

FINANCIAL TIMES

German telecoms

Will the open framework be respected?

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Morgan Stanley

Dean Witter's brokers delighted

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الإذاعة

Biometrics

Faster, cheaper fingerprint systems

Technology, Page 12

Japan

Surprising advances for market forces

Today's survey, Pages 23-28

World Business Newspaper <http://www.FT.com>

TUESDAY JULY 15 1997

Bonn moves to speed sale of Lufthansa stake

Seven international banks have been invited to put forward plans for the privatisation of the German government's final 35.88 per cent stake in national airline Lufthansa. The talks with banks suggest Bonn is hastening efforts to complete the sale of the stake - valued at about DM4.5bn (\$2.57bn) - by the end of the year. Page 17

Merrill in Israel telecoms deal: Investment bank Merrill Lynch is paying the Israeli government \$250m for 12.5 per cent of state telecoms company Bezeq. The move came a day after confirmation that a planned August public offering in the telecoms group was being postponed. Page 17; Observer, Page 15; Lex, Page 16; Cellular tender, Page 15

DuPont buys ICI bulk chemicals: The UK's Imperial Chemical Industries is selling its titanium dioxide and polyester businesses for \$3bn to DuPont, the US's largest chemicals group. Page 17; Observer, Page 15; Lex, Page 16

Formula One pledge: Richard Branson, head of the UK's Virgin group, promised to set up a rival motor racing contest if Formula One carries out its threat to pull out of the British grand prix when the UK government bans tobacco advertising and sponsorship. Page 10

UK orders Gulf syndrome study: Britain's Labour government announced fresh research into the mysterious ailments suffered by many Gulf War veterans and promised speedier assessments of their condition. It will spend £2.5m (\$4.2m) on studies of the possible effects of vaccines and tablets given to protect troops against insects, chemical and biological warfare. Page 7

Peru anger grows: Peru faces anti-government protests over what are seen as further constitutional violations by President Alberto Fujimori. The protests were sparked by a TV report of routine telephone tapping by the authorities, and news that the main shareholder in the channel that revealed the tapping was to be stripped of his Peruvian nationality. Page 7

Jailed for corruption: The head of an Egyptian public company was jailed for 10 years for corruption. Abdel Wahab El-Habbak, who was denounced by his estranged wife, was convicted of embezzling over \$26.2m of public funds. Page 7

Volkswagen of Germany plans to double car production in Slovakia to more than 60,000 next year from 30,000 in 1996. It aims to be making some 300 cars a day in 1998.

Trouble for Mir chief: Vasily Tsibliev, Russian commander of the damaged Mir space station, is exhausted and has a minor heart problem. Russian mission control said this should not affect his planned sortie to the hopped Spektr module, but more health tests would be conducted today.

Accident mars start of Israeli games: The opening of the 15th Maccabiah, the Jewish Olympics, near Tel Aviv was marred when a bridge to the stadium collapsed, killing one person and wounding at least 40 others. Five of them seriously, police said.

Hague court jails Serb war criminal:

The UN war crimes tribunal at The Hague sentenced Bosnian Serb Dusan Tadic, above, to 20 years in prison for his part in a vicious "ethnic cleansing" campaign against Muslim civilians. "Dusko" Tadic, 41, was given a total of 97 years on 11 counts of crimes against humanity and war crimes to run concurrently. Page 2

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STOCK MARKET INDICES

	GOLD	
New York Comex	\$14.88	(+1.88)
Dow Jones Ind Av	7356.68	(+14.88)
NASDAQ Composite	1521.43	(+18.81)
Europe and Far East		
CAC40	2941.59	(+12.50)
DAX	4124.19	(+83.22)
FTSE 100	4857.4	(+87.9)
Nikkei	20228.72	(+53.23)

	DOLLAR	
New York Comex	1.6883	(1.6846)
DM	1.785	
FF	5.9555	
SH	1.478	
Y	113.95	

	LONDON	
E	1.6883	(1.6846)
DM	1.7999	(1.7856)
FF	5.9546	(5.9773)
SH	1.4784	(1.4526)
Y	113.8	(113.95)

	STERLING	
London	E	1.6883
DM	1.7999	(1.7856)
FF	5.9546	(5.9773)
SH	1.4784	(1.4526)
Y	113.8	(113.95)

OTHER RATES

UK 3-mo Interbank	6.91%	(same)
UK 10 yr Gilt	101.5	(101.5)
France: 10 yr OAT	20984	
Germany: 10 yr Bund	103.55	(103.48)
Japan: 10 yr JGB (Argus)	104.982	(same)

Brent Dated \$17.84 (18.01)

Barrel Oil \$2.9

Refined Products \$2.9

Gasoline \$2.9

Diesel \$2.9

Jet Fuel \$2.9

Gas Oil \$2.9

NEWS: EUROPE

Bosnian Serb gets 20 years in prison

By Guy Dimmore in Belgrade

The United Nations war crimes tribunal in The Hague yesterday handed down a 20-year jail sentence to Mr Dusko Tadic, a Bosnian Serb, for crimes committed against Moslems.

He was found guilty of being involved in beatings and torture that led to at least two deaths during the 1992-95 Bosnian war.

The sentence reflected the international community's new 'get-tough' policy towards wanted war criminals as a means of shoring up the fragile Dayton peace accord before NATO's scheduled withdrawal from Bosnia next June.

The presiding judge, Mrs Gabrielle Kirk McDonald of the US, sentenced Mr Tadic, a former police reservist, on 11 counts and delivered a harsh message to indicted Bosnian Serb leaders still at large.

"You embraced the extreme principles of Serb

nationalism," she said. "Those who sought territorial and political gains initiated a campaign to realise these goals by force of arms with limitless cruelty and viciousness. You responded to this campaign... and you must bear responsibility for your criminal conduct."

Lawyers for Mr Tadic, who pleaded not guilty on the basis of mistaken identity, are to appeal against the sentence, only the second to be passed by the tribunal since it was formed in 1993.

An ethnic Croat who took part in the Bosnian Serb army's execution of Moslems in 1995 was jailed for 10 years.

The tribunal holds 10 indicted suspects at its detention centre in The Hague and has publicly announced warrants against 67 other suspects, including the former Bosnian Serb president, Mr Radovan Karadzic, and his military commander, Gen Ratko Mladić. Both have moved

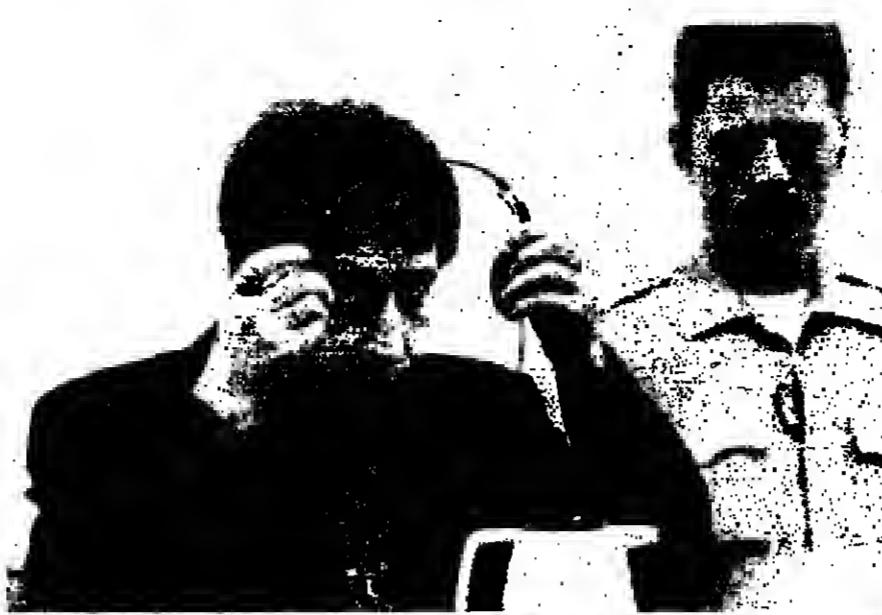
freely within Serb-controlled areas as well as in neighbouring Serbia.

In a radical change of strategy that coincided with a tougher policy adopted by the US towards Bosnia, the tribunal said in June it would issue sealed warrants to maximise the chances of seizing suspects unaware they had been indicted.

After years of criticism of NATO for failing to back the tribunal's efforts to bring war criminals to justice, British special forces in northwest Bosnia last Thursday shot dead Stjepan Driljaca, a former police chief, after he resisted capture, and arrested Mr Milan Kovacic, a political director.

Both had been secretly indicted for crimes against Moslems in the notorious Omarska detention centre where Mr Tadic had also been active.

Driljaca was given a hero's funeral with military honours in the northwest town of Banja Luka on Sunday.



Dusko Tadic: sentenced for murder and crimes against humanity

Hours later a bomb exploded outside the offices of international monitors in Serb-controlled Zvornik, destroying a truck and shattering windows. There were no casualties.

Mr Chris Bennet, spokesman for the International Crisis Group that monitors implementation of the Bosnian peace accord, hailed the US-backed operation against Mr Driljaca as an "incredible masterstroke." Driljaca was a massive fish, 95 per cent as

likely to be muted as the Bosnian Serb leadership needed the continued presence of US troops to ward off the threat of any offensive by the stronger Moslem Croat army.

Mr Momcilo Krajisnik, the Bosnian Serb member of the collective Bosnian presidency and a hardline opponent of Mrs Plavšić, attended Sunday's funeral and denounced the trial of Mr Tadic as politically motivated.

big as Karadzic," he consigned in Sarajevo.

Driljaca, he said, was not only a wanted war criminal but a war profiteer allied to the hardline camp supporting Mr Karadzic in his power struggle with his successor.

Mrs Biljana Plavšić, president of the Serb republic that makes up half of the theoretically unified Bosnian state.

Mr Bennet said Serb reaction to NATO's new strategy of seizing war criminals was

EUROPEAN NEWS DIGEST

Kremlin hails 'reform vote'

Kremlin officials yesterday hailed the election of Mr Ivan Sklyarov as governor of Nizhny Novgorod as a vote for the continuation of economic reform and a rejection of political extremism. Mr Boris Nemtsov, who vacated the governor's seat in March to become first deputy prime minister, said Mr Sklyarov's victory showed Nizhny Novgorod's 2.4m residents wanted to move forward to the 21st century rather than back to "bankrupt communist slogans and ideals".

The opposition parties had fought a determined campaign to defeat the pro-reform candidate in what was seen as an important test of Russia's political mood. More than 60 Communist MPs campaigned for their candidate, Mr Gennady Khodoyev, who also received the backing of Mr Vladimir Zhirinovsky's ultra-nationalist Liberal Democratic party.

In the second round of voting on Sunday, Mr Sklyarov won 52 per cent of the vote against 42 per cent for Mr Khodoyev.

But in a less important ballot on Sunday for the post of mayor of Samara, Mr Georgy Limansky decisively defeated the Kremlin-approved candidate. Mr Limansky is the regional head of Mr Alexander Lebed's nationalist party.

John Thorndike, Moscow

■ DUTCH SUPERVISION

Watchdogs seek tougher act

The three Dutch financial watchdogs confirmed yesterday that they are to tighten their collaboration and to discuss a full merger, in response to parliamentary worries about the reliability of the present system of supervision.

The Dutch central bank, the securities trading watchdog, STB, and the insurance review board, VR, are to compile a register for directors of financial institutions, to ensure standards of professional integrity. This confidential list would make it more difficult for directors dismissed under dubious circumstances to find a new employer.

Partly on the back of two recent scandals, involving a fraudulent broker and a bankrupt insurer, Mr Gerrit Zalm, Dutch finance minister, last year asked the watchdogs to study closer collaboration.

Parliamentarians also complained that the current system was outdated and that it lacked co-ordination, at a time when the distinctions between banking, insurance and investment were tending to become increasingly blurred.

Barbara Smit, Amsterdam

King in TV plea after Eta murder

By Tom Burns in Madrid

King Juan Carlos planned an appeal for calm and resolute opposition to violence in a television broadcast last night as the weekend murder by Eta, the Basque separatist group, of a kidnapped town councillor continued to shake the Spanish nation.

Hundreds of thousands of people, gripped by an unprecedented sense of outrage, gathered in central Madrid ahead of the King's address to the nation, for a protest march against the terrorists.

In an outpouring of revolution that has taken political leaders by surprise, the entire country observed 10 minutes' silence at midday to commemorate Mr Miguel Angel Blanco, 29, a politician representing the centre-right Popular party on the town council of Ermua, deep in the Basque country.

Traffic stopped and office workers came out on to the streets as the Prince of Asturias, the heir to the throne, and Mr Jose Maria Aznar, the prime minister, headed mourners at the funeral service for Mr Blanco in Ermua. Feelings were running particularly high in the Basque country where police have had to protect members of Herri Batasuna, Eta's political wing, against angry mobs.

Eta had given a 48-hour ultimatum saying it would kill Mr Blanco unless the government ordered jailed members of its organisation regrouped in prisons in or near the Basque country.

But when Nato issued its first membership invitations to post-Communist states in Madrid last week, only Poland, Hungary and the Czech Republic won the nod. Slovakia was not even mentioned as a top prospect to join Nato in future.

Reuter, Prague

■ PORTUGUESE ECONOMY

June inflation falls to 1.8%

Portugal's year-on-year inflation fell to 1.8 per cent in June, down from 2.1 per cent in May and half the level of the 3.6 per cent registered in June last year, the National Statistics Institute said yesterday. Annual average inflation dropped to 2.9 per cent from 3.0 per cent in May and 3.3 per cent a year earlier.

These figures indicate that annual average inflation will fall to about 2.5 per cent by the end of the year and virtually ensure that Portugal will comply with the inflation criteria for participating in the single European currency, said a senior bank economist.

Portugal's central bank cut its three main money market intervention rates by 0.3 percentage points on Friday, bringing the repurchase rate, the main reference for short-term interest, to 5.7 per cent. Peter Wise, Lisbon

■ US ADVICE

Slovakia urged to reform

Mrs Madeleine Albright, the US secretary of state, called on Slovakia yesterday to "rejoin the path" of democratic reform and earn a place in Nato alongside the Czech Republic.

In a speech in her native Prague, Mrs Albright made a special appeal to the eastern part of the former Czechoslovakia, which has become a diplomatic outcast because of perceived shortcomings in making democratic reforms.

Saying that the Clinton administration had promised to back all nations "between the Baltic and Black seas" which met Nato's criteria for membership, Mrs Albright said she hoped it would "rejoin the path of true democratic reform" and make itself a "strong candidate for the second round of Nato enlargement".

When Czechoslovakia peacefully split into separate states in 1993, Slovakia was seen as being among the frontrunners for early Nato membership.

But when Nato issued its first membership invitations to post-Communist states in Madrid last week, only Poland, Hungary and the Czech Republic won the nod. Slovakia was not even mentioned as a top prospect to join Nato in future.

Reuter, Prague

■ GERMAN ECONOMY

Exports maintain recovery

Germany's economy has continued to recover during the second quarter thanks to strong exports, but domestic activity remains subdued, the economics ministry said yesterday in its latest monthly report.

To boost growth and employment, a decisive investment pickup is needed, but confidence has been dampened because of the uncertain fate of government tax reforms, it said.

The opposition Social Democrats (SPD) threw a government package of DM30bn (\$17bn) in tax cuts out of the upper house of parliament this month.

The tax reform now faces protracted parliamentary mediation.

The report said that latest data still supported the view that "the drawn-out deterioration is coming to an end... at least in western Germany". The situation was more bleak in the east, where spending on jobs schemes has been cut back.

Reuters, Bonn

■ ECONOMIC WATCH

Unemployment edges down

Spanish unemployment fell by 0.2 percentage points to 21.17 per cent from March to May this year, the National Statistics Institute (INE) reported yesterday.

The data are based on an INE survey, completed on a quarterly rolling basis. The institute added that the number of people without a job fell by 1.04 per cent from the previous

February-to-April period to 3.89m. The unemployment rate stands at 28.35 per cent for women and at 18.63 per cent for men. The total number of employed rose

by 0.14 per cent to 12.651m. Last week, official figures showed that registered unemployment fell in June by almost 32,000 to 13 per cent of the labour force, against 13.2 per cent at the end of May. This was the lowest percentage of jobless people registered at employment offices since June 1991.

Reuter, Madrid

Klaus-Dieter Scheurle: no favours for Deutsche Telekom
Mark Darviller

Telekom, which is still majority-owned by the state.

But Mr Scheurle, a quietly-spoken native of Stuttgart, says such accusations are "not new" - and wrong.

"The new telecommunications act, the rates regulation ordinance and the interconnection ordinance are regarded as the most liberal framework in the world," he claims. "The point now is to see the aims of the

telecommunications act are fulfilled. We won't have any political discussions on this point" - or special favours for Deutsche Telekom.

As for his own background, "you cannot say that it is better to have an academic or someone from the private sector. I believe it really depends on the quality of the person - the strength of the individual... Perhaps you have your own vision of a civil servant, but remember German civil servants drew up the telecommunications act which, as I said, is very liberal."

The 1996 act is already being tested. Mr Wolfgang Bötsch, federal post minister, who has regulatory responsibilities until the end of the year, is embroiled in a dispute with Deutsche Telekom. The issue is "interconnection" arrangements offered by the telecoms giant to new competitors which wish to link their networks with Deutsche Telekom's. Mr Bötsch has threatened fines if acceptable offers are not made.

Mr Scheurle, who will now be more closely involved in such decisions, says interconnection rules "are things that Deutsche Telekom is not going to like", but a company which no longer has monopoly status "has to change its attitude". His relationship with Deutsche Telekom, he maintains, "hasn't been easy for much of the time because of Deutsche Telekom's concerns about the telecommunications act when it was being considered by parliament".

Ralph Atkins

Debate on right to sell life's secrets

Euro-MPs consider gene patent law, write Daniel Green and Sander Thoenes

The European Parliament votes tomorrow on the complicated and divisive issue of gene patenting.

Those in favour of the draft directive claim that at stake is the viability of two of Europe's most important industries: pharmaceuticals and agriculture.

Both make use of genetic research. Every living thing has genes (people have about 100,000). Each gene is involved in the production of a protein which plays a role in how a living thing develops. One gene might be responsible for the lung disease cystic fibrosis and another for the rotting of tomatoes. By changing or removing the right gene, cystic fibrosis might be cured or tomato harvests increased.

The industries that rely on genes are among

Europe's fastest growing. Most companies are in the UK, but other countries are trying to catch up. In one, has launched a DM150m (\$84.7m) subsidy programme for commercialising biotechnology, partly because it sees employment opportunities there to offset job losses in older industries.

Patents are central to biotechnology in that it takes several hundred million dollars to develop a new drug. The developer has the drug's 20-year patent life to recoup the investment and make a profit.

Opponents say the directive would allow the "patenting of life" because genetic material is partly responsible for making living things the way they are. How can a royalty be charged for what is part of living plants and creatures, they argue.

They are also concerned that the draft directive could lead to the exploitation of developing countries, whose citizens' genes and crops contribute to the collective intellectual property.

For example, they fear coffee farmers in Ethiopia could end up paying royalties to large western corporations for growing the same coffee they have grown for decades.

just because the corporation patented a gene sequence that makes the coffee brand resistant to pests.

Some opponents of the draft directive, such as Professor Jacqueline McGlade of the Department of Biological Sciences at Warwick University in the UK, say this would extend the scope of what is patentable in Europe to "all organisms".

"You could patent the oak tree by screening its genes for potential medical applications," she says.

However, lawyers such as Mr Richard Hacon, a London patent barrister who has advised industry and environmental groups, say this is not so.

"Not a lot would change if the directive were passed," he says. "The European Patent Office (EPO) has already been granting patents on the things people are worried about". For example, the EPO granted a patent on Harvard University's 'oncomouse': a mouse genetically susceptible to cancer which can be used for the testing of new cancer drugs.

The draft directive, proposed by the European Commission, would go before the Council of Ministers if the

parliament approves it. It would harmonise legislation on patenting bio-technological inventions throughout the 15 member states.

The difficulties in grasping the technical, scientific and legal arguments have raised the profile of more succinct moral objections to gene patenting.

"This is a highly technical directive and the deputies don't realise what's at stake," says Mr Antoni Trakatellis, a Christian Democrat MEP and biochemist from Greece. "If you give a patent on a gene you give a monopoly. Companies will be interested in 'conquering' as many genes as they can. This is really madness."

"It's like patenting a finger, a heart or a kidney," said Mrs Eleanor Gluckman, a French doctor who has protested against a US patent on umbilical cord blood, used to treat leukaemia. "You cannot patent a living thing like that, especially when it's used to treat patients."

Plant and animal breeders worry they will have to pay a licence fee on generations of cows and corn cobs.

Mr Peter Rückenauer, of the Institute for Agricultural Sciences in Vienna, said

more jobs would be lost among small-time breeders because of the patent directive than would be created in the biotech industry.

"For farmers, it is very important to have an open market, so they can use the best genetic animals available," says Mr Wim Wismans, director at the Dutch Animal Breeding Regulations Board.

However, Mr Robin Nott, biotechnology patent specialist at solicitors Cameron McKenna, argues farmers would only buy genetically engineered seeds or animals if they brought a commercial return.

Many of these arguments are a re-run of two years ago when the European parliament threw out the last biotechnology patent draft directive.

Bigger is better in bourses' brave euro world



Preparing for Emu

One of the principal hopes of those who await the coming of the single currency is that enthusiasm rather than trepidation is that continental Europe's financial markets - led by Frankfurt and Paris - will collectively become strong enough to compete with the biggest in the world.

For that to happen, many smaller bourses will have to disappear and larger ones will have to co-operate - on products, technology and strategy. The initial manoeuvring has begun, but the outcome is far from certain. National pride plays a strong role in the preservation of markets.

Ultimately, though, it will be the big institutional

Emu should give continental markets an opportunity to compete with the biggest in the world, writes Andrew Fisher in Frankfurt, but it is far from certain the chance will be seized

investors which will decide where they want to trade. They will go where the market is most liquid, the product range is most diverse and the back-office facilities are cheapest and most efficient.

"In the Europe of the euro, there's no place and no need in the long term for 22 stock exchanges and 23 futures and options exchanges," Mr Rolf Breuer, chairman of Deutsche Bank, said at the recent Global 24 conference in Frankfurt, at which speakers from Europe, Japan and the US were linked by video.

He described monetary union as "one of the biggest chances, if not the chance of a lifetime, for Europe as a financial centre". It was an opportunity to gain competi-

tiveness against the markets of the US, Japan and the Asia-Pacific region by concentrating "the totally fragmented" markets in Europe.

This fragmentation of stock markets, settlement rules and legal systems represented "an endless row of mistakes, of falling behind, of being latecomers in an integrated global world".

While Emu would not be an automatic remedy for social and economic problems, it would be "an accelerator of immense dimensions".

It would help promote integration across Europe, "so that capital markets get an additional momentum to develop in a direction in which they ought to develop anyway".

Institutional investors

would thus be more attracted to Europe, said Mr Breuer, who is also supervisory board chairman of Deutsche Börse, which runs the Frankfurt securities and derivatives exchanges.

Companies should find that the cost of new debt issuance fell, while equity markets would become more transparent. The Emu zone would contain the world's third largest equity market, which Mr Breuer grandly forecast would be "the growth market of the coming years".

Not everyone shares this rosy view of the future.

Although the tone of the conference was mostly positive, central bankers - notably Mr Eddie George, governor of the Bank of England - injected a cautious note by

pointing out that to achieve a stable, successful euro, governments needed to make their economies far more flexible and dynamic.

Foreign investors will be

watching closely to see how well they succeed. Mr Yoshiaki Kaneko, senior managing director of the Tokyo Stock Exchange, said: "The key issue is whether the new currency, the euro, is strong and stable in future and also whether each country can

satisfy the Maastricht

treaty criteria, even after the start of monetary union."

For Japanese investors, securities issuers and financial intermediaries, "that's the most important thing". Since most institutional investors in Japan concentrated on dollar and sterling

investments, they were likely to wait and see how stable the euro became before deciding whether to shift more of their portfolios to Europe.

Mr Richard Grasso, chair-

man of the New York Stock Exchange, thought the main driving force in world capital markets in coming years would be continued privatisation and a further switch by companies from debt to equity financing. This would open up markets to a wider range of investors, as happened in the US in the past few decades.

This trend would be more important than technological advances in promoting the development of international capital markets, in and outside Europe. "When you create a common cur-

rency platform, you stimulate equity participation, you begin to develop a depth of investor participation in markets similar to the growth we experienced in the US."

In Europe, he expected Emu to act as an "accelerant", helping to promote the development of privatisation and other equity-oriented trends across the continent.

"There will be a positive reshaping of the world's financial markets."

Mr Daniel Hodson, chief executive of the London International Futures and Options Exchange (Liffe), argued that London would remain dominant whatever happened. "The decision-makers are here. Investment banks, regardless of where they come from - Germany,

France and so on - are based in London."

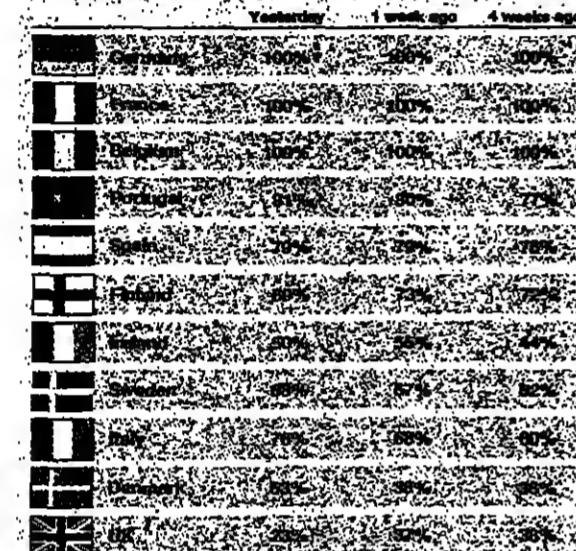
Few would disagree with his assessment of London's strength. But Mr Jörg Franke, a Deutsche Börse executive, said the euro would increase competition between exchanges, and claimed the German derivatives exchange, Deutsche Terminbörse, would have an advantage through its electronic trading system.

Liffe and the DTB have recently indulged in a war of words over whether their competing strategies for the single currency era amount to war or competition. Clearly, technology will make it easier for institutions to decide where they want to trade. Nor does Mr Hodson think it will make much difference to London if the UK stays outside Emu. "London is virtually in Frankfurt and Frankfurt is virtually in London because of electronics."

Rome has benefited from the election of a Socialist-led government in France, say economists

Odds shorten on Italy joining front-runners in Emu stakes

Emu who's going to make it?



The Emu calculator reveals, real time, the probability of individual countries joining Germany in a monetary union in 1999 implied by financial market prices. Market probabilities are derived from the interest rate swap market, in which investors swap floating-rate interest payments for fixed-rate ones. The implied probability of Italy participating in Emu in 1999 can be calculated looking at where the spread between post-1989 lire and D-Mark swap rates lies, between the zero level implied by Emu and the level we would expect if Italy is not in Emu. Italy's non-Euro spread is estimated by currency strategists at J.P. Morgan using the pre-1982 correlation of the lire-D-Mark swap spread with similar spreads outside Europe.

Italy's chances of joining the inaugural round of European economic and monetary union in January 1999 have reached 75 per cent for the first time since the J.P. Morgan calculator was devised.

Economists say that Italy, which was given only a 50 per cent probability of joining Emu at the start of the year, has benefited strongly from the election of a Socialist-led government in France at the start of last month.

Mr Lionel Jospin, the French prime minister, promised during the election campaign to press for the inclusion of both Italy and Spain in the first round of Emu. Italy has also been helped by indications that both Germany and France are unlikely to meet the strict Maastricht criteria on budgetary deficits.

Italy's improving chances, which are calculated on the swap market's expectations of future interest rates, mean that Europe's bond and currency markets expect a broadly based Emu to take place in 1999. "The

markets are basically saying that the euro will be a soft currency," said Mr Avinash Persaud, head of currency research at J.P. Morgan.

But analysts say that Italy is also being rewarded for its improving fiscal situation, with the latest estimates showing Italy's budget deficit falling to below 3.5 per cent of gross domestic product this year. Some are even expecting it to fall

to as low as 3.1 per cent, which would almost certainly represent an improvement on France's expected performance in 1997.

Under the Maastricht convergence targets, countries must aim for a sustainable budget deficit of 3 per cent of gross domestic product or below. President Jacques Chirac indicated yesterday that the 1997 French deficit

was running at about 3.3 per cent of GDP.

Mr Mark Cliffe, chief international economist at HSBC Markets, says that Italy is also benefiting from the weakness of the D-Mark against the US dollar. This has encouraged investors to switch into Italian assets, including Italian government bonds.

"Europe's high-yielding currencies always profit from weakness in the

D-Mark," said Mr Cliffe.

"This is usually the trigger for strong buying of Italian government assets."

The spread of Italian bonds over the German benchmark bond fell below 0.8 percentage points yesterday for the first time.

However, Mr Mario Monti, an Italian EU commissioner, said it was not a foregone conclusion that Italy would be a founder member of the

euro. "Since the end of 1996 Italy has made big progress, but beware of being blinded by euphoria," he said.

Economists warn that the trend towards a broader Emu is likely to have political repercussions in Germany, where public opinion seems unconvinced of the merits of the single currency. Anti-Emu sentiment is expected to harden in Germany if Italy looks certain to be included in the first wave. "The more likely that Italy joins Emu, the more likely it is that Emu will be postponed," said Mr Persaud.

Edward Luce

Legal gunfight at the Novolipetsk corral

Chrystia Freeland witnesses a shareholder struggle with shades of the American West

Russia's most high-profile battle over shareholder rights erupted at a contentious meeting last weekend, pushing the Novolipetsk Metalurgical Kombinat, the country's largest steel producer, into legal limbo.

Outside investors, who are locked in a long-running struggle with managers for representation on the board of directors, on Saturday mustered enough votes to quash the company's charter, pushing the giant factory into a legal twilight zone and paralysing its management.

The outside investors portray the struggle at the steel-mill as a landmark effort to defend shareholders' rights in Russia's still savage market economy. By contrast, the management, which is allied with Transworld, a powerful metals trading company, attacks the investors as speculators eager to make a quick profit at Russia's expense, with little concern for the long-term future of the plant or its workers.

Their struggle is the most prominent of an avalanche of similar disputes in Russia. Five years after Moscow began its mass privatisation

drive, once widely dispersed shareholdings are being consolidated into larger stakes. And, as in Lipetsk, in thousands of workplaces across the country outside investors and entrenched Soviet-era managers are battling for control of Russia's industrial patrimony.

The clash has transformed hundreds of Soviet-grey industrial cities into the backdrops for acrimonious conflicts resembling the legendary cowboy showdowns of the American West, with money and guns in wild abundance.

The battle for control in Lipetsk has created a bidding war for the few shares still owned by workers and small-scale local investors, turning a few canny steelworkers into millionaires in the past few months.

At the Novolipetsk plant meeting, bodyguards with short hair and thick biceps appeared to outnumber the shareholders. A team of sharp-suited Moscow litigators representing the outside shareholders were made to check their guns and recording equipment at the door. A metal detector made sure they kept their promise.

But, at the meeting itself,

the outside shareholders, a loosely aligned group which includes Cambridge Capital Management and the Sputnik Fund, two western investment funds, and Onezimbank, one of Russia's most powerful commercial banks, carried the day.

Together, the group own just over 50 per cent of the plant's share capital and just over 45 per cent of voting shares. That gave them enough power to quash the management's proposed new company charter, a measure which means the company and its board of directors now have no legal status.

"The board of directors and the company charter now have no legal authority," said Mr Gennrich Padva, a Chadbourn and Parke lawyer representing the outside investors. "The company can continue to live, but any actions it management takes, including the conclusion of any contracts, could be disputed in court, and the court would probably rule the action invalid."

He added: "An even greater danger for them is that the state prosecutors could appeal to the judiciary and demand the liquidation of the enterprise."

The irate managers of the steel mill, a vast complex which produced 7m tonnes of steel last year, warned that the move could have devastating consequences for the plant.

Mr Vladimir Skorokhodov, chairman of the board, charged that "they [the outside investors] are pursuing a policy aimed at not ratifying the charter. This means the company will become legally non-existent, leading ultimately to its liquidation and sale and the loss of jobs by its 50,000 workers".

But the state worker-shareholders of the Novolipetsk plant seemed to have little fear of such apocalyptic developments.

"We don't have a charter, but so what?" asked Mr Yevgeny Mashkov, the 48-year-old chief of the carpentry shop.

"A charter is just a sheet of paper, but the factory is here. You can't just make it vanish, can you?"

The Financial Times plans to publish a Survey on

Kansai

on Tuesday September 9

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متحف الأصل

NEWS: ASIA-PACIFIC

Malaysia is the latest victim of Asia's currency turmoil

Ringgit allowed to fall in Malaysia's tactical retreat

By James Kyne
in Kuala Lumpur

Malaysia has beaten back two big speculative attacks on its currency since mid-May with central bank interventions costing up to an estimated US\$200m. But yesterday, like Thailand and the Philippines before it, it succumbed to overwhelming pressure and allowed the ringgit - or Malaysian dollar - to depreciate significantly.

The relaxation was not, however, a surrender. Bank Negara, the central bank, has merely retreated to more defensible ground, dealers and economists said.

Dealers were surprised in early trade yesterday when it became clear that Bank Negara had abandoned the M\$2.5250 level it has doggedly defended since the mid-May attack on the Thai baht. But when the ringgit fell to M\$2.55, a 16-month low, the bank intervened. In late trade, the currency had firmed slightly to around M\$2.53.

"People are not looking for a devaluation of the ringgit.

We are seeing a realignment of its trading range to reflect the other currency depreciations in the region," said Mr Kohsuk van der Watt, head of regional treasury economics at the Standard Chartered Bank in Singapore.

Observers said there were two main reasons for the central bank's change of heart. The first was that a continued defence of the ringgit would have taken a further large chunk out of foreign reserves, which totalled M\$60bn in June. The second was that Malaysia's exporters, many of whom have seen lacklustre sales this year, have been losing out to counterparts in Thailand, the Philippines and Indonesia since those currencies have slid.

Treasury economists said that, judging by the fundamentals of the Malaysian economy, yesterday's depreciation in the ringgit might be sufficient. But, they acknowledged, fundamentals have little bearing on the decisions of speculators. "They have hammered the

baht and the [Philippine] peso and now they are hungry for the ringgit," said one dealer.

The other worry is that the longer the speculative threat continues, the greater is the risk that the fundamentals may turn sour. Short-term interest rates have risen dramatically, battering an already depressed stock market and raising the possibility that direct investment will slow as banks raise their base lending rates, economists said. The key three-month Kilbar (Kuala Lumpur Inter-Bank Offered Rate) rose to 16.4 per cent yesterday compared with a closing price of 12.4 per cent on Friday.

Several large companies have begun to experience problems in raising equity finance for the infrastructure projects which increasingly drive the economy. Yesterday the stock market's leading index was down 20 per cent from its high in February this year; some recent share issues have flopped and several key company listings have been postponed indefinitely.

"Quite a lot of investment projects will not go ahead and there will be a downsizing of the most ambitious ones," said Mr Neil Saker, regional economist at Société Générale in Singapore.

The threat of an economic slowdown is pressing Bank Negara to lower interest rates, but many economists feel that if it were to do so, the ringgit could slump. "When interest rates are brought down, the ringgit could drop by 10 to 15 per cent," said Mr Svenn Breslau, regional economist at Schroders in Singapore.

Several observers believe that Bank Negara could impose the same type of administrative controls as those tried by Thailand when the baht came under attack. "They could freeze the ringgit swap market," said one dealer. "But if they did so, they would surrender some of their free market credentials."

In a sense, the bank has already nailed its colours to the mast. Mr Ahmad Mohamad Don, the governor, left little doubt last week that the bank is not about to throw in the towel in its struggle with speculators.

Another reason for the lack of euphoria today is that many speculators lost money when the Thai central bank defeated assailants in May.

The losses then were due to the peculiar way that currencies are attacked. Typically, a speculator bets against a currency by "shorting" it in the case of Thailand, he borrows bahts in order to sell them. Usually, he sells them in the "forward" market, where currencies are traded for delivery at a set date in the future. So the speculator may agree to sell bahts for dollars one month's hence. He is betting that, in a month's time, the baht will have fallen. If he is right, he sells his baht for dollars at the price agreed in advance, buys the baht he has to repay at the new, lower price, and makes a profit.

Central banks have three main defences against this strategy. First, they can stop local banks from lending money to foreign speculators. Thailand did this by creating separate onshore and offshore baht markets.

Second, they can raise interest rates. That makes it more expensive to borrow a currency. This happened in May, when Thailand raised rates so sharply many investors chose to repay their borrowed baht immediately.

The problem with increasing rates is the domestic economy suffers.

Third, central banks can buy their own currency in the market but this is expensive. Thailand spent about \$20m trying to prop up the baht and subsequently having to bail out companies and institutions that suffered from its fall.

Central bank officials said most companies had submitted some sort of proposal, but the fact that only four had publicly announced such plans should be seen as an indication of their strength.

Among issues to be studied are whether a firm proposal by new investors has been made, whether finance companies will be allowed to sell only their securities operations, and the flexibility of foreign ownership limits, at present standing at 25 per cent.

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Washington offer to ease market restrictions boosts prospects of liberalisation

US lifts financial services hopes

By Frances Williams
in Geneva

Prospects for global liberalisation of financial services were boosted yesterday by a new offer from the US, which would give foreign companies virtually unrestricted rights to compete in its vast market.

The offer, ahead of a meeting of World Trade Organisation financial services negotiators on Thursday, removes an important restriction in the previous US proposal which guaranteed access to its market only for the existing

operations of foreign companies.

Washington is now extending this guarantee to all foreign institutions and to new or expanded financial services. However, the offer is conditional on a satisfactory overall deal being reached by the December 12 deadline for completing the WTO negotiations.

In 1995 the US walked away from a WTO accord liberalising banking, insurance and securities services on the grounds that a number of important developing countries had not gone far enough in opening up their

domestic markets. A stop-gap deal, involving the European Union and other WTO members, expires at the end of the year.

Mr Robert Rubin, the US treasury secretary and Ms Charlene Barshesky, the US trade representative, said yesterday that they expected emerging markets to improve "significantly" on their initial offers, to "establish a level playing field for US firms to compete effectively".

US negotiators have expressed disappointment that Japan's offer, tabled last Friday, did not include firm

WTO commitments on the bilateral agreement between the US and Japan to open its insurance sector.

Senior negotiators from the US trade representative's office and the US treasury will be travelling to nine countries in Asia next month to stress the need for more market opening. Their itinerary includes Japan, South Korea, Malaysia, Indonesia, the Philippines, Thailand and India.

Financial services negotiators had set a deadline of yesterday for improved offers in the talks - but only the Quad powers (the US, EU, Japan and Canada) and a scattering of others seemed likely to have met the target.

The

EU

submitted its offer earlier this month, while Canada's offer is imminent. Most other countries have said they will not be ready to submit proposals before September.

Other improvements in the latest US offer would give foreign banks equal treatment with domestic ones in opportunities arising from recent liberalisation of interstate banking, and remove some residency and citizenship requirements for foreign insurers.

VW's assembly plant near Bratislava: the factory has been developed for low-volume niche vehicles

VW to double Slovak output

By Kevin Done,
East Europe Correspondent

Volkswagen of Germany, the leading European car producer, is planning to double car production in Slovakia to more than 80,000 next year from 30,000 in 1995.

The car assembly operation is to move to three-shift, round-the-clock working later this year, as the plant's capacity is raised from 160 a day to around 300 in 1996.

The German carmaker began hesitantly in Slovakia in the early 1990s. But during the past four years it has rapidly developed its plant on the outskirts of Bratislava for both car assembly and gearbox and components production.

The company is investing in the hands of the larger companies, which are able to concentrate on high-margin innovative products such as maintenance-free switches installed in vacuum chambers.

VW, which moved operations eastwards partly to offset high costs in Germany, has emerged as the leading foreign industrial investor in Slovakia. Car output, which totalled 3,000 in 1993, is expected to rise to 35,000-40,000 this year.

The Bratislava workforce will be raised to around 2,800 by the end of the year from 2,000 a year ago, and is likely to rise to over 3,000 in 1998.

VW has moved all production of its four-wheel-drive

Golf Syncro family hatchbacks and estate cars to Bratislava from Wolfsburg, its main plant in Germany. The Slovak operation is the only plant producing the sophisticated top-of-the-range, four-wheel-drive Golfs for the world market.

The plant has been developed for low-volume assembly of niche vehicles, which can be produced much more cheaply in a flexible, labour-intensive plant with low labour costs - as yet the plant still has no robots - than on the highly automated, capital intensive assembly lines of VW's big German plants.

The company is investing around DM250m (\$57m) at the plant in 1997 and 1998,

after investment of around DM185m in 1991-1996. It will begin output of the new generation front-wheel-drive Golf in the autumn.

Assembly will start next year of a second range of high-performance gearboxes, which will be used across the group's four VW, Audi, Skoda and Seat brands.

Total transmission output at the plant is planned to rise to between 880,000 and 400,000 next year from 280,000 this year.

Chile stresses bilateral accords

By Stephen Fidler,
Latin America Editor

Smouldering trade disputes between Chile and the US have emphasised the importance of Santiago's network of bilateral trade agreements, according to a Chilean trade negotiator.

Mr Juan Gabriel Valdes said disputes with the US over salmon and wood products had shown that a multilateral approach to trade relations was not sufficient for a small country.

Bilateral agreements "provide a mechanism for conflict resolution and to deal with arbitrary decisions, particularly the abuse of anti-dumping laws against which we don't have a defence. It means your economic weakness in terms of size will not count against you," he said.

The Chilean salmon industry faces an anti-dumping complaint from US producers, which some years ago successfully pursued a similar case that effectively barred Norwegian producers from the US market. Chile sells about one-third of its annual \$538m of salmon exports to the US.

The other case concerns a US court decision to block imports of wood products, taken against the wishes of the US Department of Agriculture, because of a supposed disease risk. "We are not exporters of chips and logs, but of processed wood for furniture," he said.

Chile is next in line for admittance to the North American Free Trade Agreement, but has suspended negotiations with the US, Canada and Mexico until the US Congress provides the administration with "fast track" authority. This allows the administration to negotiate trade deals without a line-by-line veto. Chile, which already has a free trade accord with Mexico, has just approved a Nafta-compatible agreement with Canada.

Power equipment hunt heats up

Cosy ties between utilities and suppliers are being broken, writes Stefan Wagstyl

Leading makers of electrical power and transmission equipment are on the lookout for acquisitions.

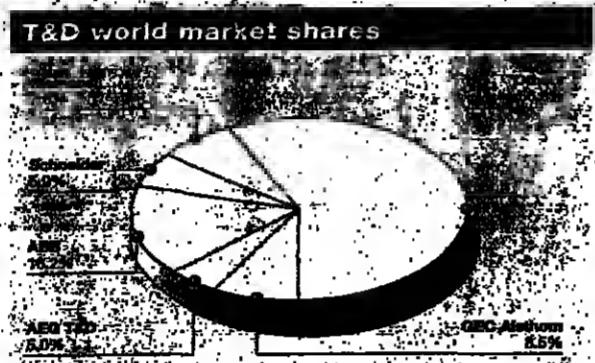
The industry, with an estimated annual turnover of \$60bn, has long lived in the shadow of the power generation equipment producers. Manufacturing overhead cables, switches and transformers has rarely attracted the same interest as building power stations worth \$1bn and more.

Yet the same pressures which have promoted globalisation of the power generation industry are now acting on the transmission and distribution (t&d) market.

Growing deregulation and privatisation of the global electricity industry is breaking the cosy ties which once existed between state-owned utilities and local equipment suppliers.

Prices are falling fast, putting pressure on margins and costs, and creating opportunities for international groups at the expense of local manufacturers.

This is especially true in the \$20bn-a-year market for high-voltage and medium-voltage equipment for distributing power around regions and cities and in industrial sites. Low-voltage



equipment, such as household wiring, mostly remains a local industry.

Globalisation has in the past few years forced mergers in power generation equipment.

Today, the six leading makers - General Electric, Westinghouse of the US; Siemens of Germany; ABB, the Swiss-Swedish group; Mitsubishi Heavy Industries of Japan, and GEC-AEG, the Anglo-French company - together have an estimated market share of 80 per cent in power generation.

Mr Robert Mahler, managing director of GEC-AEG's t&d division, says: "Our customers are going international. So we must offer our services and products

globally. I think we'll see more mergers and joint ventures."

Some consolidation has occurred. ABB, formed from Asea of Sweden and Switzerland's Brown, Boveri, and GEC-AEG, a joint venture between GEC of the UK and France's Alcatel Alsthom, are the results of mergers in the late 1980s.

ABB later established itself as the world's biggest supplier by buying the t&d activities of Westinghouse. Last year, GEC-AEG bought from Daimler-Benz of Germany the bulk of its AEG power distribution business, for about DM400m (\$225.9m).

The European manufacturers see North America as prime territory for further expansion because of the absence of a strong domestic producer since Westinghouse sold its business to ABB.

GE, the leading domestic power generation equipment maker, has only a modest t&d business, though it does operate in important niches, for example, in a joint venture in high-voltage transmission with Hitachi of Japan and in another established this year with Harris Corporation, in computer-controlled power management systems.

GE has been cautious about t&d because much of the equipment is relatively bulky to make, notably cables and basic transformers. So, much of the business in t&d has gone to local suppliers, even in developing countries. But belief is growing among European manufacturers that the picture could change.

Electricity producers no longer seek the cheapest equipment at the lowest purchase price, but are interested in value-added services such as after-sales repair and maintenance deals. Mr Mahler says: "The pendulum is swinging back in favour of big suppliers who can offer better service to customers".

Technology is playing into the hands of the larger companies, which are able to concentrate on high-margin innovative products such as maintenance-free switches installed in vacuum chambers.

Further into the future loom other innovations with possible commercial applications, including fuel cells - gas-powered devices for storing energy - and superconductors. More important is the rapid development of software for integrating and controlling power networks.

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NEWS: INTERNATIONAL

Hopes rise on common accounting standards

By Jim Kelly
Accountancy Correspondent

The chances of the world's leading stock markets allowing companies to list using one common set of accounts improved yesterday after a marathon meeting called by global standard-setters in Beijing.

Sir Bryan Carsen, secretary-general of the International Accounting Standards Committee, said the meeting had approved two new stan-

dards and five draft standards - putting it on course to meet the deadline set by securities regulators.

In June next year the committee is due to deliver a completed set of core standards to IOSCO - the club of the world's leading stock market regulators - for eventual endorsement.

The Beijing meeting saw the standard-setting body back two accounting treatments which follow the UK code rather than that of the

US - the world's dominant financial reporting framework. The committee is anxious that its framework is seen as genuinely independent. "Sometimes people say we are getting too close to the US. This is pretty clear evidence we debate these things out," said Sir Bryan.

The only part of the core programme required by IOSCO which has no standard or draft is that on financial instruments. Many observers believe this area

may be placed on a separate track in order to allow the rest of the programme to be endorsed in 1998.

But Sir Bryan hinted that a breakthrough might be possible at the IASC's next meeting in Paris in late October. "The timing is looking pretty tight on that - I can't give any firm idea of what the future will hold. But don't assume that we are necessarily going to be running late - it's finely balanced."

The committee agreed standards on presentation - how the accounts are laid out - and on segments - the way in which accounts should reflect the different parts of the business rather than merely aggregating data. Draft standards were agreed on how to account for discontinuing operations, intangible assets, business combinations, interim reporting and how to account for provisions and contingencies.

The committee has taken the UK line on amortisation of goodwill - the difference between the value of a whole business and its separate assets. The committee will lift its 20-year maximum period for amortisation but thereafter will require an annual impairment test to check the asset's value. The committee has also taken up controversial US plans to limit a company's ability to make provisions. Management will have to demonstrate a specific commitment to incur future costs before a provision is allowed to meet them.

Last week Canadian standard-setters signalled that, if the IOSCO agreement failed, world standard-setting would be dominated by an American body led by the US. "The real emphasis of the Canadian report was 'Let's wait and see'. I don't think that's bad news. They are strong supporters of the committee," said Sir Bryan.

By Tony Hawkins

in Harare

Zimbabwean business is bracing itself for further industrial action following a rash of strikes and go-slows which have hit industrial sectors ranging across the economy.

Last week's stoppages and go-slows affected the construction, clothing, security, railway and communications industries, resulting in a rash of pay settlements of over 30 per cent.

The industrial unrest and pay awards are expected to undermine government efforts to curb the deficit in the budget, to be presented next week.

The government, which claims to have convinced the IMF of its seriousness in tackling a budget deficit of more than 11 per cent of GDP, set the ball rolling early in the month when it conceded an award of over 30 per cent to public servants.

With "performance awards", this settlement will cost over £31bn (US\$66bn) over the next 18 months, equivalent to 8 per cent of next year's forecast GDP of around £31.5bn (US\$12.5bn) at current exchange rates.

Private-sector employers, many of which had been hoping to keep wage awards below the forecast inflation rate for this year of 24 per cent, were taken unaware by the government award to public servants. Labour unions have been quick to interpret the settlement as the norm for the economy.

The catering industry offered workers 24 per cent to cut short a stoppage in the hotel industry, but employees are demanding a larger increase.

At the weekend, employees at the state-owned Posts and Telecommunications called off their industrial action after being offered 32 per cent plus a 5 per cent increase in allowances.

The Commercial Workers Union settled for 30 per cent but talks are continuing on increased fringe benefits, while workers in the clothing, construction and security industries and at the national railways remain on strike.

There is also a go-slow at the country's main insurance company, the Old Mutual, and warnings of stoppages in other sectors including banking and some parts of the transport industry.

The industrial unrest does not come as a surprise given the steep fall in real earnings since the launch of the World Bank's structural adjustment programme in 1990. Since then, average earnings across the economy have risen 144 per cent from £87,040 a year to £171,150 last year.

After adjustment for inflation, however, real earnings have plummeted 40 per cent as nominal wages have fallen far behind inflation, which has averaged over 35 per cent annually.

Trade union anger has also been fuelled by rapidly escalating unemployment.

Since 1990, less than 50,000 jobs have been created, to a period during which more than 900,000 people have entered the labour market. Unemployment is currently estimated at around 35 per cent.

Inflation fuelled by strikes and pay settlements will undermine government efforts to curb its deficit. In budget plans to be announced on July 24.

Algiers bomb kills 21

amid surge in violence

By Fadia Khalaf in London

cinema, last Wednesday left 20 people dead.

Newspapers also reported yesterday that armed bands killed 44 people in three separate massacres on Sunday, in villages in Medea, 100km southwest of Algiers. One newspaper said the armed groups kidnapped 21 girls from a village.

News agencies reported from Algiers yesterday that the bomb was hidden in a bag and left in the market, as has been the case in other attacks. On Sunday, the government promised to enforce security measures that had been issued last month and step up searches in public places.

The June elections, which swept pro-government parties to victory, had excluded the Islamic Salvation Front (FIS), the party which had been stripped of an election victory in 1992, the event which provoked Algeria's descent into chaos.

In spite of the upsurge in attacks in recent weeks, foreign ministers from 11 Mediterranean countries gathered in Algiers last weekend for an informal meeting to advance co-operation between countries on both sides of the Mediterranean. The event was seen as an important step in Algiers' attempts to emerge from its international isolation.

World Bank to assess policy impact on poor

By Mark Suzman

in Washington

The World Bank has launched a wide-ranging review in conjunction with national governments and citizen's organisations groups in developing countries to assess the full social and economic impact of its policies on the poor.

Mr James Wolfensohn, World Bank president, said yesterday at the first global forum of the Structural Adjustment Participatory Review Initiative that the programme marked a crucial step towards overcoming the "incredible antagonism" that had come to characterise the relationship between the Bank and many governments and "civil society" groups - non-governmental organisations.

"This has to be a joint exercise," he said. "I don't think the Bank can do this alone. There has to be a three-way partnership."

The initiative, known as Sapi, will initially be carried out in seven countries: Ghana, Mali, Uganda, Zimbabwe, Ecuador, Hungary and Bangladesh.

Mr Wolfensohn said efforts were being made to encourage some larger emerging markets, particularly in Latin America, to participate

but so far the Bank had not been able to get the necessary governmental con-

Sapi grew out of discussions between the World Bank and representatives of about 500 non-governmental organisations with the aim of developing a study to examine the impact of structural adjustment policies on people who have not benefited or participated in the programmes.

The NGOs have argued that development policies have often been particularly harmful to the poorest sections of the population, and called to the World Bank of failing to make proper use of local information in planning new policies.

The initiative's principal objectives are to demonstrate that participation of broad-based civil society can improve economic policymaking and to identify "practical and necessary" steps to improve the life of ordinary people in each of the participating countries.

In each participating country, a national steering committee comprising representatives from NGOs, the government and the World Bank will be set up to co-ordinate a series of public forums and field studies to examine the issue.

Joint bid to end Hebron clashes

Palestinian and Israeli forces yesterday worked together to restore calm to the West Bank town of Hebron following three weeks of clashes in which more than 150 youths were injured, Judy Dempsey reports from Jerusalem.

The move follows talks between senior Israeli and Palestinian security officers at the weekend when they also agreed to resume joint patrols in parts of the West Bank and reopen shops close to Hebron's Jewish quarter.

Some 200 Palestinian policemen stood on the invisible border dividing the 80 per cent of Hebron handed over to PLO rule from the 20 per cent held by Israel.

The co-operation comes in the wake of a meeting between Mr Yitzhak Rabin, the Israeli defence minister, and Mr Nabil Shaath, Palestinian chief negotiator. They said they had discussed the long overdue opening of an airport in Gaza as well as establishing a safe corridor between Gaza and the West Bank.

Such measures, they said, could help restore confidence and revive peace talks suspended since March when Israel started work on a new Jewish settlement in east Jerusalem.

Palestinian policemen in Hebron yesterday tries to cover the camera

Airport jewel in Palestinian crown

Fate of important symbol of sovereignty rests with Israel, says Judy Dempsey

The road leading south from Gaza City cuts through orange groves, skirts along Jewish settlements and eventually comes to a heavily guarded Palestinian roadblock.

It is no ordinary checkpoint. The soldiers are manning what will soon become one of the most important institutions of Palestinian statehood - Gaza International Airport.

The Israelis are concerned that a Palestinian airport would provide a conduit for weapons and terrorists. Nevertheless, they signed up to

work on the departure and arrivals terminals is going flat out in the hope of completing the airport in a few months.

But completion will not lead automatically to the opening of the airport. Its fate rests with the Israeli government, which in the coming weeks will decide if it will allow the airport to open as a gesture to restart the peace talks.

The Israelis know how much this airport means to our statehood. I think this is one of the reasons why they are dragging their feet," he said. The Israelis say it is about establishing the security criteria.

Mr Fayed Zaldan, chairman of Palestinian National Council, chairman of the Palestinian Civil Aviation Authority and head of the Palestinian airport negotiating team, said most of the problems with the Israelis had been ironed out. "The Israelis know how much this airport means to our statehood. I think this is one of the reasons why they are dragging their feet," he said.

The Israelis say it is about establishing the security criteria.

Sitting in his Gaza City office, decorated with small model aircraft and a huge picture of the new airport, Mr Zaldan spelt out what he believed had already been agreed in principle.

"Although we have not yet signed the protocol, it has been agreed that the director general of the airport be Palestinian and not Israeli, which the Israelis first wanted, and that the airport police be Palestinian," he explained.

But Mr Zaldan would be a joint Israeli and Palestinian team in one of the security rooms and a joint air traffic control office "for co-ordination." To meet Israel's security concerns, the Palestinians would allow the Israeli authorities to see the passenger list in

advance, and along with Palestinian ground staff, to escort aircraft to the parking positions. "And above all, Israel will have sovereignty over the airspace," added Mr Zaldan.

If there is any sticking point, it is the Palestinians' insistence that Israel should not be allowed to decide unilaterally which outside airlines can use Gaza.

Although talks between both sides have remained suspended since Israel's decision to build a new Jewish housing settlement in southeast Jerusalem, Mr Zaldan has secured enough financial backing to build the airport.

Egyptian banks have provided \$18m in soft loans to finance part of the civil works. The Spanish government has provided \$1.5m for fire-fighting material, equipment, buses and conveyor belts and an additional \$21.5m in soft loans for maintenance, radar stations and air traffic control equipment. Germany has donated \$10m worth of navigation aids and other landing signals.

The airport will be able to handle 500,000-750,000 passengers a year. More crucially, it will give the narrow Gaza Strip a window on the outside world, increasingly important for an economy cut off from the West Bank and often from Israel because of regular closures.

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as Calculation Agent
16th July, 1997

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A bomb exploded in the crowded market of an Algiers suburb yesterday, killing 21 people and wounding 40.

The explosion in Baraki came amid a surge in violence which has left more than 300 people dead since the June legislative elections, which the army-backed government claimed would help reduce the five-year violence.

The explosion, which the government blamed on extremist Islamist groups, was the worse bomb attack in the capital since last February. A blast in an Algiers cinema, last Wednesday left 20 people dead.

Newspapers also reported yesterday that armed bands killed 44 people in three separate massacres on Sunday, in villages in Medea, 100km southwest of Algiers. One newspaper said the armed groups kidnapped 21 girls from a village.

News agencies reported from Algiers yesterday that the bomb was hidden in a bag and left in the market, as has been the case in other attacks. On Sunday, the government promised to enforce security measures that had been issued last month and step up searches in public places.

The June elections, which swept pro-government parties to victory, had excluded the Islamic Salvation Front (FIS), the party which had been stripped of an election victory in 1992, the event which provoked Algeria's descent into chaos.

Clinton backs healthcare ban on genetic discrimination

By Gerard Baker
in Washington

President Bill Clinton yesterday backed legislation that would make it illegal for US health insurance companies to discriminate against healthy people on the basis of their genetic inheritance.

The president endorsed a report by the Department of Health and Human Services that recommended closing loopholes in existing legislation that allow insurers to charge extra premiums and exclude certain individuals from coverage altogether.

The president also supported the department's proposal to strengthen privacy laws for those found to be predisposed to genetic disorders.

"We don't need inadvertent discrimination in the insurance market - particularly in health insurance markets," said Mr Mike McCurry, the White House press secretary, announcing Mr Clinton's support for the proposal.

The president urged Congress to support legislation currently under consideration that would prohibit healthcare plans from requesting or using genetic information to deny coverage or raise premiums. The administration's support for the bills means they are almost certain to become law within the next year.

The report noted that leaps in medical research in the last few years had identified a genetic link to a growing number of serious illnesses. Americans had benefited from the widespread availability of genetic testing for susceptibility to a range of diseases and conditions, including breast cancer and Huntington's disease.

Peru TV report on phone tapping prompts protests

By Sally Bowen in Lima

Massive anti-government protests were being prepared in Lima yesterday against what are being seen as further constitutional violations by the administration of President Alberto Fujimori.

The protests were sparked by two related incidents on Sunday. First, an investigative television programme revealed proof of systematic telephone tapping by the Peruvian authorities. Then within hours, the official government gazette - in a special edition - announced that Mr Baruch Ivcher, majority shareholder in the television channel which had made the revelations, was being stripped of the Peruvian nationality he acquired in 1984. It alleged technical irregularities in the naturalisation process.

"This affects the essence of Peru's judicial security," said Mr Jorge Santisteban, Peru's "defender of the people" (a type of ombudsman). "It makes it difficult to talk of the rule of law in this country today." Both the withdrawal of Mr Ivcher's nationality and the telephone tapping were blatant violations of the Peruvian constitution, he said.

Mr Javier Pérez de Cuellar, the former United Nations secretary-general who ran unsuccessfully against Mr Fujimori in the 1995 elections, said he was "indignant at the shameful attack" on Mr Ivcher, and at

the telephone tapping scandal. "Peru is living a permanent coup d'état," he said.

Until late last year, the channel - whose viewers are primarily Peru's working classes - had been strongly supportive of the administration, especially of its counter-terrorist strategies. More recently, however, it has rejected government attempts to feed it information and has screened a series of highly damaging reports: it broke the news of intelligence service tortures and killings earlier this year and leaked the tax returns which confirmed the huge amounts earned by Mr Vladimiro Montesinos, Mr Fujimori's much-questioned but highly influential senior security adviser.

Is revoking Mr Ivcher's nationality a prelude to seizing his majority stake in the channel, since foreigners are not permitted to control television channels in Peru?

Apparently irrefutable evidence of widespread telephone tapping, meanwhile, simply confirms Peruvians' long-standing suspicions.

Reaction in the US to Sunday's events is likely to be strong. The heads of the Senate and House foreign relations committees, Mr Jesse Helms and Mr Ben Gilman, have already expressed concern about the apparent persecution of the Israeli-born Mr Ivcher. Mr Dennis Jett, the US ambassador to Peru, has warned that Washington is monitoring events closely.

Caracas curbs banks

Venezuelan financial institutions were from yesterday required to lodge more of their reserves with the central bank as part of the bank's efforts to soak up excess monetary liquidity. Raymond Colitt writes from Caracas.

The requirement for all institutions to lodge 15 per cent of reserves, up from 12 per cent, will increase the cost of lending by forcing banks to set aside more of their deposits. It comes as strong fiscal spending is increasing inflationary pressure and keeping interest rates negative in real terms.

Government spending has risen recently as a result of wage increases agreed earlier this year and one-off payments made as part of a recent reform of the severance pay system.

Commercial interest rates have inched up in recent weeks after aggressive open-market intervention by the central bank as well as a gradual recovery in credit demand. Yet interest rates still do not exceed the 12-month inflation forecast of 25 per cent.

The central bank is to begin using long-awaited treasury bonds in coming weeks as part of its open-market interventions. The bills form part of a government scheme to cancel a \$3.7bn debt with the central bank.

Global pressures felt in US heartland

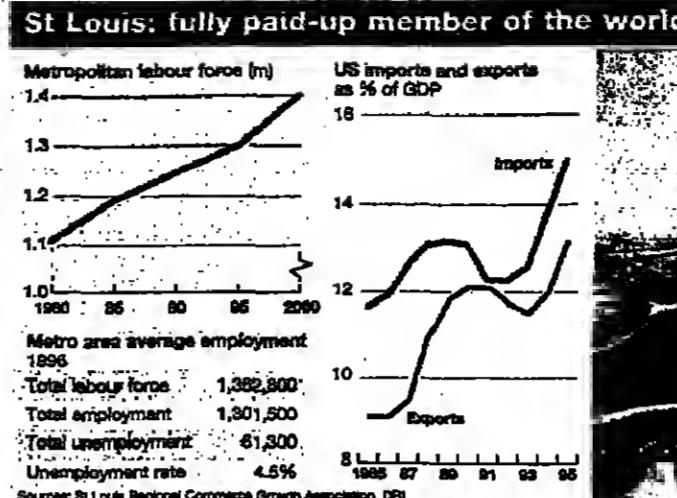
Even landlocked St Louis is responding to changes in world trade, reports Gerard Baker

St Louis seems an unlikely place from which to view the revival of the US economy. The city took some hard knocks in the 1980s, along with much of the industrial Midwest, from a shrinking manufacturing base. Since then it has enjoyed steady, if unspectacular, growth. Its unemployment rate is in line with the national average, in citizens' standard of living a little higher.

But in one critical respect St Louis provides an unusually clear perspective on the changes that have overtaken US business in the last decade. Like many of the country's employers, local companies no longer think locally, according to Mr Richard Fleming of the St Louis Regional Commerce Growth Association. They think globally.

"It is not just familiar large companies, but small and medium-sized businesses. They have almost all taken on an international perspective now," he says.

St Louis' companies have for years enjoyed having the world's largest internal market on their doorstep: one-third of the US population lives within 500 miles. But in the past few years, even



landlocked St Louis has felt the impact of globalisation.

Necessarily has been the driving force. In the 1980s, the rapid industrialisation of Asia, the tearing down of global trade barriers and the end of the cold war have intensified global competition, in both domestic US and international markets.

In St Louis as a whole, trade has mushroomed. The competitive pressures this has unleashed have transformed traditional St Louis companies. The chemical giant Monsanto is still one of the

area's largest employers.

But where it was once synonymous with smokestack factories, Monsanto is now a "life sciences company". Most of its business is focused on research and development; its manufacturing is slim and efficient; some see it as the Microsoft of the chemicals industry.

This change has been achieved at a cost. In the past five years, Monsanto has restructured, cut the payroll by thousands, reduced costs, sold off many businesses and invested

heavily in the remainder.

According to Mr Nick Filippo, the company's chief economist, the driving force behind much of the changes for his company and the US as a whole has been the pressure of globalisation.

"More open international markets have really put US companies' feet to the fire," he says. "If you can't count any more on being protected from foreign competition you have no choice but to sharpen your competitiveness."

The main impact of the

increased competition has been on the company's ability to raise prices. In the past, higher costs could be passed on to customers. Not any more. With hungry competitors pressing for market share, price stability is now a fact of life.

But globalisation goes beyond trade. Direct investment both into the US by foreigners and outside the US by Americans, has grown even faster than the growth of trade. The total stock of foreign direct investment in the US tripled between 1985 and 1995. US investment abroad doubled over the same period.

"Globalisation is not simply a manufacturing phenomenon," says Mr Murray Weidenbaum, professor of economics at Washington St Louis University, and chairman of President Ronald Reagan's first council of economic advisers.

"Free capital markets mean services can move overseas too."

But why has the US adapted better than other countries to the challenge? The answer, many economists believe, is the greater flexibility US companies are able to deploy, unfettered by rigid labour laws.

"Globalised markets have improved the bargaining power of US managers vis-à-vis their employees and their suppliers," says Prof Weidenbaum. "That's created an environment in which traditional American entrepreneurship has thrived."

A progress report to global financial institutions

It's just a beginning.



Ken Burenga
President of Dow Jones
burenga@cor.dowjones.com

Four months ago, I told you that the people of Dow Jones Markets were starting to plan the future of financial services with a "clean sheet of paper and no limits." Well, progress is more than promising. So I'd like to give you an update to show just what we've put on that "sheet of paper." Our new cross-functional development teams have moved incredibly fast in a few short months, rolling up their sleeves to start turning vision into reality. We're right on schedule.

We began by meeting with many of you in brainstorming sessions to explore how your markets are changing ... and how those changes will affect your operations into the next century. We're developing a deeper understanding of how you manage capital, manage risk and manage information. How you deal with technology, regulation and competition. And the threat of disintermediation.

Not just today ... but in that rapidly approaching future where Europe has made decisions on monetary union, Hong Kong has adapted to Chinese rule, and Glass-Steagall is history. Where the Internet is faster and more secure. Where intelligent software agents find the data ... and visualization programs give it meaning.

This focus on understanding your business is feeding our major new development programs. The screens on this page begin to suggest some of the early capabilities we've developed. Major customers will be working with us in coming weeks to refine these capabilities into comprehensive solutions.

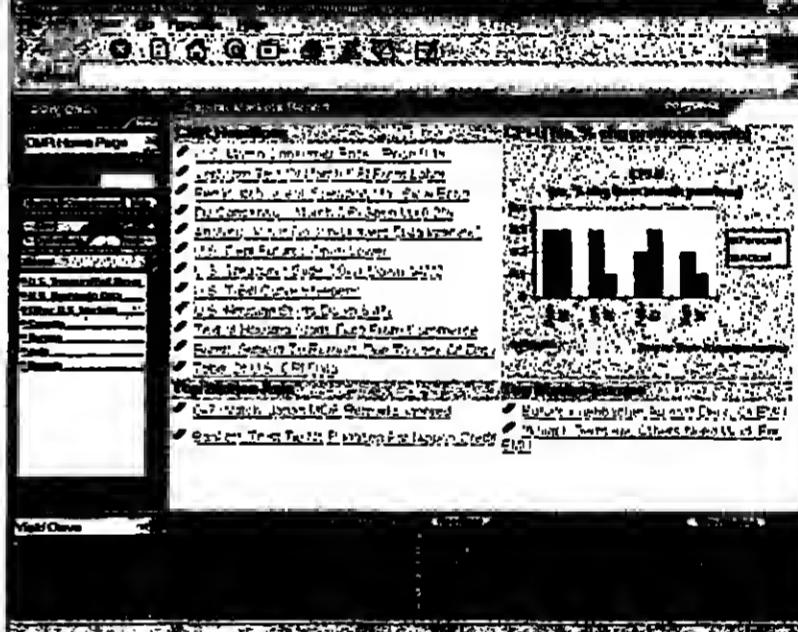
We (and our competitors) are still a long way from the ultimate goal of delivering fully open, integrated solutions so that - as I said in my first report - "you can integrate every process, link to every business party, see all the information." But less than four months after I told you our long-term vision, we've made a strong start.

Another Dow Jones initiative is to create alliances with strategic partners whose special capabilities complement our own core competencies. In just a few months, we've forged key agreements with leaders in technology, trading, databases, news and analysis - helping us become the full-service provider you need.

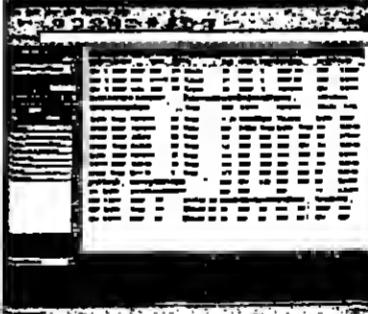
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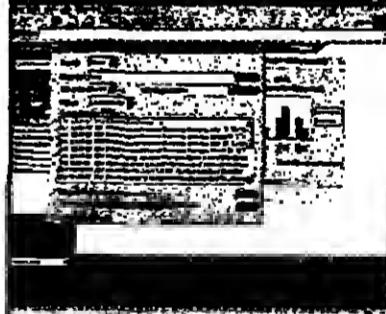
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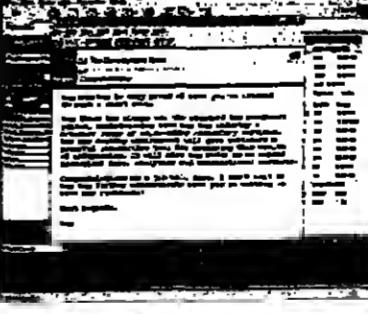
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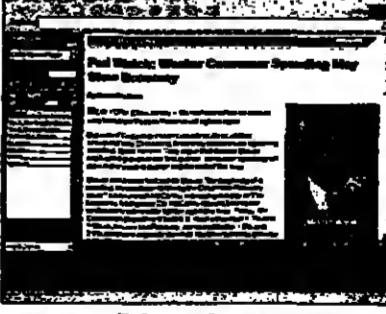
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More to come.

Ken Burenga

DOW JONES

Peugeot leads scooter market

Japanese two-wheelers lose ground to Europeans

By John Griffiths

Japan's manufacturers of small motor-scooters, which less than a decade ago supplied almost 90 per cent of machines sold in the UK, are retreating before a flood of stylish and innovative European-designed and built two-wheelers.

Honda, Yamaha, Suzuki and Kawasaki saw their combined share of the UK market plummet to 34.35 per cent in the first half of this year, according to industry statistics.

Honda, which had a market-share of 32 per cent in the same period last year, saw its own share sink to 18 per cent, marginally behind the fast-rising Piaggio of Italy.

The French Peugeot group is now the clear market leader. Its increasingly wide range of machines styled to resemble sporting motor-scooters has lifted its share to 24 per cent from barely 11 per cent a year ago.

Acknowledging that the figures were "broadly accurate", Mr Kevin Kelly, director of the Motorcycle Retailers Association, said: "It does seem Peugeot and Piaggio are showing the Japanese a thing or two."

Like some of Japan's leading carmakers, which have been struggling to maintain their market share in Europe, Japanese makers of two-wheel motor vehicles have faced increasing criticism that their once-famous design and styling flair has been losing momentum.

Japanese manufacturers still dominate the market

for fully fledged motorcycles, however. Their UK market share of 76 per cent is virtually unchanged in this year's first half.

Even so, they have been unable to prevent further success by the resurgent Triumph, based in the English midlands, whose 2,669 sales of up-market sports motorcycles in the year's first half represented a 57 per cent jump from a year earlier.

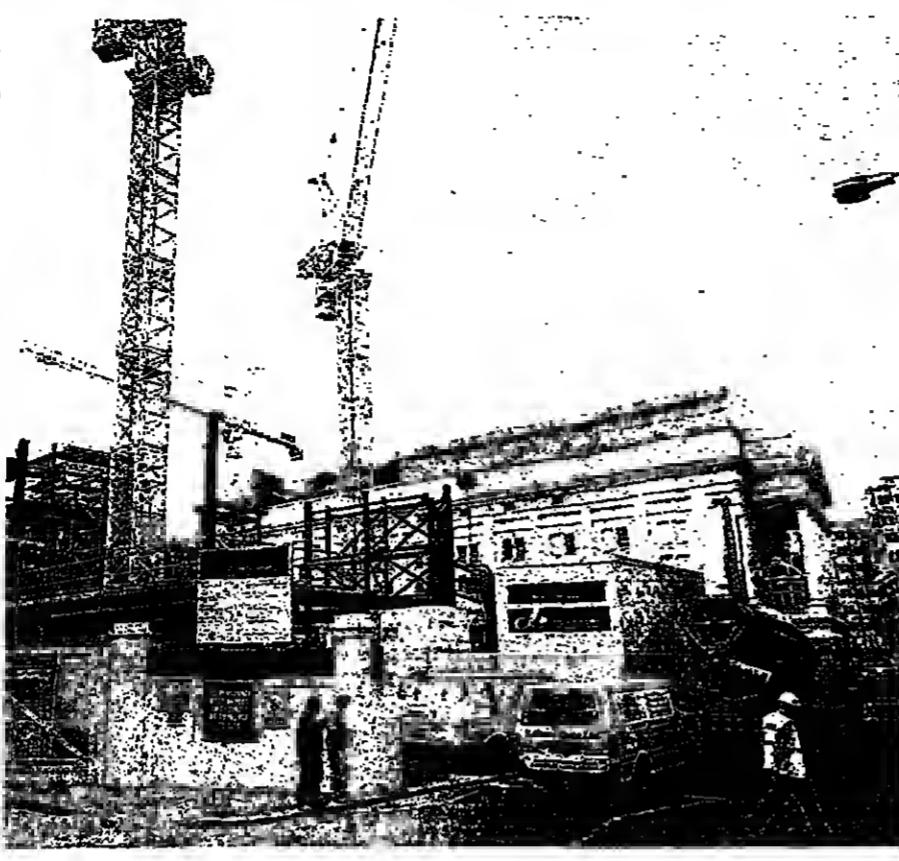
However, Triumph's share of the UK market rose by less than one point to 5.6 per cent from 5.7 per cent. This reflects the sharp rise in motorcycle sales overall this year: units sold increased by 36.3 per cent to 40,172.

The sales figures for the first six months of the year clearly demonstrate that even in one of the wettest Junes for years, the motorcycle is making a comeback, with the public acknowledging the lower costs and shorter journey times," Mr Kelly said.

The catastrophic decline in recent years of the powered two-wheeler market, which fell from a peak of 315,000 in 1979 to about 30,000 early this decade, "is clearly a thing of the past", he added.

The increase in the much smaller motor-scooter market has also been steep. Sales rose by 23.6 per cent in this year's first half to 4,376 from 3,341 in the same period a year ago.

Immediately following the launch of several European designs in early summer, however, sales shot up by 77 per cent in June, to 1,119 for that month alone.



Long interval at the opera: rebuilding has started, with 95 per cent of contracts signed

Royal Opera House bows out until 1999

By Antony Thornicroft

The Royal Opera House, at Covent Garden in central London, temporarily closed its doors last night, after a gala attended by the Prince of Wales and enlivened by performances from stars including Plácido Domingo and Dame Shirley Bassey.

When it re-opens in December 1999 with a new production of Verdi's *Falstaff*, the Victorian auditorium will be little changed. But the backstage operations will have been completely transformed.

Covent Garden has embarked on the controversial £21.4m (£361.5m) redevelopment mainly to modernise its working practices. Some backstage machinery pre-dates the first world war and operating it requires a large crew.

There will also be new

changing and rehearsal rooms and a 450-seat studio theatre in which more experimental work can be staged. The adjacent Floral Hall will be transformed into a foyer space, with bar and restaurant areas.

The scheme has aroused controversy largely because of its use of funds from the National Lottery; the £7.8m given towards the refurbishment by the arts lottery fund is its biggest grant to date.

Covent Garden has committed itself to raising the rest of the money and an appeal has already brought in almost £70m, mainly from rich individuals, towards its £100m target. Many of those present last night were contributors.

The rest of the £21.4m will come from the selling or leasing space at the rear of the development.

Rebuilding has already started, with 95 per cent of the contracts on the work signed.

But Covent Garden could face industrial action from builders. The GMB union is threatening strikes over a pay dispute and has earmarked the Royal Opera House as a high-profile project, likely to be affected.

Covent Garden narrowly avoided its own industrial dispute as it laid off 300 staff before the closure. It has also attracted public criticism from Mr Chris Smith, the heritage minister, who said that the lottery grant was dependent on the Royal Opera House making access to its performances easier for the less affluent when it re-opens.

During the closure Covent Garden will perform seasons in various London theatres and will also tour.

Railway regulator builds up a head of steam

With the completion of privatisation John Swift has adopted a higher profile, says Charles Batchelor

Mr John Swift, the rail regulator, is getting tough with the UK's privatised rail groups. Last week he added the train operators' hopelessly inefficient telephone answering bureaux to his target list, threatening fines running into millions of pounds unless they improved performance.

This followed earlier attacks on the failure of Railtrack - which owns and operates the stations, track and signalling of the former state network - to meet its investment targets, and a warning to train operators that they would be expected to go beyond the letter of their contracts in improving services.

But after three years of relative obscurity, Mr Swift's decision to adopt a higher profile has prompted complaints from some of the privatised rail companies that this is an attempt at "regulation by headline".

Others have suggested that he is attempting to curry favour with the new Labour administration to save his job.

Mr Swift, a former competition lawyer with a shrewd appreciation of the realities of power, admits that the move to a higher profile has been deliberate. But he denies it has anything to do with a desire to secure his position.

"Until December, we operated rather like a charity, doing good works in private," he explains. But the completion of the privatisation of the passenger railway - and the ending of the period during which he was obliged to accept the "guidance" of the secretary of state for transport - persuaded him that a more public presence was necessary.

When privatisation was still going through, high-profile criticisms by me would have been seen as an attack on the process," he says. This would have conflicted with the regulator's duty to promote the railway as well as being politically unwise.

The new approach was launched in January - with a warning to the train companies to improve ticket information - in a deliberate attempt to establish the regulator's political impartiality. It would not have been sensible to appear suddenly to convert to a more active role after an election which brought a new government to power.

Mr Swift may reject the charge that he is regulating by headline but conducting visible campaigns to improve rail services does strengthen his hand against some formidable adversaries.

Railtrack, a concern of many in the industry because of its monopoly, at first appeared ready to confront the regulator over his demands for tougher controls on its investments.

But 10 days after warning that tighter regulation would "lead to more bureaucracy, second-guessing of decisions and a loss of flexibility", Sir Robert Horton, Railtrack



Shrewd: former lawyer John Swift

chairman, backed down. He accepted that Railtrack should be publicly accountable for its network management plans for the delivery of output measures to be agreed.

Mr Swift, now 56, has another 18 months of his five-year tenure to serve. As one of the key people involved in devising the framework

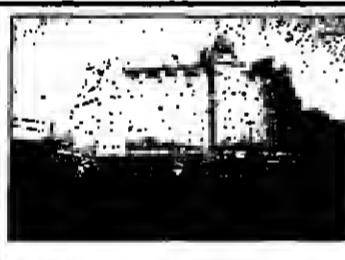
of the privatised railway - regulators of other industries were appointed after the privatisation process - he would be well placed to serve a second term, though a return to lucrative private practice would also be an option.

But the whole issue of rail regulation is under review. The government has been highly critical of the effectiveness of the system. It has also promised to establish a strategic rail authority which might combine the twin roles of rail regulator and franchising director.

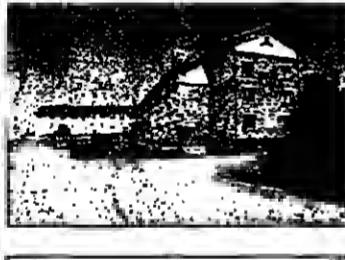
There is little dispute that rail regulation should be simplified. Having both the regulator and a franchising director responsible for different aspects of supervision does not make for clarity.

Whatever form Labour opts for, however, there is clearly a need for a determined defender of passengers' interests. Mr Swift's current campaign seems set to cast him in that role.

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Charles Batchelor

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NEWS: UK

Virgin chief promises motor sports rival in event of pull-out over tobacco

Branson in Formula One pledge

By Nicholas Timmins
and John Griffiths

Mr Richard Branson, chairman of the Virgin group, yesterday delivered "a pledge" to set up a rival to the Formula One motor racing business if it carries out its threat to pull out of Silverstone, venue for the British Grand Prix, when the government bans tobacco advertising and sponsorship.

Virgin companies would also take over sponsorship of any other sport which claimed it could not survive without tobacco advertising, be told an international summit on tobacco control in London organised by the government.

Mr Branson, who gave up smoking two years ago after 10 years of trying, said Formula One and the tobacco industry had no right to "blackmail" the government.

The threat to leave, he said, was "a bluff". But if it happened "we would be very happy to set up a rival Formula One both here and around the world if necessary".

An alternative would be to bring the North American Indycar series to the UK if it could be persuaded to wean itself off tobacco cash.

"I don't believe it will be necessary," he said. Other sponsors would step in because once tobacco went, the cost of Formula One sponsorship would fall.

Cigarette manufacturers were so desperate for the exposure to the young which Formula One provided that they "overpaid" for sponsor-

ship by 10-15 per cent, forcing up its price.

Asked how much a rival operation would cost, Mr Branson said: "It would be much less than setting up an airline, but obviously it wouldn't be cheap." He added, however, that the drivers could be paid £250,000 (\$422,500) a year instead of £55-£100m.

Motor sport was dismissive of Mr Branson's pledge. Mr Max Mosley, the president of its world governing body, the Federation Internationale de l'Automobile, said motor racing was "an area about which Mr Branson knows nothing. His record in areas where he knows nothing - as with

cleaning up litter for Mrs Thatcher - is not very good."

If he financed some new racing in Europe, Mr Mosley said, "we shall be glad to consider it. But a rival to Formula One - I don't think so."

Formula One has become a global sport and business matched in audience size only by World Cup soccer and the Olympic games. But it takes place 17 times a year and sponsors are prepared to pay the millions it demands because of the global reach. In addition, no driver could risk taking part in a rival series lacking FIA's sanction without losing his licence - the ticket to his livelihood.

Agencies' business may be limited by Lloyd's

By Christopher Adams,
Insurance Correspondent

Lloyd's of London could impose limits on the amount of business controlled by the agencies managing its insurance syndicates in a bid to head off the growing concentration of market capacity in fewer hands.

Lloyd's said yesterday it was concerned that rapid consolidation among the managing agencies threatened both to concentrate big risks among too few insurance syndicates and reduce customer choice.

Mr Andrew Duguid, head of policy and planning, suggested Lloyd's could take 15 per cent of its overall capacity as a "starting point" in considering the maximum amount of business any one group should be allowed to control. A working party is being set up to decide whether restrictions should be imposed.

Capacity is the total premium income which Lloyd's can write annually. Two managing agency groups control half of this year's £10.5bn (\$17.4bn) capacity. The largest of these,

comprising two agencies owned by investment trust Limit, have 7.5 per cent.

The review comes as Lloyd's carries out a far-reaching review of its capital base. The market is struggling to increase its share of world-wide business as competition intensifies. Managing agents have merged both with each other and with the new-style corporate investors that are replacing Names - the individuals whose personal wealth has traditionally supported the market - and which will probably provide more than half of the capacity next year compared with 44 per cent now.

The consolidation has created insurance companies with a larger slice of capacity and posed a problem for Lloyd's, since some syndicates may be more exposed to future losses and the range of insurance on offer may become limited.

In addition, Lloyd's is concerned that corporate investors may be more fickle than Names. If they acquire large blocks of capacity and then withdraw when underwriting profits fall, the stability

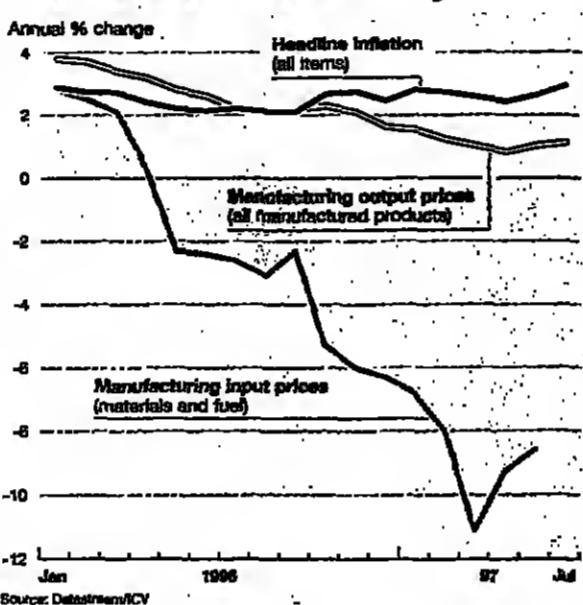
of Lloyd's capital base could be undermined.

Mr Duguid warned it might be necessary to prevent underwriters from insuring too large a portion of any one risk. Lloyd's syndicates have traditionally underwritten large chunks of business such as oil rigs and jet airliners collectively. However, some are beginning to use their increased capacity to underwrite a larger slice of such risks.

But changing the way Lloyd's operates is complicated by its unique structure. The society's ruling council does not have as much influence over its capital base as the board of a commercial company and would have to tread carefully during its review so as not to breach laws governing competition.

Some underwriters are doubtful that capacity restrictions are necessary. "One per cent of Lloyd's can destroy the market," said Mr Robert Hiscox, chairman of Hiscox plc, a managing agency. "But someone can have 20 per cent and it's as safe as houses."

Dilemma of a divided economy



Factory output prices stable

There is virtually no inflation in the UK's manufacturing sector, according to government figures published yesterday, but economists warned that the good news on factory gate prices would not stop interest rates from rising further. Wolfgang Münchau writes. Factory output prices - excluding food, drink, petroleum and gas - rose by 0.6 per cent in the year to June. Input prices for materials and fuel purchased by manufacturers fell by 1.4 per cent during June, and were down by 8.6 per cent from a year earlier. Low output price inflation and negative input price inflation were caused by the rise in sterling. This has lowered the price of imports and hit profit margins of exporters.

UK NEWS DIGEST

Airline staff seek fresh talks

A threat of significant escalation to the disruption facing British Airways passengers was averted yesterday when the leaders of 9,000 ground staff decided to seek fresh talks rather than go on strike. The main dispute facing BA, involving cabin crew, is still to be resolved, with flights continuing to be hit yesterday following last week's 72-hour strike over pay.

But the decision of the TGWU transport union to seek further negotiations over the sale of the airline's catering operation came as a relief to BA ahead of its annual meeting with shareholders today. Mr Robert Ayling, BA's chief executive, said: "We have said ever since we announced the sale of our catering business that we wanted talks with employees and their unions to ensure we protected their interests in the transfer to the new business. We will happily work with them to this end." Andrew Balmer

■ PENSIONS MIS-SELLING

DBS faces record \$845,000 fine

Shares in DBS Management, the business support services group, fell nearly 6 per cent yesterday after it emerged that it was liable for a record £500,000 (\$845,000) fine from the Personal Investment Authority for failures linked to the pensions mis-selling review. The fine would be the biggest imposed by the PIA on any company, and the biggest imposed by a regulator for mis-selling-related offences. DBS, based in the north of England, represents 1,700 firms of independent financial advisers.

Mr David Stewart, finance director, said he understood DBS was being fined for being too slow with its mis-selling review and for deficient control procedures. He said the company would make representations to the PIA's disciplinary committee and could later appeal against the size of the fine. Christopher Brown-Humes

■ AIRPORTS

Rival centres urged to co-operate

The government yesterday rejected proposals for an expansion of Liverpool airport in north-west England but urged its new owners, Peel Holdings, the property group, to co-operate with rival Manchester airport, 50km away, over future development. Mr John Prescott, deputy prime minister, also gave the green light for a 50-hectare business park on part of the Liverpool airport site and said he would not intervene in plans for a new air freight depot at Manchester airport. Mr Prescott, also transport and regional policy secretary, said these decisions confirmed the government's commitment to a strategic approach to regional economic development. Charles Batchelor

■ NORTHERN IRELAND

Backlash over republican contacts

The government faced a backlash from pro-British unionists tonight after it admitted maintaining secret contacts with Sinn Féin, the political wing of the Irish Republican Army. Unionists said Mr Tony Blair, the prime minister, had a serious credibility problem after revelations that officials kept up contacts despite his pledges to end exploratory talks after the murder of two policemen last month. Mr Mo Mowlam, the chief minister for Northern Ireland, insisted that no negotiating had taken place.

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LAW

Broadcasting
across borders

The European Court of Justice has ruled that the application of a domestic broadcasting law, which provides that advertisements broadcast in TV commercial breaks must not be designed to attract the attention of children under 12, to television broadcasts from other member states is precluded by Directive 89/552/EEC, the Television Without Frontiers directive.

However, it further held that Community law does not preclude a member state from taking, pursuant to national consumer protection legislation, measures against an advertiser in relation to television advertising broadcasts from another member state.

The cases concerned matters referred to the Court by the Swedish *Marknadsdomstol* following the application by the Consumer Ombudsman for orders restraining certain advertising broadcasts retransmitted to Sweden by satellite from the UK by various companies.

The first order was sought against the advertising of a children's encyclopedic magazine containing information about dinosaurs and a related model dinosaur. The Consumer Ombudsman applied for an order restraining this activity on the grounds that it contravened Article 11 of the Swedish Broadcasting Law which prohibits advertising designed to attract the attention of children under 12. The ombudsman also sought orders restraining the advertising of "inflammatory" for skincare products and a detergent.

The *Marknadsdomstol* referred two questions to the Court. First, it was asked whether Community law prevented member state action against television ads which an advertiser has broadcast from another member state. Second, the national court wanted to know whether Community law precluded the applica-

tion of Article 11 of the Swedish Broadcasting law.

As regards the first question, the Court noted that the harmonisation of broadcasting and distribution of TV programmes brought about by the directive was only partial. For example, it provides that TV advertising must not be discriminatory or encourage behaviour prejudicial to religious or political beliefs, health and safety or the environment.

In relation to the free movement of goods, the Court held the application of the Swedish legislation was not precluded if four conditions were met. First, the national legislation must affect in the same way, in law and in fact, the marketing of domestic products and those of other member states. Second, it must be necessary to meet overriding requirements of public interest or one of the aims laid down by permissible derogations under the EC treaty.

Third, that it is proportionate for that purpose. Fourth, those aims or overriding requirements could not be met by measures less restrictive of intra-Community trade. The Court applied a similar test in assessing the compatibility of the national legislation with the freedom to provide advertising services, under Community law. However, the compatibility of national legislation with these tests was a matter for the national court to determine.

In answering the second question, the Court noted that the directive permits member states to lay down more detailed or stricter rules in the areas covered by the directive for television broadcasters under their jurisdiction. The situation was different where TV broadcasters established in another member state were concerned.

Joined cases C-34/95, C-35/95 AND C-36/95 *Konsumentombudsman (RO) v De Agostini, Konsumentombudsman v TV Shop, July 9 1997 (ECJ)*

BRICK COURT CHAMBERS, BRUSSELS

Fujitsu appoints
PC veteran

Fujitsu, the Japanese electronics group, has appointed Winfried Hoffmann, the German personal computer industry entrepreneur, to take charge of its European PC operations.

Hoffmann, 53, will join the board of Fujitsu ICL as chief operating officer and will work with Tetsuo Oono of Fujitsu to help build on the group's success in the European PC market.

He has held a variety of senior management positions within the IT industry in Europe. Between 1985 and 1989 he ran Commodore Computer's European operations and before that was chairman of Burroughs/Unisys in Germany and Austria.

He left Commodore in 1989 to set up the ASI company, a PC assembler which was acquired by ICL in June 1995.

"I sold to ICL because we were too big to fail and too small to be great," he said yesterday.

Since he sold the business he has continued to build Fujitsu ICL's PC business in Germany - doubling sales in the past year.

Paul Taylor, London

In his new job he will succeed David Mills who is leaving the group with ICL, the UK systems and computer services group majority owned by Fujitsu.

Mills, who became chief executive of Fujitsu ICL when the ICL's "volume" PC business was demerged and folded into the PC operations of its parent a year ago, has resigned to take up another appointment within the industry.

Under his stewardship Fujitsu ICL has become one of Europe's fastest growing PC vendors.

Sales last year grew by 110 per cent lifting Fujitsu ICL's European market share to 3.8 per cent from 1.8 per cent.

Sales of its products in the German and UK consumer and retail markets in particular contributed to the growth. Overall Fujitsu, which has a strong position in the Japanese PC market, sold more than 2.6m PCs in its 1996 financial year, and has grown its global PC business by 75 per cent.

Hoffmann, who plans to spend about two thirds of his time at Fujitsu ICL's Bracknell headquarters, said his task will be to build upon this success across Europe.

Tom Johnson, chairman of the CNN News Group, said that in Cramer CNN International "is extremely fortunate to have one of the world's true hard news journalists at its helm, one who is dedicated to objective and independent journalism".

Cramer also leads the regionalisation of CNN International which has already led to the introduction of regional focused news and features.

The regionalisation is about to be taken one stage further. In September, for example, a new daily breakfast show for Europe will be broadcast from the London bureau.

In future there will be four dis-

INTERNATIONAL PEOPLE

Cramer swiftly
promoted by CNN

Chris Cramer, former head of television news at the BBC, has been promoted within 15 months of moving to Ted Turner's CNN network in Atlanta.

Cramer has become senior vice-president and managing editor of CNN International where he will be in charge on a day-to-day basis of what by September will become four distinct international CNN services.

Tom Johnson, chairman of the CNN News Group, said that in Cramer CNN International "is extremely fortunate to have one of the world's true hard news journalists at its helm, one who is dedicated to objective and independent journalism".

Cramer also leads the regionalisation of CNN International which has already led to the introduction of regional focused news and features.

The regionalisation is about to be taken one stage further. In September, for example, a new daily breakfast show for Europe will be broadcast from the London bureau.

In future there will be four dis-

trict international networks. After operating in Canada as a joint venture company with distributor Gendis, Sony two years ago established a wholly-owned subsidiary to merchandise its products.

By 2000 the company aims to increase sales in Canada by 50 per cent, largely through the introduction of new products such as its digital video disk player, personal computer and digital stills camera.

As president of Sony's US operations, Stringer has been co-ordinating the group's efforts in the rapidly growing areas of communications and digital distribution.

A native of Wales, Stringer has worked in the television industry for more than three decades. Prior to joining Sony, he was chairman and chief operating officer of TELE-TV for Bell Atlantic, NYNEX and Pacific Telesis Group.

Stringer worked at CBS network for 30 years, serving as president of the broadcast group from 1988 to 1995.

Sony of Canada has branches, distribution centres and a chain of 61 wholly-owned retail outlets across the country.

Scott Morrison, Vancouver

More responsibilities
for Stringer

Howard Stringer, president of Sony Corporation of America, has been given additional responsibilities as chairman of the company's Canadian division.

The television industry veteran who joined Sony in May will replace Kenji Tamaya, who was appointed chairman of Awa in June.

Stringer will support Sony of Canada president Hiroshi Sakai in enhancing inventory and distribu-

tion systems. After operating in Canada as a joint venture company with distributor Gendis, Sony two years ago established a wholly-owned subsidiary to merchandise its products.

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ON THE MOVE

■ Horst Koehler, president of the German savings bank association Deutsche Sparkassen und Giroverband, has been appointed chairman of the supervisory board at GIESZCKE & DEVRENTI. He succeeds Michael Endres who is departing from the board.

■ Dutch temporary employment and services group RANDSTAD HOLDING said that Hans Zwarts will be appointed as its chief executive officer in next year's general meeting. He will succeed Randstad founder Fritz Goldschmeding.

■ LTX CORPORATION, a supplier of semiconductor test equipment, has announced that John Arcari, chief financial officer and treasurer, is resigning from LTX, effective August 1. Glenn Meloni, controller, will assume Arcari's

responsibilities on an interim basis. Meloni joined LTX in 1978 and was appointed controller in 1987.

■ GEMPLUS, the producer of plastic and smart cards has appointed Dominique Tremont as president of Gemplus Americas with direct operating responsibility for sales, marketing, software engineering and manufacturing in North and South America. Gemplus Americas' headquarters will be in Silicon Valley.

Tremont will also be responsible, at corporate level, for mergers and acquisitions and the development of strategic alliances for the Americas.

■ GROUPE BULL, the international IT group has appointed Jean Krief as vice-president, financial systems, to lead the company's drive into the electronic banking market. Krief will set up Bull's International Business Development unit in London which will complement Bull UK and Ireland's existing operation in the finance market.

■ MANUGISTICS UK has appointed Laurie Kirby as director professional services for Northern Europe.

■ MANUGISTICS UK is a subsidiary of Manugistics, the provider of software and services for supply chain management.

■ MICROGRAFX, a global leader in graphics software, has announced that Russ Hogg, former president of MasterCard International, has been elected to the company's board of directors and will serve as chairman.

■ Christopher Clarke who has been co-leading A T Kearney's utility practice, is to become managing director, South East Asia, based in Singapore and responsible for A T Kearney's growing practice in Thailand, Malaysia, Indonesia and Singapore.

■ LEHMAN BROTHERS has announced the appointment of Klaus Baader as senior international economist responsible for Germany. He will be based in London. Baader joins from Deutsche Morgan Grenfell.

■ Giulio Codacci-Pisanelli has been appointed executive director of SUMITOMO FINANCE INTERNATIONAL as head of debt origination, covering Europe, the Middle East and Africa. He joins from Chase Manhattan Bank.

■ ARCO CHEMICAL has announced several executive appointments as part of a new business structure.

■ Alan Kornfeld, vice-president, will assume worldwide management responsibility for Basic Chemicals. Lynton Stanton, vice-president, will head the worldwide Urethanes Business. He will continue as president of the company's European operations. Edward Dineen, vice-president, will be responsible for Performance Chemicals, Business Development and New Business R&D. Dan Mariano has been appointed vice-president, Supply Chain Management, a new segment that combines worldwide raw material supply, purchasing, logistics, and customer support.

■ DELTA AIR LINES has announced that Bill Crumbley has been named managing director - the Delta Shuttle. Crumbley will remain a member of the Court and will also assume the chairmanship of Bristol & West.

■ Joe Kissin, managing director of Conran restaurants since the company was formed in 1991, has been appointed managing director of CONRAN RESTAURANTS.

operations in New York. The company's first restaurant in America is due to open in 1998 at Bridgemarket, a development under and around the 59th Street Bridge in Manhattan. This will provide a platform for the expansion in due course of Conran Restaurants in the USA.

■ THE JOHN RYAN GROUP, has appointed Stephen Jackson, to its executive board. Jackson, who will be based in Madrid, is chief financial officer for all the group's international operations.

■ INSTINET, the Reuters owned global agency broker, has appointed John Davies, 40, managing director Instinet UK and John Oddie, 43, as director of global IT strategy. Davies joins from Bear Stearns International and Oddie joins from Merrill Lynch.

International
appointments

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Falling costs will allow fingerprint verification to be widely used, reports Geoff Nairn

The key to your identity

Information at your fingertips is not just a marketing phrase for the biometrics industry, which sees fingerprint verification as a key technology for protecting information in the digital age.

Biometrics is the science of using unique human characteristics, such as voice, fingerprint or retina patterns, to verify a person's identity. As any James Bond fan knows, the technology has been used to control access to buildings. But access control is a niche market and the biometrics industry sees bigger opportunities in internet commerce, banking transactions and data security.

"Access control is not a big enough market to sustain our company," says Dennis Hollingshead, president and chief executive of Mytec Technologies, a Canadian security company that plans to launch a biometric product later this year. The system uses a small optical scanner to digitise a person's fingerprint and generate a unique digital "key" that can scramble personal data stored on smartcards. Pins to perform financial transactions and computer passwords. The data can be unscrambled only by the person placing his or her finger on the scanner.

Mytec claims its system is

suitable to electronic commerce as it avoids the practical problems involved in other encryption schemes. "The key is the weakest point in all encryption schemes as it has to be stored somewhere," says Hollingshead. "But with biometric encryption the key is your finger."

Fingerprint verification is the only biometric tech-

says Ricardo Arroyo, biometrics project manager at Unisys' Spanish subsidiary. The company is supplying the southern Spanish region of Andalucia with a fingerprint verification system to cut social security fraud. More than 7m smartcards will have been issued and 633 fingerprint readers installed in benefit offices when the project finishes later this year.

The US General Accounting Office estimated benefit fraud cost US taxpayers more than \$10bn (£6.25bn) a year and several countries are looking to follow Andalucia in using fingerprint readers and smartcards to cut down paperwork and fraud. Others are considering fingerprint verification to protect medical records, ID cards and driving licences.

Early fingerprint verification systems cost more than \$1,000 and required accurate optics which could fail when faced with poor quality fingerprints. Advances in the software used to digitise fingerprints allow today's makers to build smaller, more reliable devices with less sophisticated optics and prices have thus dropped to less than \$500.

"At that price the market starts to open up," says Mike Lynch, managing director of Cambridge Neurodynamics. The company, set up by

SGS-Thomson's fingerprint sensing chip

technology but it is the most developed and is well suited to mass-market applications because of the tumbling cost of fingerprint readers. "Fingerprint technology is today both accurate and cheap,"

Lucent Technologies, formerly the technology divi-

sion of AT&T, recently spun off a company, Veridicom, to market a similar technology. Veridicom hopes to launch a system based on its postage stamp-sized capacitive sensor later this year at around \$300, although that could drop significantly if the chip goes into volume production, the company claims.

Veridicom believes its sensor's small size and low cost make it ideal for use in products such as portable computers, cellular phones and electronic tags to identify property. Many banks and card companies would like to build fingerprint scanners into ATMs and POS terminals - eliminating the need for users to remember pins or, worse, write them down.

Travellers arriving at New York's John F Kennedy airport know at first hand the benefits of biometrics in bypassing the notoriously long queues at immigration control, writes Geoff Nairn.

The Inpass system allows frequent, low-risk visitors to the US to speed through by simply placing their palm on a scanner, which compares the geometry of their hand with that stored on a card. If the biometrics match, the visitor can enter.

Cambridge University researchers have developed a \$300 optical fingerprint reader and image analysis software that uses neural network technology. A US company, KeyTronic, sells a PC keyboard with built-in fingerprint reader and software for less than \$500.

Prices could soon drop further thanks to new readers based on semiconductor technology. Researchers at European chipmaker SGS-Thomson have developed a chip with tiny capacitive sensors to capture the fingerprint by measuring the differences in electrical charge between the skin's fields and ridges.

Lucent Technologies, formerly the technology divi-

slow because of the time needed to position the finger correctly," says Thomas Andreotti, Inpass project manager.

Over 65,000 cards have been issued since 1993 and INS wants to extend Inpass to other airports and land borders. But there have been technical problems and poor management. "The slippage is unfortunately due to problems writing new mainframe software," says Andreotti.

"Fingerprint validation is too

slow because of the time needed to position the finger correctly," says Thomas Andreotti, Inpass project manager.

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Attempts to develop a universal

unlock its stored value by placing a finger on a reader connected to a POS terminal.

The latest capacitive readers reject photographs of fingerprints and fingers of somebody dead, thereby thwarting even the most determined card thieves.

Barclays Bank is also interested in biometrics and is running pilot projects to evaluate different technologies. "From a technical point of view fingerprint verification is more advanced than other biometrics," says Bill Perry, who heads a biometrics project at Barclays.

The bank is primarily interested in protecting access to its buildings and computer networks, but is also exploring the potential of fingerprint verification for card transactions, as is Mastercard which this year conducted trials on the smartcard could

biometric border pass are also progressing slowly. The US and five other countries have tentatively agreed to standardise a card format that can be read in all their systems, but travellers will have to enrol separately in each country.

Also, INS plans an advanced optical-storage card containing digital photograph, fingerprint and hand geometry data, that will not be compatible with the existing standard.

of fingerprint readers. Fingerprinting is inevitably associated with criminals and the biometrics industry must convince a sceptical public that fingerprint verification cannot be misused. The technology is quite different from that used in police fingerprint recognition systems.

For verification, there is no need to store an accurate image of a fingerprint - it occupies too much memory and takes too long to process. Instead, the reader typically just looks for features, called minutiae, that make each fingerprint unique. The pattern of these minutiae is then turned into a digital "template" and it is these templates that are stored and compared. The industry argues that it is impossible to generate a fingerprint from the template.

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COMMENT & ANALYSIS

Martin Wolf

No more than a blip

Thailand's currency 'crisis' is an inevitable consequence of overheating but will quickly pass as strong economic fundamentals reassert themselves

"In the last year the [Thai] economy has slowed to a crawl, with growth falling to 6.7 per cent from 8.5 per cent a year earlier," declared the respected Economist Intelligence Unit on July 7. In almost any other region, this would appear the pace of an Olympic sprinter.

This background must be remembered when parallels are made between Thailand in 1997 and the Mexican crisis of 1994 and 1995. As then, the country has had a current account deficit of 8 per cent of gross domestic product. As then, it has had to abandon a peg against the US dollar. As then, an overextended banking system is exposed to collapsing debt. As then, the regional economic superpower fears the consequences. As then, there is the risk of a contagious spread across the region.

Yet these parallels must not be exaggerated. Mexico has been struggling to become what Thailand already is – one of the world's most dynamic and successful economies. Back in 1970, Mexico's real income per head (at purchasing power parity) was some 2.5 times more than that of Thailand. By 1995, Thailand's real income per head was nearly 20 per cent higher than Mexico's.

In 1995, Mexico's gross domestic savings were 19 per cent of gross domestic product; Thailand's were 36 per cent. Mexico's debt service was 24.2 per cent of exports; Thailand's was 10.2 per cent. Private non-guaranteed debt was only 11 per cent of Mexico's total debt; it was 37 per cent of Thailand's. Mexico's exports of goods and services were 25 per cent of GDP; Thailand's were 42 per cent. Between 1990 and 1995, the volume of Mexico's exports grew at 14.7 per cent a year; Thailand's grew at 21.6 per cent.

Thailand could still

finance one of the highest rates of investment in the world without a cent of net capital inflow. One year of import stagnation and one year of export growth at its rate in the first half of the 1990s would close the current account deficit.

It would be just as reasonable to compare the currency turmoil in east Asia today with the disintegration of the fixed exchange rate mechanism of the European Monetary System between September 1992 and August 1993. In Europe, German unification made the ERM unworkable. In east Asia, it has been the gyrations of the dollar against the yen. Just as many now call the sterling devaluation of September 16 1992 "white Wednesday", so people are likely to see the decisions by the Thai and Philippine authorities to float their currencies as the beginning of recovery.

A big stimulus to exports from east Asian developing countries was the decline in the US dollar against the Japanese yen. For Thailand, with an exchange rate pegged against the US dollar, this meant greater competitiveness in both the Japanese market and against Japan-based production in third markets.

Very high economic growth makes an economy a honeypot for the lending bees. With a fixed exchange rate and eroding controls on capital flows, the authorities can halt neither domestic credit expansion nor the

difficulty during the recession in the high-income countries of the early 1990s. Between 1990 and 1995, for example, average annual growth was 12.8 per cent in China, 8.7 per cent in Malaysia, 8.4 per cent in Thailand, 8.3 per cent in Vietnam, 7.6 per cent in Indonesia and 7.2 per cent in South Korea.

Regional growth was impervious to developments in the high-income countries, partly because of the dynamism of intra-regional trade. Since the mid-1980s, roughly half of the increase in the exports of east Asian economies went to one another.

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In Thailand, the ratio to GDP of bank credit to the private sector rose from 28 per cent in 1980 to 89 per cent in 1995, much of this coming in the first half of the 1990s. But Thais were not content with borrowing at home. Companies and individuals owe more than \$70bn abroad, a sum equal to about half the country's economic output.

In Thailand, as elsewhere in east Asia, difficulties began with the export slowdown last year. For this there were three main explanations: an 18 per cent real appreciation of the baht against the yen between 1995 and 1996; the worldwide slowdown in exports of electronics; and, more importantly for Thailand, a deterioration in its competitiveness in traditional labour-intensive exports as real wages rose 45 per cent between 1990 and 1994.

Deteriorating export performance and slower economic growth made the current account deficit look unsustainable. As the bears rushed for the door, the Thai authorities raised interest rates to protect the exchange rate; by early 1997 real interest rates were above 8 per cent. The impact of high real interest rates on financial stability ultimately persuaded them to abandon the peg on July 2.

This pattern is quite familiar, as is the contagion that is now spreading through the region from the most vulnerable to the slightly less vulnerable. For Europe in 1992 and 1993, read east Asia in 1997. Thailand and the Philippines have conceded defeat. Mal-

sia is under attack. But, at worst, currencies will float freely for a while. In time the strong fundamentals of east Asian economies will reassert themselves.

What are the broader implications of this episode?

First, fixed exchange rates

are particularly problematic for economies that are vulnerable to shifts in exchange rates between two or more significant currencies.

Unless it can make a

success of a currency board, a country should either float freely or fix against a currency basket with sensible weights for the currencies that matter to it and a big enough fluctuation margin to give some interest-rate autonomy.

Second, financial instability

and market economies go together like a horse and carriage. Look at the number of banking crises that have afflicted high-income countries over the past two decades. But this is

particularly true in fast-growing economies with mollycoddled banking systems, inexperienced regulators and sudden access to world financial markets.

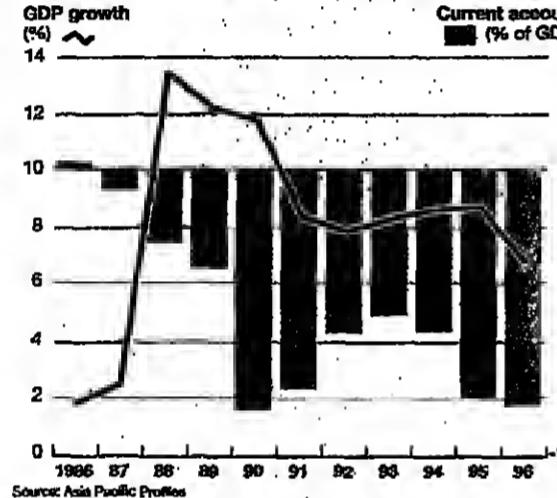
Merely deregulating such a financial system is not reform. It is a recipe for disaster.

Finally, those directly engaged in the financial crisis – borrowers and lenders, foreign and domestic, financial and non-financial – will learn only if they confront its consequences. The government's responsibility is not for individual borrowers or lenders, but for the financial system as a whole. Similarly, the job of international financial institutions is to minimise the costs of adjustment for the population at large.

Each episode of instability

serves as a salutary warning that what is fashionable today is quite likely to be unfashionable again tomorrow. The more regularly people are reminded of this, the better.

Thailand: fast growth and huge deficits



Source: Asia Pacific Profiles

Bullies in the boardroom

British rhetoric about employees being vital assets is ringing hollow, writes John Plender

were being shed in large numbers.

The message is clear enough. Far from being a little local difficulty in the privatised utilities, the "fat cat" pay saga had a much wider demoralising impact which is still being felt.

It does not follow that British workers are about to take to the picket lines en masse. As long as insecurity is endemic, and the main legislative reforms of the past 18 years remain intact, the unions will not resume their former mantle. Nor does the government of Mr Tony Blair, a friend of BA chief executive Mr Bob Ayling, appear keen to take an active role in the dispute at the airline.

The more practical conclusion is that business does have a problem of legitimacy. There is much talk about a new psychological contract whereby companies tell employees they can no longer offer security but will offer training in lieu to enhance employability.

There is also a view that employee satisfaction is a key performance indicator. Yet surveys show that workers feel diminishing loyalty.

In effect, a contract which views the employee as both an asset and a cost has an innate tension. If it operates against the background of ever-widening pay differentials between shopfloor and board, or runs into the BA style of management, it may become untenable.

Consider recent data from International Survey Research (ISR), a consultant whose employee opinion surveys cover 450 companies in 18 countries. Some findings in its latest survey, such as the free-fall in feelings of employment security throughout Europe, were predictable enough. Nor is it surprising that stakeholder-type economies such as Switzerland, Norway and the Netherlands tend to have the most contented workforces.

The UK's ignominious position – second only to Hungary at the bottom of the league for employee satisfaction – will no doubt be dismissed as British workers enjoying a mean. And the fact that UK management is judged less favourably by employees elsewhere will prompt a similar response.

Yet when ISR's work is looked at over a period of years, it is less easily brushed aside. Take the pro-

LETTERS TO THE EDITOR

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Bigger not better in financial regulation

From Mr Miguel N. Arrojo.

Sir Henry Kaufman's article "A safe and sound system" (July 7) was excellent. However, I disagree with its main conclusions. Yes, globalisation of financial markets has come, hand in hand, with securitisation, increase of derivatives, and other factors which, apparently, add up to the inner instability of finance.

But is this sufficient to explain the most serious incidents of instability in the recent years? Not mentioned was an additional cause of

instability of the markets: the flood of national debt in recent years, which in the EU amounts to more than 70 per cent of gross domestic product.

Another important factor – the huge fluctuation of world money supply – is mentioned, but apparently no one is responsible for it. Now we are living in a period of very cheap money, whose effects are leveraged by a period of optimism and low money demand, without much fundamentals, as you say in your leader "An

emerging bubble" (July 10). My opinion is that some central banks should have reacted some time ago to get a soft landing. But central banks seem to watch only consumer and other flow-prices indices, and neglect other clues, like asset prices.

The recent experience of the speculative bubble and subsequent crash in Japan (by the way, a country with highly regulated finance) should have been an example, but it was not.

Taking this into account, I believe that it is quite hazardous to propose that governments and central banks that have not been able to keep their own finance house in order should be empowered to supervise financial stability at an international level. I do not understand why so many people believe that institutions which do not work at a national level will work if their power is transferred to an international one.

Miguel N. Arrojo,

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ardous to propose that governments and central banks that have not been able to keep their own finance house in order should be empowered to supervise financial stability at an international level. I do not understand why so many people believe that institutions which do not work at a national level will work if their power is transferred to an international one.

From Mr Richard A. Werner.

Sir, Professor Paul De Grauwe rightly argues ("The credibility deficit", July 11) that fears about weakness of the euro should not be based on an arbitrary 3 per cent deficit bundle. He correctly points out that other factors determine exchange rates. Indeed, the exchange rate is a function of economic performance and monetary policy. His conclusion however, that "one can be confident that the euro will not lose its purchasing power faster than the D-mark", does not follow. Certainly not from the chart he masters in support of his argument: according to his figures, the D-mark appreciated by about 120 per cent from 1970 to 1986, while the majority of European currencies depreciated by double digits.

We are reminded of two things:

- Since the euro will pre-

vent any further appreciation of the D-mark against European currencies, which would likely happen otherwise, it can only be weaker than a future D-mark would be.

• The chart shows which currency the markets have already chosen as their favourite European currency: the D-mark. The prize for successful PR goes to Brussels for selling to the European public as the introduction of a European currency what amounts to the abolition of the *de facto* European currency.

Any arguments in favour of the euro are steeped in contradictions. If the Bundesbank's policies can be replicated easily by other central banks, why have they not done so in the past? Why have they instead been forced to peg theirs to the Bundesbank? Why not, then, stick to the D-mark? Or is

the euro perhaps about diluting the influence of German monetary policy? If so, then how can the euro be as strong as the D-mark?

Thus, if the euro is introduced for economic reasons, it does not make sense. And if it is introduced for political reasons, then the economics is worrying. And, indeed, the politics as well – why hand an unprecedented degree of centralised control over the welfare of the entire European region to a small number of unelected people?

Where are the checks and balances? Currently, countries at least can opt out if they don't want to follow the Bundesbank policies.

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FINANCIAL TIMES

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Tuesday July 15 1997

Global risks in banking

Central bankers around the world are becoming nervous and their concerns are not confined to the current financial turmoil in Asia. The recent annual report from the Bank for International Settlements (BIS), the central bankers' bank, worries that the frothiness of markets could have systemic consequences. The state of the international payments and settlements systems is a continuing focus of BIS concern.

These remarks came after Mr Alan Greenspan's comments about irrational exuberance in markets. And they echoed earlier strictures from Mr Gerald Corrigan, a former head of the Federal Reserve Bank of New York, who warned that the growing complexity and integration of financial flows would make it much harder to manage shocks such as the 1987 stock market crash.

Now comes a report from the Group of Thirty, a top financial think tank which explores the scope for limiting systemic risk in a world where the larger financial institutions and markets have outgrown national accounting, legal and supervisory arrangements. Improvised crisis management, it argues, will become more difficult against that background.

Amid all this concern, practitioners appear relatively confident. A survey in the G30 report shows that while leading global

institutions put the likelihood of a serious disruption of the international financial system at one in five over the next five years, they see no threat to their own survival or that of their counterparties. Any shock is not expected to spread far beyond the point of impact.

Yet this looks complacent. Few institutions in the survey could assess risk on a global basis at the push of a button. A large minority did not stress-test risk management systems adequately. All worry about the consequences of a settlement system becoming fouled up.

The G30's recommendations for agreed global rules for better risk management command respect. Inevitably there will be difficulties: in countries with several supervisory bodies it may be difficult to agree on a single national co-ordinator to oversee global institutions.

A more fundamental point is that if the potency of supervision is heavily eroded in today's complex global markets, a much bigger cushion of capital is needed than practitioners are prepared to admit. The snag is that it is difficult to persuade banks or governments of the case before a crisis has made the need for more capital obvious. Since many global players are likely to be deemed too big to fail if threatened with insolvency, taxpayers of the world are heavily at risk.

Gene patents

European parliamentarians will today debate gene patenting. Tomorrow they vote on a directive that would harmonise gene patent rules across the European Union. A vote against could tempt some of Europe's fastest growing high-technology businesses to shift resources to the US where such patenting is taken for granted.

A vote in favour would anger environmentalists, church leaders and a significant number of EU citizens who fear that life itself is becoming a commodity. Yet this is the choice parliamentarians must take.

Europe's gene patent rules are a mess. The European Patent Office grants patents on genes, but EU member states' patent offices need not. The directive harmonises the rules in favour of allowing gene patents. Its opponents argue that patents are intended to protect inventions, not discoveries. Since genes exist anyway, they are discoveries. Indeed, if they belong to anyone, they belong to us all.

Rightly or wrongly, patent offices have long ignored this argument. Many drugs are isolated from natural sources and are as patentable as those synthesised in the lab. The point is that a patent can be granted only if there is an "inventive step" involved. For example, a gene *per se* cannot be patented; some aspect of its function or

application has to be new knowledge. It is essential that patent offices observe this rule without it, gene patenting would clearly be objectionable.

Opponents also say that patents stifle research by keeping knowledge proprietary. This is partly true. Only non-commercial research can continue on patented things. But wealthy pharmaceutical and biotech companies are increasingly contributing to academic research funding. Research with no commercial input is increasingly hard to find.

However, the effects of this are limited. Patenting makes public what could otherwise be kept secret. The courts could enforce a generous interpretation of what counts as commercial research so as to encourage academic work. And patents last 20 years, not forever.

On the other hand, gene research has clearly made the most progress in the US and UK where patenting genes is straightforward. Drugs companies in Germany and Switzerland, where environmentalists are strong, carry out most of their gene research abroad.

Prior to the merger, Dean Witter underwrote some securities. But even in so-called "retail product" areas – typically investment banking – earnings are relatively high income such as utility stocks, real estate investment trusts and preferred stock – Dean Witter probably did need to do some writing.

Since the merger, according to Mr Purcell, the firm has started to arrange such deals thanks to Morgan Stanley's investment banking prowess. Morgan Stanley Dean Witter last month arranged a global \$400m deal for FeiCor, a real-estate investment trust. Not only did it wrest the mandate from Smith Barney, but it was able to sell more than 30 per cent of the deal through Dean Witter's retail distribution network.

More important still, Morgan Stanley is regularly involved in deals previously beyond Dean Witter's reach, such as foreign privatisations. Such securities can now be offered to Dean Witter.

Arm's length

The fuss over Lord Simon's holding of BP shares highlights the wider issues of relations between business people and government. Lord Simon, minister for trade and competitiveness, resigned as chairman of BP to take the job and put most of his assets into a blind trust. But outside the trust he retains £2m worth of shares in his old company. This has provoked Conservative claims of a conflict of interest.

Labour says these claims are sparked by jealousy that so many senior business people have agreed to help the government. They include Mr Martin Taylor of Barclays, Sir Peter Davis of Prudential, and Mr Chris Haskins of Northern Foods, all of whom are chairing advisory committees. More widely, the government is relying heavily on partnerships with business in areas from private financing for infrastructure to unemployment policy.

It is perfectly proper for a government to invite a business leader to switch to a political career. This requires careful handling of the potential conflicts, however, and Lord Simon might have done better to address the issue directly at an earlier stage. Though he has no involvement in energy policy, BP is so intimately entwined with the British economy that his continuing interest in BP shares inevitably exposes him to criticism. This controversy also highlights the fact that the

skills required for success in business are very different from those needed in politics.

A different, equally proper, relationship is one where the government asks business people to advise it on specific issues. Both sides should be aware, however, of the potential dangers. Business people can usefully provide detailed advice on technical issues, or on how to achieve a clearly specified objective. What they cannot do, however, is solve infrastructural political issues. Mr Taylor and Sir Peter Davis – venturing into the tricky areas of employment and welfare – must hope they do not find out the hard way that advising governments can be a thankless task.

The potential for mischief is greater in the partnerships between government and business that Labour espouses so energetically. It is in the public interest for the two sides to operate at arm's length. In some cases, such as private finance of infrastructure, the interests of taxpayers and business are opposed, since every extra pound spent on a project comes from the public purse. More generally, the country would be best served by maintaining clear separation between the private interests of shareholders and the public good. Sometimes these will run together; sometimes they will be distinct. It does no one any favours to pretend they are identical.

COMMENT & ANALYSIS

One-sided marriage

The merger of Morgan Stanley and Dean Witter adds more to the retail arm than to the investment bank, says Tracy Corrigan

Mr Philip Purcell, chairman of the newly merged Morgan Stanley, Dean Witter, Discover, may be getting a taste for standing ovations. That is certainly the reaction he got when he walked into the first of his regular meetings with Dean Witter's retail brokers following February's announcement of a merger with Morgan Stanley, the US investment bank.

The creation of a financial services powerhouse to rival Merrill Lynch by marrying an investment bank that produces securities with a brokerage that sells them seems to have pleased the sales force. "The brokers love it," says Mr Purcell, who as chairman of Dean Witter Discover, America's third largest brokerage, helped instigate one of the biggest financial couplings in history.

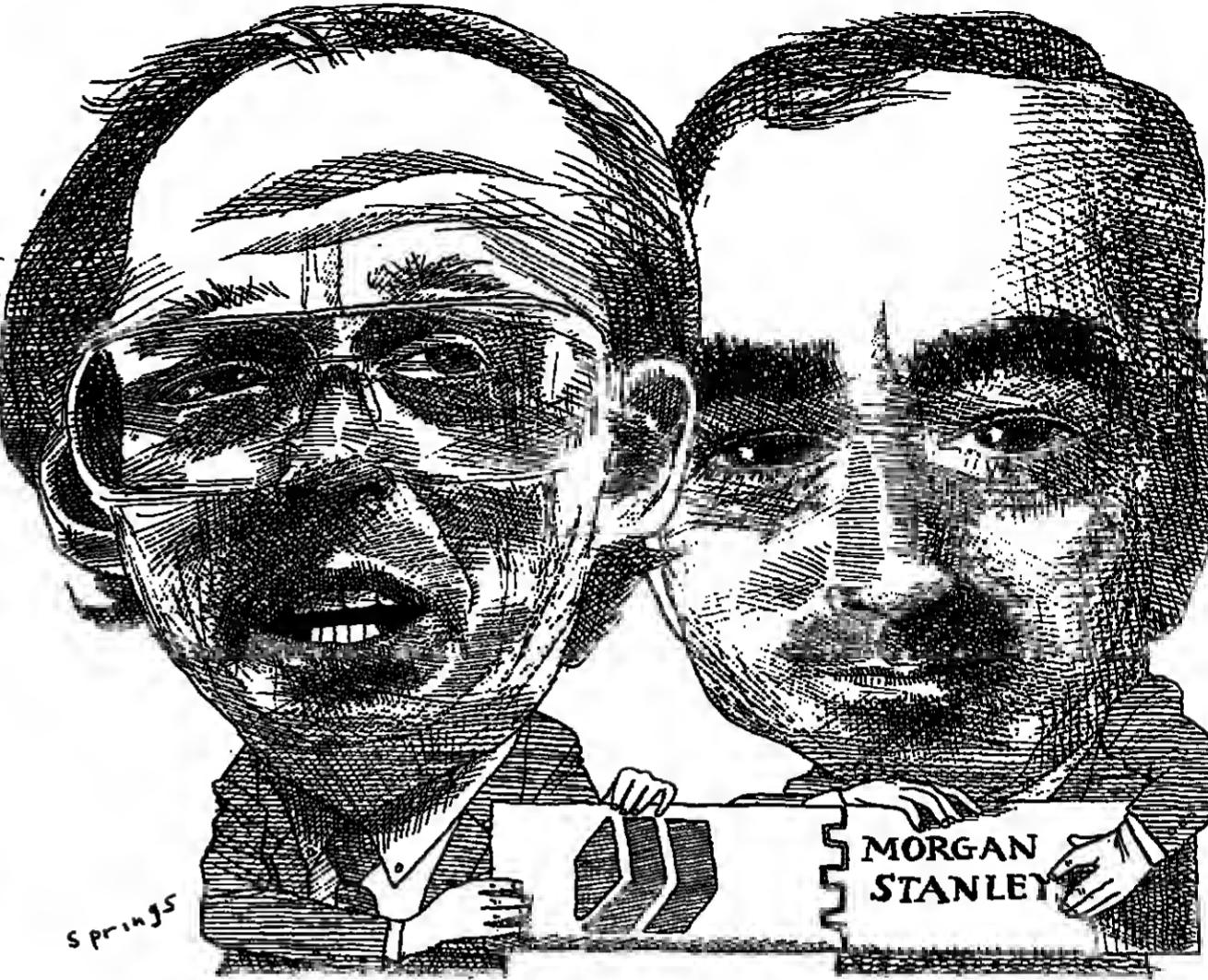
The reason for their enthusiasm is that the merger, finalised on May 31, has helped them do their job better, according to Mr John Mack, Morgan Stanley Dean Witter's chief operating officer.

Morgan Stanley's investment banking business provides Dean Witter's brokers with more securities and better research on companies and markets, while its fund management arm manufactures additional investment products for them to sell.

The US retail business has been booming for some time. Last year, mutual funds took in a total of \$324.9bn (\$192bn) of net new cash – \$100bn more than the previous record. Dean Witter's retail network had been successfully harvesting more than its share of growing market.

But it had a handicap: most of the securities it distributed were originated elsewhere, by the investment banks, such as Morgan Stanley and Goldman Sachs, which dominate the underwriting market.

Dean Witter's analysts only cov-



er retail clients. Furthermore, Dean Witter's 9,000 account executives or brokers can now plug into Morgan Stanley's vast network of research analysts. Mr Purcell admits they previously had "limited access to research".

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Bank drops support for currency at level defended for two months

Kuala Lumpur lets ringgit fall

By James Kynge

In Kuala Lumpur

Malaysia's ringgit yesterday became the latest south-east Asian currency to buckle under speculative attack after the country's central bank abandoned support for the currency at a level it has defended for the past two months.

The ringgit fell 1.8 per cent to a 16-month low of M\$2.5500 against the US dollar after the central bank offered only token resistance to waves of selling in early trade, dealers said. The currency slipped below M\$2.5250, the level the bank had defended since a speculative attack on the baht in mid-May.

Last week, Indonesia's central bank widened the rupiah's trading band to 12 per cent from 8 per cent, saving it billions in its fight to uphold the currency's opposition to speculators and said currency trade should reflect what he described as Malaysia's strong economic fundamentals.

Economists say Bank Negara had abandoned its support of the currency at M\$2.5250 after spending up to US\$2bn defending it, with little sign of deterring speculators. Currency observers say the weakening of other regional currencies over recent weeks has enhanced their export competitiveness at Malaysia's expense, leaving Kuala Lumpur little choice but to let the ringgit weaken.

Ringgit allowed to fall, Page 4
Martin Wolf, Page 14

BT faces investors

Continued from Page 1

local telephone business would lose \$800m rather than the planned \$400m this year and more next. BT is looking for the resignations of two top MCI executives and a re-evaluation of company strategy.

Immediately following the AGM, Mr Robert Brace, the BT director in charge of international alliance, will fly to Washington to begin a close examination of MCI's strategy and its problems in breaking into the lucrative US local telephone market.

Mr Brace and Sir Peter Bonfield, BT chief executive, are understood to be taking personal charge of the review. They will be looking for ways in which MCI can gain share in the local telephone markets without necessarily investing another \$400m a year.

Questions, meanwhile, are being raised about BT's tactics and its role in the crisis. "They had better be careful about what they are doing to morale in this company," said Mr Barry Sine, a telecoms analyst at SBC Warburg in New York. "They should be rewarding these people for taking risks, not threatening them with the loss of their jobs."

Other US analysts questioned why BT had not realised sooner that MCI's attempts to break into the local market would lead to bigger losses as it had seen on the company's board.

MCI refused to comment. However, one person close to the company said the BT directors on MCI's board "had a clear vantage point" of all the company's businesses.

Institutional investors in the UK were chiefly concerned about management shortcomings.

The belief is growing, however, that the deal will go through. A fund manager said: "Our belief is that it would be hard for the BT board to go back on its original strategy to buy MCI. The only question that remains is whether and how BT can reduce its offer."

Malaysian group may list owner of 'tallest' buildings

By James Kynge
In Kuala Lumpur

The company that owns Petronas Twin Towers, the mirror and chrome office blocks in Kuala Lumpur which are claimed by Malaysia as the world's tallest buildings, may come to the country's stock exchange later this year in an initial public offering.

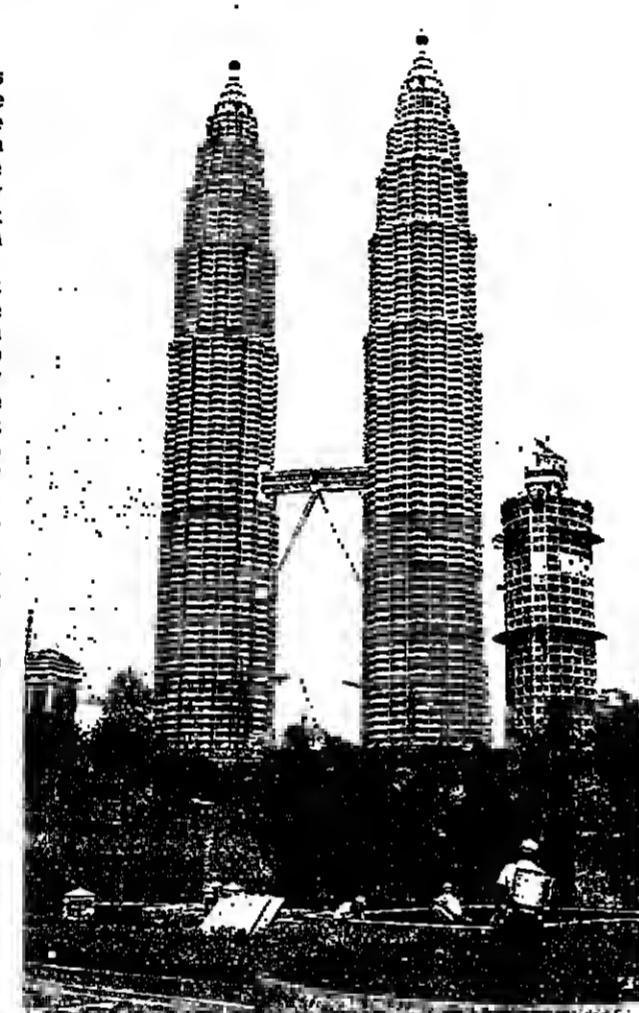
The buildings are 51 per cent owned by Petronas, the national oil company, which sees the IPO as a way to help the M\$2bn (\$360m) project pay for itself. The buildings were due to be completed late last year and, although sections are already being used, the structure is unlikely to be wholly opened until late this year.

Property analysts said delays in the project might have pushed up its costs. However, when the 88-storey towers open, they will rank as the most prestigious and most expensive business address in Malaysia.

At 451.9 metres high the towers are believed to surpass the Sears Tower in Chicago. Detractors say that as the spires on top of the Petronas towers are included in calculations, the aerials on top of the Sears Tower should also be counted, making it taller.

Mr Azizan Zainol Abidin, chairman of KLCC Holdings, the Petronas subsidiary which owns the towers, said his company might be listed on the stock exchange's main board towards the end of the year. He added that it would not be listed under special guidelines for infrastructure companies - a method that allow concerns with no track record to raise equity finance.

The IPO, which has yet to receive approval from relevant authorities, will be lead-managed by RHB-Sakura Merchant Bank, a local bank. The number of shares to be issued and the amount of funds to be raised had not been decided,



Petronas Towers, claimed as the world's tallest buildings

Mr Azizan said.

Malaysia's stock market is 20 per cent down on its highest level of the year. Initial public offerings of other infrastructure projects, notably the Bakun dam, have been postponed because of concerns over fading investor support.

The announcement of the offering came as Petronas, which is not listed, issued results showing a 44.7 per cent rise in group pre-tax profits to M\$12.39bn (\$4.95bn) in the year to March 31. Group turnover to March 31. Group turnover

rose 29.8 per cent to M\$28.89bn. Net profit rose by 7.6 per cent to M\$73m.

Mr Mohamad Hassan Maridin, chief executive and president, said: "One of the main contributing factors to the higher revenue generated by Petronas was the increase in the crude oil price."

Exports of crude oil, refined petroleum products, natural gas, liquefied natural gas and petrochemicals contributed 67.4 per cent of the turnover, Mr Hassan said.

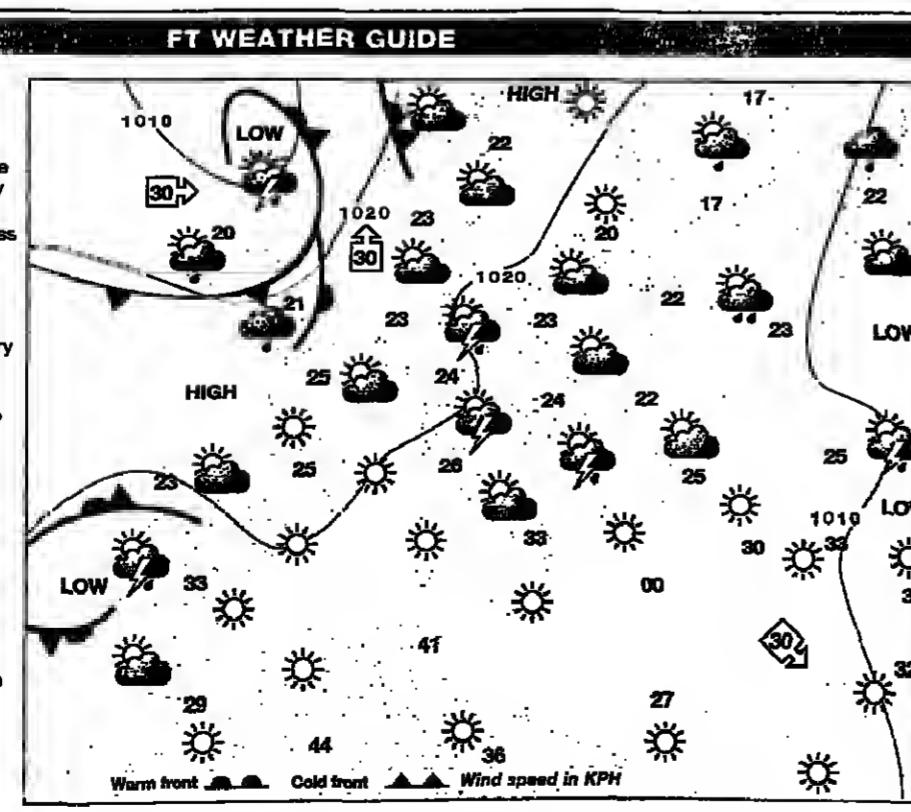
Europe today

It will be sunny and warm across most of the Mediterranean. Only the northern regions of Italy and Turkey may have thunder showers. Thunder showers will develop across Portugal and parts of Spain. It will be particularly warm across the interior of Spain. Most of France, the Benelux and southern Scandinavia will remain dry with sunny periods. The UK will be mostly cloudy with outbreaks of rain or showers. There will be some thunder showers in central Europe and the former Yugoslavia.

Five-day forecast

Most of the continent will remain warm with scattered afternoon thunder showers. Italy will become unsettled with some thunder showers. Elsewhere across the Mediterranean, it will continue to be mostly sunny and warm. Later this week, a high pressure system will build across Ireland and will result in drier and sunnier conditions in the UK.

TODAY'S TEMPERATURES



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Not DuPed

Has little ICI pulled a fast one on mighty DuPont? The \$3bn (\$1.8bn) disposal of Imperial Chemical Industries' polyester and titanium dioxide operations to the US giant raises the question. At 1.2 times historic sales, these businesses have fetched twice their expected price tag, sending ICI's shares up 9 per cent. At first sight, DuPont appears to have overpaid by nearly \$1.5bn - material even for a group capitalised at \$36bn. Yet its share price hardly budged yesterday.

But these businesses are worth more to DuPont than to ICI. The deal consolidates DuPont's leadership in titanium dioxide, giving it a foothold in Europe and a worldwide market share approaching 40 per cent. In polyester, the ICI operations fill gaps in DuPont's product range. The US group also expects to cut combined costs by \$150m-\$300m. After tax and on a price/earnings multiple of 10, those savings could be worth \$200m to \$1.5bn.

If ICI is selling so well and, yet, DuPont is not buying badly, then the fault must lie with the initial valuation of the disposal candidates. Clearly, the financial markets are badly underestimating the prices industrial buyers are willing to pay for strategic assets - whether to boost their own market share, or merely to prevent them falling into the wrong hands. Since the industry's consolidation has a long way to go - ICI itself has \$2bn of turnover left to dispose of - it looks as if poorly-rated basic chemicals businesses still have plenty of value to unlock.

BT/MCI

The British Telecommunications/MCI merger looks increasingly like a can of worms. The market is clearly expecting BT to extract better terms following MCI's profit warning. The British group also intends to press for two top MCI managers to resign. Maybe its US partner will meekly do what it is told, but things could easily get ugly.

For a start, there is no agreement how bad things really are. On the least threatening reading, MCI is merely stepping up "investment" to crack open the US local market - in which case, this could be merely paradise postponed. The more worrying interpretation is that MCI's prospects have been permanently damaged in both the local and the long-distance market. If so, BT will

Golden shares

Amid all its other troubles, British Telecommunications is unlikely to encounter much opposition tomorrow when it seeks shareholders' approval to abolish its golden share - something the government has yet to agree to. Of course, the chances of such a behemoth being taken over are remote. But suppose a bid did emerge: the last thing shareholders would want is the UK government having the power to block it in a flag-waving fit.

Nor should the government be keen on such mechanisms, whose main practical effect is to cushion management from the threat of takeover. This is not an academic point. As last year's knee-jerk government decision to prevent National Power showed, the consequences

can be very real. Of course, it is only in unusual circumstances like BT's that management teams themselves are likely to volunteer the removal of a neat protective device.

What is needed, therefore, is some institutional pressure. Why, big shareholders might usefully ask themselves, should they not group together and press the remaining protected companies to lobby for the abolition of such an obvious anachronism? With 18 golden shares still remaining, the exercise would certainly be worth the bother. At the very least, the government would be forced to consider whether it really wants these rights. And even if it concluded it did, there is something to be said for all concerned knowing where they really stand.

D-Mark

More than ever, financial markets believe they know Europe's future: since the Socialist election victory in France, the belief has hardened that monetary union will be broadly drawn and loosely construed. Germany, unsurprisingly, is seen as the big loser. It has long been the benchmark for monetary rectitude, but if future European policy will be as much Italian as German, there is little incentive to hold low-yielding German assets in the interim.

The sharp rally in Italian bonds, now yielding only 90 basis points more than German bunds, from over 300 a year ago, confirms the point. But the D-Mark has been the most conspicuous victim: despite supportive moves in long and short term interest rate differentials against the US, it has fallen to a near six-year low against the dollar. It may be that so long as inflation is dormant, and a weak D-Mark helps prop up growth, the Bundesbank will be indifferent to its value. But sustained D-Mark weakness is no certainty: if the dollar pushes through DM1.80, the Bundesbank might well feel the need to defend it through higher interest rates.

Even more plausibly, what if the audit of French public finances shows France missing the Maastricht criteria by a country mile, and doing nothing about it? This scenario would dramatically increase the risks of Euro being delayed, sending investors scurrying into the D-Mark for safety. Markets most vulnerable to a correction, such as Italy and France, should be treated with caution.

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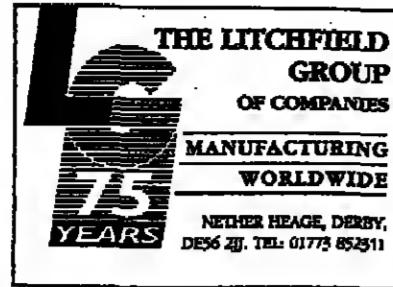
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FINANCIAL TIMES
COMPANIES & MARKETS

Tuesday July 15 1997

Week 29



IN BRIEF

Stet to cut calls charges by 20%

Stet, the Italian telecoms carrier which will operate Retevisión, Spain's second operator, plans to break rival Telefónica's monopoly with aggressively priced services. Stet said its charges for domestic long-distance and international calls would be up to 20 per cent lower than those of Telefónica. Page 18

Spanish consortium wins gas bid

A consortium led by Gas Natural, the dominant gas distributor in Spain, has won an auction to buy the two gas companies owned by the Brazilian state of Rio de Janeiro for R\$622m (£378m). The sale of Companhia Estadual de Gás (CEG) and RioGás is the first privatisation of state-owned gas companies in Brazil. Page 20

Internet alliance for Hewlett-Packard and AT&T

Hewlett-Packard and AT&T will collaborate in the development and marketing of technologies and services that make it easier for businesses to build electronic storefronts on the internet. The alliance reflects the rapidly growing trend toward transforming web sites into online storefronts where visitors can buy products. Page 20

Assi takes stake in Russian venture

AssiDomán, the Swedish pulp and paper group, is to take a controlling stake in Segezhabum-prom, the Russian pulp and paper sack company it manages and partly owns through a joint venture with Davenport, a Cyprus-based investment group. Page 18

GEC-Alsthom unit in turbine deal

European Gas Turbines, a subsidiary of the Anglo-French GEC-Alsthom group, has signed a \$60m contract to provide two quick-start 110MW gas turbine power units to MVM, the Hungarian state electricity company. Page 18

Moody's lowers Bank Austria rating

Moody's, the international ratings agency, downgraded Bank Austria's long-term credit rating, reflecting increasing doubts about the city of Vienna's support for the country's largest bank. The rating was cut from AAA to AA2, the second-highest ranking. Page 18

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Chief price changes yesterday

FRANKFURT (DM)				
Aschei Mch	1875	+ 125	Fluks	0.8 - 0.5
CRAS Colonia X	185	+ 12	H & P Finl	4.25 - 0.55
Heine Zinn	195	+ 12	Hornbeam Corp	0.6 - 0.3
Hess	670	+ 12	TOKYO (Yen)	0.8
Volkswagen Pl	1098	+ 50	Others	0.2
Philips	11	-	Ind Bank Japan	122 + 32
Kat & Salz	177.0	- 7.5	Ind Bank Japan	160 + 22
NEW YORK (\$)	20	-	Japan Tr & Bk	7.85 + 2.8
Ritman	22	-	Japan Corp Bk	245 + 22
AXA Corp	329	+ 24	JP Morgan	0.05 + 0.01
Apple Magnetic	254	+ 22	JP Morgan	0.05 + 0.01
Long Star Tech	3226	+ 28	JP Morgan	0.05 + 0.01
Schering	27	+ 2	JP Morgan	0.05 + 0.01
Three Fin Sys	2114	+ 26	JP Morgan	0.05 + 0.01
Trans Ready	374	+ 3	JP Morgan	0.05 + 0.01
London (Pounds)	1	-	Other Banks	2.48 + 0.10
Barclays	3106	+ 26	HK Electric	31.5 + 1.4
HT Int'l	3329	+ 274	HSB On Mon Pl	7.55 + 0.20
IC	880	+ 600	HSB On Mon Pl	7.55 + 0.20
MAN	1846	+ 13	Verizon Int'l	12.85 - 0.40
Waco Group	42	+ 5	Verizon Int'l	12.85 - 0.40
MHS Plc	51	- 7	Minor Corp	25.25 + 2.25
TORONTO (\$)	20	-	Premier Ent	11 + 1
Ritman	54.5	+ 7.0	Unique Syst	0.88 + 0.06
GECA Computer	38	+ 3	Verizon Int'l	38 - 4
MHS Modem	4.15	+ 0.55	Orbital	119 - 18
Siemens Tech A	5.55	-	Telecom	40.50 - 4.25

Paris closed. New York and Toronto prices at 12.30.

DuPont buys ICI divisions

Sell-off will fund Unilever purchase and make group a product leader

By Roger Taylor, Ross Tieman and Andrew Bolger

Imperial Chemical Industries yesterday announced the sale of its titanium dioxide and polyester businesses for \$3bn to DuPont, the US's largest chemicals group.

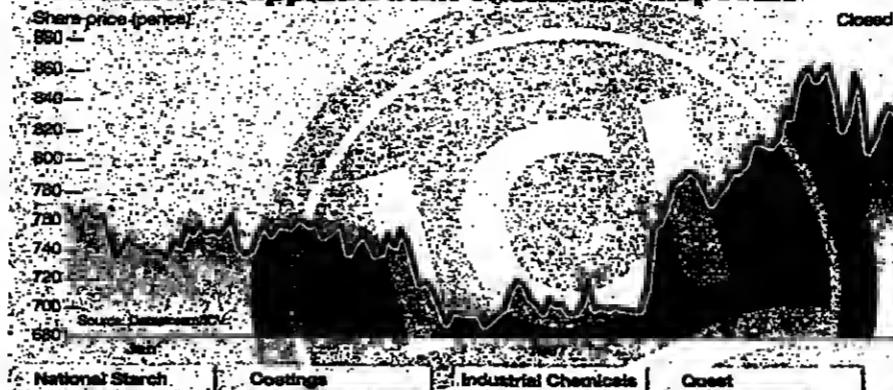
The deal is part of ICI's \$2bn (\$1bn) disposal programme to fund its £4.5bn acquisition of Unilever's a speciality chemicals business.

Together they will transform the company from a bulk industrial chemicals group into a leader in the supply of specialised products. A new executive team will reflect the changed balance of the group, with Mr Jim Kennedy and Mr John McAdam of Unilever joining Mr Peter Kirby, Mr Rob Margerets and Mr Richard Stirling of ICI to head the group's five divisions.

The company also said pre-tax profits for the first half of the year would be about £160m from £267m last year. It blamed the strong pound and weak chemical prices. ICI's shares rose 65p to 880p.

The sale, to be completed within nine months, will strengthen DuPont's position as the world's leading producer of titanium dioxide, the pigment used in white paint, lifting its share of global capacity from about 22 per

ICI: markets applaud bulk chemicals disposals



cent to some 35 per cent. In both titanium dioxide and polyester, it hopes a bigger market share will reduce cyclical price fluctuations.

But analysts said DuPont was paying a full price for highly cyclical businesses at an early stage in their recovery. The company said the cash transaction, which is being funded from increased borrowing, would dilute its 1998 earnings per share by 1 per cent. DuPont's shares fell 5% to \$82.50 in early trading.

Both companies played down fears that the competition authorities might intervene but realised the deal

would be scrutinised. ICI said the sale of its polyester films business was the most likely to encounter problems but added that the deal included provisions to ensure a sale at a good price if this occurred.

Unions for 2,600 ICI employees in the UK business to be sold to DuPont said they were appalled that ICI would contemplate such a deal, because of previous "broken undertakings" by the US group.

They claimed that before the 1993 sale of ICI's fibre business to DuPont, the US group had promised that all sites would continue to operate, with no job losses. But within 60 days

DuPont had announced 860 job losses with the partial closure of a plant at Pontypool.

Mr Charles Miller Smith, chief executive of ICI, said DuPont had invested heavily in the former ICI fibres business and the employees were better off. He said DuPont was committed to growth in titanium dioxide and polyester.

The sale confounded analysts' forecasts that ICI would struggle to achieve its asset disposal programme.

Mr David Ingles of HSBC James Capel said: "They have done well. They have got a better price than expected."

Mr Miller Smith said the

Emu 'may increase chance of settlement failure'

By Edward Luce

The chances of a settlement failure in the European securities market could rise sharply after the introduction of the single currency, according to a report by the International Securities Markets Association, the trade body.

Concerns centre on the market for repos - agreements to sell and repurchase bonds and other securities. Isma says European governments must take urgent action if they are to prevent a crisis in the European repo market after monetary union begins in 1999.

This could be caused by a failure of the settlement system, through which buyers pay and take ownership of securities.

Repos are used by central banks to control liquidity and to fine-tune monetary policy. But the report says that, after the introduction of Emu, it is uncertain who will be responsible for managing liquidity in the new European currency in an emergency.

Under the Maastricht Treaty, the national central banks will retain the status of "leader in the last resort" within their national boundaries. This will make it very difficult for a new European central bank in Frankfurt to co-ordinate action to head off a crisis.

"It is not clear who will coordinate the management of euro liquidity in a crisis if it is not the ECB," it says.

In addition, differences between national legal systems and between national depositary systems will make it hard to prevent a settlement failure from having a knock-on effect. This could be caused by "weak linkages between domestic depositaries and the implicit risk of ripple settlement failure across the euro area," says the report.

Other problems which governments "urgently" need to tackle include discrepancies between market payment dates, continuity of contracts following Emu and harmonisation of computer software to ensure compatibility between national clearing systems.

The report adds that the chance of a software problem is becoming "increasingly urgent".

Lufthansa near to sell-off

Bonn approaches seven banks as it accelerates final privatisation

By Graham Bowley
in Frankfurt

The German government has asked seven international banks to put forward proposals to arrange the final privatisation of its remaining 38.8 per cent stake in Lufthansa, the German airline.

The move to step up talks with banks is a sign that the government is accelerating its efforts to complete the sale of its remaining stake - valued at about DM4.5bn (£2.57bn) - by the end of the year.

The German transport ministry said the sale would most probably take place in October or November after a final arranger or group of arrangers had been selected. It was not clear whether a single bank or a group of banks would conduct the privatisation.

COMPANIES AND FINANCE: EUROPE / ASIA

Assi to control Russian joint venture

By Greg McIvor in Stockholm

AssiDomini, the Swedish pulp and paper group, is to take a controlling stake in Segezhabumprom, the Russian pulp and paper sack company it manages and partly owns through a joint venture with Daventre, a Cyprus-based investment group.

The group is to buy Daventre's 50 per cent holding in Stratton Paper, which is owned jointly by the two groups and which bought a 57 per cent stake in Segezhabumprom last year.

Assi, which paid \$40m last year

for its 50 per cent stake in Stratton Paper, did not disclose the value of the latest deal.

The transaction means production at Segezhabumprom - Russia's biggest maker of paper sacks - can resume after a four-month shutdown.

Operations were suspended after bureaucratic difficulties with the local Karelian and Russian central authorities prompted landers to baulk at a planned \$100m loan for plant modernisation.

Assi said yesterday that most of the problems - relating to unsettled tax bills, pension fund pay-

ments and land rights - had been resolved.

But Daventre, controlled by Mr Michael Dingman, the Bahamas-based entrepreneur, and Mr Viktor Kozeny, his Czech partner, signed this month it would not provide capital for the planned start-up.

Assi said the European Bank for Reconstruction and Development and the International Finance Corporation would join it and the local Karelian government, which owns about 20 per cent of Segezhabumprom, in a new share issue.

Segezhabumprom for the first

time will have owners with a mutual and long-term strategic interest," it said.

The deal concludes a chequered recent history between Assi and Daventre, and follows the \$130m purchase by Assi in May of Daventre's 51 per cent stake in Sepap, the Czech pulp and paper company.

In 1995 Daventre won an acrimonious battle with Assi for control of Sepap, although the companies later agreed to bury their differences and work together.

Daventre - formed by the merger of Mr Dingman's Stratton

and Mr Kozeny's Harvard Group - was the vehicle for a \$250m investment into eight Czech quoted companies in 1995, as well as Segezhabumprom. Daventre has since quit some of these investments by selling to strategic investors.

Segezhabumprom's European-built machines can produce up to 1.5m heavy duty sacks a year at its plant 50km north of St Petersburg. Last year, though, it produced only 100,000 tonnes.

Assi's main task has been improving productivity. The production rate has been boosted to 150,000 tonnes.

INTERNATIONAL NEWS DIGEST

Third cellular tender for Israel

Israel will today issue the tender for a third cellular telephone operator, which has already attracted 200 local and foreign companies. The move is aimed at improving service and lowering rates in an already competitive market. It coincides with a decision by the government to decrease its stake in Bezeq, the state-owned telecommunications company.

Israel's mobile phone market has grown from less than 100,000 customers in January 1995 to about 1.5m this year. The country has a population of 5.7m. Mrs Limor Livnat, communications minister, said Israeli cellular users led the world in the number of call minutes per customer. The ministry said the cellular market was worth an estimated \$225m a year. The market is currently controlled by Telephone, a joint venture between Bezeq and Motorola, of the US, and Galloc, which includes BellSouth, of the US.

The new operator will be allocated GSM frequencies, allowing access to the network from outside Israel, which the two existing companies cannot provide. Israel's communications ministry also said several leading international telecoms companies, including British Telecommunications, AT&T, of the US and Ericsson, of Sweden, were interested in the tender. The deadline for bids is October 26.

Avi Machlis, Jerusalem

■ MEDICAL EQUIPMENT

Sulzer Medica shares up on debut

Shares in Sulzer Medica, the medical equipment operation of Swiss engineering group Sulzer, closed their debut day of trading at SFr30, well ahead of the SFr350 issue price but down on the opening price of SFr40.

The initial public offering, which closed last week 25 times oversubscribed, involved 2.3m new shares, or about 24 per cent of the company, and raised about SFr300m (\$345m) before costs. The company said recently the money would be used for acquisitions. It is seeking a New York listing for its newly-issued shares.

Mark Mulligan

■ BANKING

Vontobel up 48% at interim stage

Vontobel, the Swiss banking group, said yesterday it was on course for an "above average" full-year result after reporting a 48 per cent rise in net income for the six months to June. The profit rise, from SFr35.1m to SFr52.1m (\$35.7m), came from operating results of SFr103.6m compared with SFr73.3m last time. The group said all main earnings components showed double-digit growth with net commission ahead 31 per cent to SFr123.1m. Trading income was also up strongly, at SFr45.6m against SFr38.4m. Of this, securities trading contributed SFr38.4m and foreign exchange and metals dealing, SFr11.2m.

Mark Mulligan

■ MOROCCO

Epargne Croissance to delist

Morocco's portfolio company Societe Epargne Croissance said yesterday it would be delisted from the Casablanca stock exchange on August 6 because its shares were not being traded enough. The company said: "We asked the bourse watchdog to delist us because with only 1 per cent of our capital listed, it was not regularly traded."

AIAmaya insurance holds 99 per cent of the company, which last traded in May.

Reuters, Rabat

■ HUNGARY

GEC-Alsthom unit in turbine deal

European Gas Turbines, a subsidiary of the Anglo-French GEC-Alsthom group, has signed a \$65m contract to provide two quick-start 110MW gas turbine power units to MVM, the Hungarian state electricity company. EGT has undertaken to provide the turbines, alternators, transformers and a 10-year maintenance programme in the project, which is financed by a \$60m World Bank loan. The loan, guaranteed by the Hungarian government, is of 15 years. The World Bank-supervised tender attracted nine bidders, including ABB, Siemens, Elin and Ansaldi. Kester Eddy, Budapest

■ IRAN LIBYA SANCTIONS ACT

WestLB stands by Iran loan

WestLB, the German bank, yesterday refused to withdraw a loan to Iran's Offshore Engineering and Construction Company in spite of being warned by a US senator that the deal would violate US law. The bank said it was not breaching any laws because trade finance deals were not covered by the 1996 Iran Libya Sanctions Act.

"We are acting fully in line with the law," the bank said. WestLB belongs to a bank consortium that has lent the state-owned Iranian company \$90m. WestLB's share of the loan is \$40m. The loan will be used to finance the supply of machinery and technical equipment by German, French and Belgian exporters to develop the Souroush oil field, WestLB said.

Reuters, Düsseldorf

Moody's strips Bank Austria of triple-A rating

By Eric Frey in Vienna

Moody's, the international ratings agency, yesterday downgraded Bank Austria's long-term credit rating, reflecting increasing doubts about the city of Vienna's support for the country's largest bank.

The rating was cut from AAA to AA2, the second-highest ranking, following the city council's decision to sell the 46 per cent it controls in the bank over the next six years. Bank Austria's rating was traditionally supported by an official guarantee for all its assets in case of liquidation.

Bank Austria said it regretted Moody's decision, which will marginally increase borrowing costs on Sch120bn (\$9.6bn) of long-term debt but may have a lasting effect on the bank's international reputation.

It said the public guarantee was set by law and would remain even if the stake controlled by the city

was sharply reduced. However, it was pleased with the Moody's positive evaluation of the bank's takeover of Creditanstalt, Austria's second-largest bank. Creditanstalt's credit rating was raised from A1 to AA3.

Moody's also confirmed Bank Austria's financial strength rating of C+, which does not take into account any guarantees.

The move followed a political debate over the Creditanstalt takeover and the public sector influence in Bank Austria, which is close to the People's Party.

The conservative People's Party, the junior coalition partner of the Social Democratic, resisted Bank Austria's bid for the traditionally conservative Creditanstalt. When the People's Party lost the battle in January, it demanded that the Vienna government cut its stake in Bank Austria, which the city controls through AVZ, a semi-independent foundation.

TO THE HOLDERS OF
Acer Incorporated
(the "Company")
US\$45,000,000
4 per cent. Bonds due 2001 (the "Bonds")

NOTICE IS HEREBY GIVEN pursuant to Condition 7(B) of the Terms and Conditions of the Bonds that the Company believes that all necessary notice has been given and has determined to redeem on 31 July 1997 the "Redemption Date" all outstanding Bonds at the price of 100% of the principal amount of the Bonds together with the interest accrued to the Redemption Date.

Set out below is the relevant information.

Applicable 20 consecutive Trading Days From and including 27 January 1997 to and including 26 February 1997.

Current Conversion Price NT\$14 per share.

Aggregate principal amount of the Bonds outstanding as at 26 February 1997: US\$3,020,000.

We would like to call your attention that, pursuant to Condition 5(A)(ii), the Bonds can not be converted after the close of business on 20 July 1997.

ACER INCORPORATED
By CITIBANK, N.A.
as Principal Paying Agent
15 July 1997

CITIBANK

FIDELITY FAR EAST FUND
Société d'Investissement à Capital Variable
Kansallis House, Place de l'Europe
B.P. 2174 L-1021 Luxembourg
R.C. B 16926

NOTICE

At the Annual General Meeting held on July 14, 1997, it was decided to pay a dividend of US\$ 0.07 (7 cents per share on or after July 23, 1997 to shareholders of record on July 14, 1997 and to holders of bearer shares upon presentation of Coupon N° 18.

Paying Agent: KREDITBANK S.A. LUXEMBOURGOISE
43, Boulevard Royal
L-3449 Luxembourg

Fidelity Investments

METRO AG

METRO FINANCE B.V.

Can\$ 100,000,000 Collared Floating Rate Notes 1993/2003
Issued under the DM 2 billion Multi-Currency Euro Medium Term Note
Programme of METRO AG) Tranche No. L1

The Rate of Interest applicable to the Interest Period from July 15, 1997 to October 14, 1997 inclusively, was determined to be 6.5 per cent per annum. Therefore, on October 15, 1997 interest per Note of Can\$ 1,000 principal amount in the amount of Can\$ 16.38 and interest per Note of Can\$ 10,000 principal amount in the amount of Can\$ 163.84 is due.

Frankfurt am Main, July 1997

Dresdner Kleinwort Benson
Dresdner Bank Aktiengesellschaft
Calculation and Principal Paying Agent

Banco de la Provincia
de Buenos Aires

US\$46,700,000 Par
floating rate notes due 2009
US\$42,150,000 Discount
floating rate notes due 2003

For the period 15 July 1997 to
15 January 1998 the notes will bear
interest as follows:

Per Notes 4.035% per annum.
Interest payable on 15 January
1998 will amount to:
US\$171,12 per US\$1,000 note
US\$2,062.23 per US\$10,000 note

US\$3,437.22 per US\$100,000
note.

Agent: Morgan Guaranty
Trust Company

JPMorgan

ITC plays to its strengths

The Indian group is pulling out of several non-core sectors

Diversifications made in the past are giving ITC, India's largest producer of cigarettes, a torrid time.

A disastrous experience in the financial services and paper businesses has led the board to ask Mr Yogesh Chandra Deveshwar, chairman, to prepare a plan that will allow ITC to disengage from several non-tobacco sectors.

The move is backed by BAT Industries, of the UK, which owns 33 per cent of ITC. BAT says it will give

"total support to the chairman to restructure what now appears to be an unwieldy basket of businesses".

Mr Michael Prudeux, director of public affairs at BAT, says: "BAT is not going to recommend any model for ITC. It is perfectly appropriate for our Indian associate to be in businesses other than tobacco. If the Indian federal government desires that ITC should have some non-tobacco businesses in its portfolio, then it is fine by us. What we are suggesting is that ITC should not be doing anything which it cannot do well."

In the 1980s, ITC, like other big groups in India, sought growth through a host of non-related businesses. The government put pressure on ITC to invest in core areas of the economy such as edible oils and paper but, as Mr Deveshwar admits, the group did not have the expertise to run these efficiently.

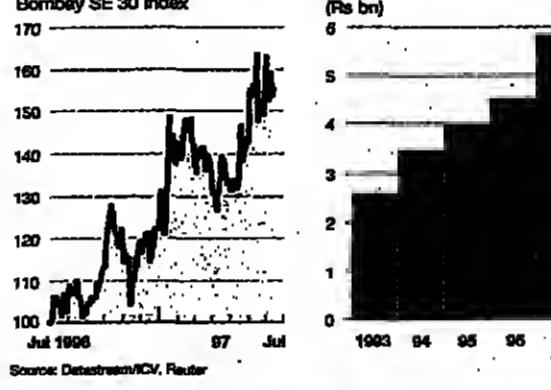
Mr K. L. Chug, Mr Deveshwar's predecessor who left the company in 1996, had been keen to build a large coal-fired power plant but, according to Mr Prudeux, BAT did not allow it to proceed as ITC knew nothing about the power business.

In order to improve the working of ITC Classic after a sale, Mr Deveshwar is looking for a "strategic partner who has access to low-cost funds and who is more competent than us to run the financial services business".

ITC is ready to sell its 49 per cent of ITC Classic, a

ITC: back to its roots

Share price relative to the Bombay SE 30 Index



Yogesh Chandra Deveshwar, chairman

egy in its paper business. Last year profits at ITC Bhadrachalam Paperboards, in which ITC owns 30 per cent, fell 59 per cent to Rs167m after an eight-month delay in a new 120,000 tonne capacity packaging board plant, which raised the project cost by 21 per cent to Rs2.32bn.

ITC has pumped nearly Rs2.65bn into ITC Classic so that it can meet its debt obligations.

ITC is encouraging ITC to diversify into its areas which the federal government which wanted the country to be less dependent on imports. But the venture has cost the company dearly and it is negotiating the sale of the business to Conagra Foods, of the US.

Analysts believe that ITC should be able to complete the restructuring in a couple of years, as again BAT

Deveshwar says.

There is, however, a sense of victory at ITC that BAT

finally gave it the licence to produce 355 State Express

and Benson & Hedges cigarettes at its new factory in Bangalore.

ITC wants to get its international brands out there well ahead of our competitors, R.J. Reynolds and Philip Morris. What clinched the issue for ITC is its strong distribution network," Mr Prudeux says.

The bank licensing agreement, says BAT, is a "watershed" in our relationship with ITC. The only thing that we are after is to have influence in the company commensurate with our 33 per cent ownership."

Kunal Bose

more than Pta100bn (\$670m) over the next two years to develop its network.

third cellular
operator for Israel

COS AND FINANCE: ASIA-PACIFIC

Two Thai banks lift bad debt provisions

By Ted Bardecker
in Bangkok

Two mid-size Thai banks yesterday accompanied reports of moderate profit growth for the first half of this year with large increases in provisions for doubtful and bad debts.

Siam City Bank said its first-half net profit was Bt1.82bn (\$85.2m), up 5.8 per cent on the same period last year.

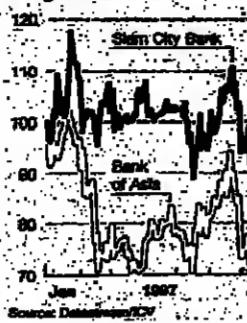
It said provisioning for bad and doubtful debts for the first half of the year was Bt770m, up 152 per cent.

Bank of Asia reported first-half net profit 4.9 per cent higher at Bt945.5m. It said provisioning for bad and doubtful debts was Bt50m, up from Bt15m a year earlier.

Analysts said that the results revealed little about the banks' future performance because they cover the period leading up to the *de facto* devaluation of the Thai baht.

Thai banks

Share prices relative to the Bangkok SET Index



The fall in deposits is already causing concern about the liquidity at some small and mid-size banks.

The Thai Bankers Association yesterday denied that five commercial banks would be shut down by the central bank. The statement followed a similar denial last Friday by the Thai central bank.

Analysts also said that non-performing loans would rise this year, as the fall in the value of the baht and subsequent rise in interest rates meant manufacturers would begin to fall behind on their loan payments, similar to the way property developers did last year.

Loans to the manufacturing sector account for between 30 and 40 per cent of all Thai bank loans compared with about 10 per cent to the property sector.

"The [bad loan] problem in the manufacturing sector will make the property sector look pale by comparison," one analyst said.

Analysts are expecting loan and deposit growth to fall sharply in the third quarter. With loans growth the main driver behind bank earnings, net profit should fall substantially as well.

Ekran plans disposal of subsidiary to raise cash

By James Kyng
in Kuala Lumpur

Ekran, the Malaysian infrastructure company overseeing the construction of the troubled M\$13.6bn (US\$8.2bn) Bakun dam, plans to sell a subsidiary to raise much-needed cash.

The move comes after Ekran's disastrous rights issue, which had been expected to raise M\$1.46bn but was undersubscribed by 62.7 per cent.

The issue's failure signalled investor unease with the Bakun project, which involves building a 2,400MW hydro-electric dam in the Malaysian Borneo jungle. Asea Brown Boveri, the Swiss-based engineering firm, is the lead contractor.

Ekran said its controlling 33 per cent stake in Wan-

bley Industries, a listed infrastructure company also scheduled to be involved in the Bakun project, would be sold for M\$228m. It named the buyer as Mr Tiong King Sing.

Observers said the proceeds were unlikely to cover Ekran's planned acquisition of a 32 per cent stake in Bakun Hydroelectric Corp, which is expected to be valued at about M\$3bn after an initial public offering scheduled for next month.

Mr Ting Pek Khing, executive chairman of Ekran, had hoped to use M\$660m of the money raised from the rights issue to help buy the Bakun stake. But after the failure of the issue, he was forced to pay M\$89.8m for the unwanted shares.

Analysts believe more of Mr Ting's business empire

might be put up for sale. He also controls Pacific Chemical, a timber products company, PWE Industries, an engineering group, and Granite Industries, a property and timber concern. The three listed companies have been awarded contracts related to the Bakun project.

The dam has been named as a national project by Dr Mahathir Mohamad, Malaysia's prime minister.

Dr Mahathir regards the project as essential for the development of Sarawak, a relatively underdeveloped state in Borneo. However, other members of the government, including Mr Anwar Ibrahim, the acting prime minister while Dr Mahathir is on a working holiday overseas, have expressed opposition to the dam.

New ICIA shares rise to a premium

By Bruce Jacques in Sydney

Shares in the A\$1.9bn (US\$833m) global offering in ICI Australia listed on Australian stock exchanges rose to a premium yesterday.

The shares, allocated at the weekend following the decision by Imperial Chemical Industries, of the UK, to sell its controlling stake in its Australian offshoot, closed at A\$12.58 after trading as high as A\$12.66.

The closing price represented a premium of more than 5 per cent on the A\$11.95 a share issue price to retail investors and a 1.8 per cent premium on the institutional issue price of A\$12.35.

The share performance, against the trend of an overall market that lost 1 per cent of its value, followed strong demand for the ICI Australia offering, which forced ICI to scale back allocations.

Mr Philip Weickhardt, managing director of ICI Australia, said the strong demand partially reflected confidence engendered by the company's decision to buy back 30m of its own shares.

He said the offer shares had been distributed among 50,000 new shareholders, with about 20 per cent held outside Australia. The offer underwriters hold a 30-day option on a further 12m shares.

Mr Weickhardt was confident this option would be exercised and ICI of the UK would be "entirely off the register".

Following the change in control, Mr Weickhardt fore-shadowed a push to diversify geographically, especially in Asia, where he indicated the company had so far been slow to move.

Previously listed ICI Australia shares fell 9 cents to A\$12.61 on Australian stock exchanges, reflecting the large increase in shares on issue.

The two classes of shares are expected to be integrated following settlement on float scrip, expected on July 23.

ASIA-PACIFIC NEWS DIGEST

Hyundai in rights issue to cut debt

Hyundai, South Korea's biggest conglomerate, said it was planning to raise Won3.000bn (\$1.99bn) in new capital through rights issue offerings and property sales to reduce its debt burden of nearly five times equity. Hyundai has the largest debt burden of the country's five top conglomerates – or *chaebol* – because of an expansion of its semiconductor and car businesses. Hyundai is Korea's largest car producer and its second biggest manufacturer of memory chips.

However, Hyundai's capability to service its debts has been hampered by a downturn in global demand for semiconductors and sluggish domestic car sales. Under its financial restructuring plan, the group plans to raise Won2.000bn through rights issues this year and another Won2.000bn by selling property assets.

The government has proposed that this *chaebol* reduce their debt burdens to avoid further bankruptcies such as those of the Hanbo and Samui steel groups this year.

John Burton, Seoul

JAPANESE SECURITIES

Dai-ichi to liquidate unit

Dai-ichi Securities, one of Japan's second-tier brokers, said yesterday it would liquidate Dai-ichi (Switzerland), its Swiss unit, as part of a plan to restructure its European operations. Japanese securities companies have been quitting or downsizing their overseas operations before the government's "big bang" financial deregulation.

Reforms over the next three years are expected to intensify competition in the country's financial sector and have already prompted foreign financial institutions to set up or expand operations in Japan. Medium-sized brokers such as Dai-ichi are most likely to be affected by the increased competition and are hastening to consolidate unprofitable operations.

Dai-ichi (Switzerland) was established in 1985 to focus on trading Japanese equities for European investors, but has turned in a poor business performance. Its closure would cause Dai-ichi Securities to suffer an extraordinary loss of Yen300m (\$3.1m) in the year to March 1998, the company said. Last year Dai-ichi Securities incurred a parent recurring loss for the seventh consecutive year. For the current business year, however, the broker has not changed its forecast for parent after-tax profit of Yen600m, as it is expecting gains in unrealised profits on its stock portfolio following the rise in the Japanese stock market.

Green Robinson, Tokyo

FUND MANAGEMENT

DMGA plans Sydney transfer

Deutsche Morgan Grenfell Australia, the local investment banking arm of Deutsche Bank of Germany, will transfer Australian-dollar fund management and marketing operations from London and Singapore to Sydney. The move is part of DMG's May acquisition of Axion Funds Management from the New South Wales state government. DMG would also add 500 jobs across its Australian investment banking operations by 2001, said Mr John Barnes, managing director. The expansion, fuelled by the expected growth of Australia's A\$260bn pension fund industry, would include positions in trading, investor services, research and information technology, he said.

Axion has A\$160m (US\$83m) in funds under management. Deutsche Bank's Australian operations recorded after-tax profits of A\$46m last year, up from A\$44m the year before.

AP-DJ, Sydney

ODEBRECHT

Social Statement

1996 HIGHLIGHTS

Performance results from the quality and productivity of the Odebrecht Group's Members, who thereby fulfill their Social Responsibility.

Economic Wealth Generated

(US\$M)

Payment of Third Parties (Supplies and Contractors)	3,346
Compensation for Work (Odebrecht Members)	528
Government Revenue (Taxes, Tariffs and Contributions)	465
Return on Equity (Shareholders)	79

Investments

(US\$M)

Investment commitments	23
1995	39
1996	499

Commitments to Global Standards of Competitiveness

Odebrecht is a confederation of Entrepreneur-Partners who work in a variety of businesses in numerous parts of the globe, with world-class vision, alliances and standards of competitiveness.

	Engineering & Construction: present in 21 countries	Americas: Argentina, Bolivia, Brazil, Chile, Colombia, Ecuador, Mexico, Peru	United States: Uruguay, Venezuela	Asia: Malaysia, Singapore
	Africa: Angola, Botswana, Mozambique, South Africa	Europe: Germany, Portugal, Spain, United Kingdom	Chemicals & Petrochemicals: products exported to 42 countries	

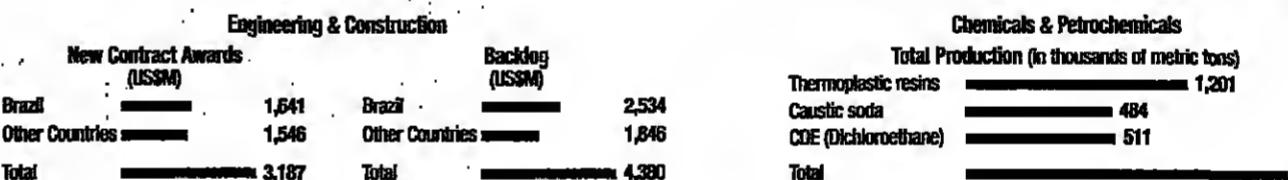
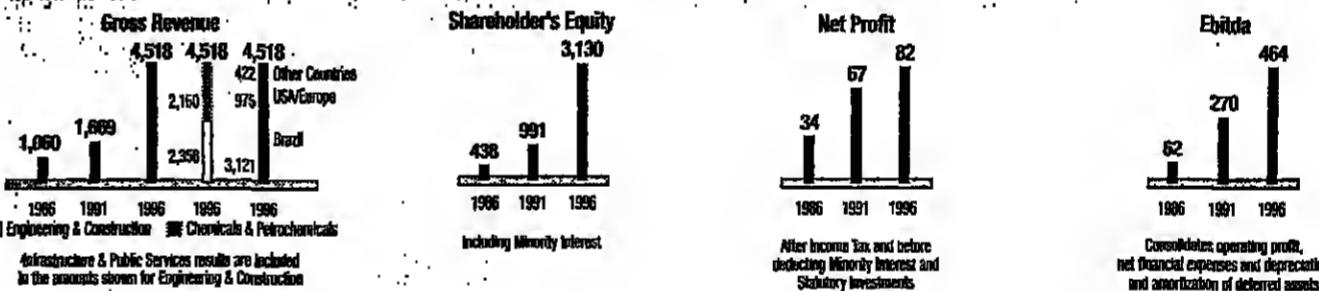
In each of their businesses, Odebrecht Members boost their core competence – the multiple delegation of responsibility for entrepreneurship – and acquire new competencies to achieve an outstanding degree of competitiveness.

Corporate Structure: Odebrecht S.A. (holding company) plus 125 subsidiaries and affiliates, including:

Engineering & Construction	Chemicals & Petrochemicals	Infrastructure & Public Services	Pulpwood Forestry	Insurance & Surety
• CNO - Construtora Norberto Odebrecht S.A.	• Companhia Brasileira de Projetos e Obras - CBPO	• OPP Petroquímica S.A.	• Sanitation	OCS - Odebrecht Administradora e Corretora de Seguros Ltda.
• Tenenge S.A.	• Bento Pedroso Construções S.A. - BPC (Portugal)	• Trikem S.A.	• Transportation	Pension Fund Odebrecht Previdência
• SLP Engineering Ltd. (UK)			• Energy	Foundation Odebrecht Foundation
			• Telecommunications	
			• Stellar Telecom Ltda.	

Odebrecht constantly increases its competitiveness by simultaneously improving productivity and quality to ensure excellent performance, and by entering new competitive areas in the vanguard.

Indicators (in US\$M, with full inflation accounting)



Quality, Productivity and Innovation

- Trikem's and CNO's application of expanded PVC plates in concrete formwork slashed costs 37% by reusing forms up to 50 times
- BPC's use of the floating crane *Ramboz* to hoist beams on the River Tagus, lowering construction costs for the *Vasco da Gama* Bridge project in Lisbon, Portugal
- OPP's development of a new polyolefin resin used to make tougher plastic bags
- Trikem's development of a bulk delivery system for its PVC resins, lowering costs for the company and its clients
- Certification of all OPP manufacturing plants by the ISO 14001 Standard
- Renewal of ISO 9000 certification for Trikem, Tenenge, and OPP

Partnership

By applying the Odebrecht Entrepreneurial Technology, the Group's Entrepreneur-Partners participate in the planning and execution of their work, and produce and share the results.

Total Number of Partners

COMPANIES AND FINANCE: THE AMERICAS

HP, AT&T in electronic commerce pact

By Louise Kehoe
in San Francisco

Hewlett-Packard and AT&T are to collaborate in the development and marketing of technologies and services that make it easier for businesses to build electronic storefronts on the internet, the companies announced yesterday.

The alliance between the second-largest US computer company and the leading telecommunications group

reflects the trend toward transforming web sites into online storefronts, where visitors can not only read about products but also purchase them.

Electronic commerce is

expected to be worth nearly

\$200bn by 2000, with busi-

nesses-to-business shopping

accounting for about one-

third of the total, according

to Forrester Research, a computer industry analysis group.

Until recently, companies

planning to set up electronic storefronts were forced to select from a confusing array of software to implement functions such as payment systems, order processing systems and web site design software.

HP and AT&T plan to bring all of these elements together while providing businesses with the option of managing some of the functions of an electronic commerce web site in-house.

An electronic merchant

might, for example, design, host and control its own web site but outsource the complex "back office" functions to process secure credit-card transactions to AT&T.

The telecoms group will will provide networking and secure-purchasing capabilities, while HP will provide computer equipment and software.

HP's third-party resellers will offer AT&T's "Secure-Buy" services, which provide the technical infrastructure

and management needed to conduct secure transactions over the web.

The two companies also plan to develop jointly technologies to improve the performance and reliability of electronic commerce.

In a similar partnership, also announced yesterday, Open Market, a leading supplier of internet commerce software, has linked with ANS Communications, a subsidiary of America Online.

ANS will provide web hosting services for companies wanting to set up and control their own electronic storefronts but not worry about the internet commerce infrastructure.

"This represents a growing trend among service providers to take the cost and complexity out of internet commerce," said Ms Gail Goodman, vice-president and general manager of Open Market's internet commerce division.

Raytheon, the US aerospace and engineering group, is selling three of the five business segments, and certain receivables, of its Appliance Group unit for a total of \$750m, as part of moves to sharpen its strategic focus. It said it was selling the unit's home appliance, heating and air conditioning, and commercial cooking segments to Houston-based Goodman Holding for \$350m in cash.

The Appliance Group will also sell receivables to an undisclosed party for \$200m. Raytheon said it would retain Appliance Group's commercial laundry and electronic controls segments. The company said the two segments combined accounted for 20 per cent of Appliance Group's revenues and 50 per cent of its earnings in 1996. Raytheon said it was continuing its strategic assessment of the two businesses.

The company said the proposed sale, which it expected to complete in its third quarter, was subject to government approval.

AP-DJ, Lexington

AMERICAS NEWS DIGEST

Raytheon to sell units for \$750m

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AP-DJ, Lexington

■ MEDIA

Gannett surges in quarter

Gannett, the US media group, said yesterday that its newspaper businesses posted record operating profits for the second quarter. Operating cash flow from newspapers jumped 25 per cent, quarter-on-quarter, to \$305m, boosted by strong advertising demand, a 26 per cent reduction in newsprint expenses, strong performance at its USA Today newspaper, and a favourable comparison at The Detroit News, Gannett said.

The company said broadcast cash flow grew 18 per cent, quarter-on-quarter, to \$111.7m, on revenues of \$189.2m, a 7 per cent jump. It also said it expected to complete the acquisition of Army Times Publishing in the third quarter.

Gannett made the comments on the release of second-quarter earnings, which totalled \$194.7m, or \$1.35 a share, against \$150m, or \$1.07, in the same period last year. The First Call consensus of estimates for the quarter was earnings of \$1.35 a share.

Reuters, Arlington

■ TELECOMS

Telcel to invest \$160m

Telcel, the Venezuelan cellular telephone company, is launching a six-month, \$160m investment plan to expand significantly its service throughout the country in response to unexpectedly large demand. It said it would double its capacity to process domestic calls and increase its coverage, making its service available to 90 per cent of the population by the end of the year.

Telcel and its competitor Movilnet, a subsidiary of the telecommunications company CANTV, have experienced bottlenecks in their ability to process calls in recent months, leading to complaints by customers.

The number of cellular phone users in Venezuela has rocketed in recent months as the country comes out of a six-year recession. According to Conatel, the regulatory agency, the number of cellular phone users has increased from 450,000 in 1995 to just over 800,000 currently. Venezuela has one of the highest cellular phone market penetrations in Latin America.

Telcel, part of the Cisneros Group of Companies, a media and consumer products conglomerate, has more than half of the Venezuelan cellular market.

Raymond Colvin, Caracas

■ ENERGY

Enron Oil declines

Enron Oil & Gas, the US energy group, said its second-quarter net income, discretionary cash flow and net operating revenues were lower than in the same period in 1996 primarily due to lower gains and proceeds from property sales and other marketing net income.

The group, which is majority owned by Enron Corp, reported second-quarter net income of \$24.8m, or 15 cents a share, against \$47.6m, or 30 cents, in the year-ago period. Discretionary cash flow was \$123.9m in the quarter, down from \$175.5m in the year-ago quarter.

Enron Oil said it was on schedule to meet its 1997 targeted volume growth. "We are very pleased with the results of our programme in North America during the first half of this year and excited about our prospects as we enter the second half," said Mr Forrest Hoglund, chairman and chief executive. The company said total North America equivalent production increased more than 9 per cent in the first half of the year compared with a year ago.

Reuters, Houston

■ ENVIRONMENT

New Waste Management chief

Waste Management, the US-based waste disposal group, has chosen Mr Ronald LeMay, currently president and chief operating officer at Sprint, the US telecoms group, as its chairman and chief executive. He will replace Mr Dean Buntrock in both posts.

Sprint said Mr William Esrey, 57, Sprint chairman and chief executive officer, would assume responsibility for both the chief executive and chief operating officer positions following Mr LeMay's departure.

Mr Buntrock, who is 56, first retired as chief executive of Waste Management in June 1996, but re-assumed the position in February after Mr Philip Rooney resigned as president and chief executive following pressure from dissident investors, including Mr George Soros, the international financier.

Agencies, Chicago

Into Latin America on a Mexican wave

Bank of Nova Scotia is one of the most active in the region

Bank of Nova Scotia planned to walk away from its investment in Inverlat when the peso crisis hit in late 1994.

Instead, the Mexican authorities persuaded Canada's most geographically diverse bank to help stabilise the troubled Mexican financial services group through an injection of equity and the secondment of some of Scotiabank's most skilled credit specialists.

Inverlat not only gained a new lease on life, but Scotiabank's decision to stay in Mexico was an important springboard for a thrust throughout Latin America. It is already the biggest foreign bank in the Caribbean and has become one of the most active in Central and South America.

"There are only two or three more [deals] and we'll have a pan-South American bank," says Mr Peter Godsoe, Scotiabank chairman and chief executive. "It may look like chaos from the outside, but we're relatively comfortable that we can knit them together."

The Canadian group has focused in Latin America on mid-sized institutions with a bias towards retail banking. Its investments include:

• A 16 per cent stake in Inverlat, with an option for a further 39 per cent in March 2000. Banco Inverlat is Mexico's fourth-biggest bank with 312 branches. The group also has investment banking, leasing and factoring operations.

• 80 per cent of Costa Rica's Banco Mercantil, with assets of about C\$60m (US\$43.8m).

• A 25 per cent interest in Banco Sud Americano, Chile's ninth-ranked bank

with assets of US\$2.3bn. • 25 per cent of Banco Sudamericano, a Peruvian bank with assets of US\$720m.

• Earlier this month, Scotiabank agreed to pay C\$360m to boost its stake in Argentina's Banco Quilmes from 25 per cent to 100 per cent. Quilmes has assets of US\$1.8bn and 86 branches.

Thanks partly to connections with influential overseas Chinese families, Scotiabank is also building a diverse presence in east Asia. It owns 40 per cent of Scotiabank, a profitable, 100-branch operation in the Philippines.

The group has investments in Thailand and Malaysia, and is negotiating a joint venture in Indonesia. An expansion in India is set to be revealed within the next few weeks.

Elsewhere, the bank has expanded in Greece, where it has seven branches, to strengthen its global shipping and tourism business.

Scotiabank has thrown substantial management and technology resources behind its overseas affiliates.

About 20 executives, with more to follow, have been seconded to Inverlat to help stabilise its loan portfolio and train local employees in credit appraisal and retail banking. Inverlat recently launched a new-car loan designed by Scotiabank.

International banking – including retail and commercial services, as well as trade finance – produced net income of C\$265m in the fiscal year to October 1996, equal to 22 per cent of Scotiabank's total earnings. The bank, Canada's fourth biggest, has assets of C\$176bn.

Caribbean operations are especially profitable. "Considering the size of the market, they really do quite well," says one former employee.

The bank and its affiliates employ about 17,000 Spanish-speaking people, equal to



Peter Godsoe: 'relatively comfortable' about knitting the apparent chaos together

set up its office in Hanoi. The executive vice-president for finance is a Sikh, and the head of the operations division is Lebanese.

Mr Godsoe justifies the drive into emerging markets on the grounds of long-term growth prospects for

banking services. Besides a vast, untapped pool of consumers hitherto mistrustful of banks, these markets are less vulnerable to "disintermediation" by non-bank financial services, such as mutual funds.

Mr Godsoe sees a bright

Bernard Simon

NationsBank ahead of expectations for quarter

By Richard Waters
in New York

NationsBank topped Wall Street expectations with a 26 per cent increase in after-tax earnings for the second quarter, to \$762m, leading a group of big US banks that reported solid earnings.

Earnings per share at the South Carolina-based bank rose only 5 per cent to \$1.05, however, reflecting the extra shares issued in the past year to pay for its acquisition of Boatman's Bancshares. The dilution from that acquisition also led to a decline in NationsBank's

Gas Natural successful in R\$622m Brazilian auction

By Geoff Dyer in São Paulo

A consortium led by Gas Natural, the dominant gas distributor in Spain, won an auction yesterday to buy the two gas companies owned by the Brazilian state of Rio de Janeiro, for R\$622.2m (US\$76m).

The sale of Companhia Estadual de Gás (CEG) and Riosgás, both gas distributors, represents the first privatisation of state-owned gas companies in Brazil and underlines the gathering pace of the country's privatisation programme.

The winning consortium

also included Iberdrola, Spain's second largest electricity company. Gas Natural's largest shareholder is Repsol, the Spanish oil and chemicals group.

A total of six consortia, grouping 29 companies, took part in the auction. Bidders had to put in offers for both companies, with the winner taking the highest combined bid.

The auction, at the Rio de Janeiro stock exchange, was delayed after a judge issued an injunction suspending the sale resulting from a legal action taken by a Communist party stats

deputy. But the state government succeeded in overturning the injunction yesterday morning.

CEG is responsible for the supply of gas for the Rio Metropolitan region. It has 500,000 customers and distributes 1.7m cubic metres of gas a day. The company hopes it will make its first profit of the decade this bid.

Riosgás was created last

year as a partnership between the Rio government and Petrobras, the federally owned oil and gas company, to supply gas to industrial customers in the state.

CHIA HSIN CEMENT CORPORATION

Global Depository Receipt issued by Morgan Guaranty Trust Company of New York

Public Announcement of Issuing New Shares

On May 8, 1997, the ordinary shareholders meeting of Chia Hsin Cement Corporation resolved to increase paid-in capital of NTS 29,632,900 from unappropriated retained earnings by declaring stock dividends of 29,163,290 common shares.

Application for such issuance was approved by the Securities and Exchange Commission of the R.O.C. on June 12, 1997.

The record date for distribution of new shares is July 15, 1997. Stock dividend paid out of retained earnings shall be distributed on the basis of 50 new shares per 1,000 registered shares owned, according to the records of holding shown in the shareholders' register as the record date.

Arrangements for GDR-Holders

GDR-Holders will receive:

• GDRs distributed from Retained Reserves - appr 43 GDRs per 1,000 GDRs owned (1).

Note if the number of GDRs to which any GDR-Holder is entitled is not 100 or an integral multiple thereof, the Depository shall endeavour to arrange for the sale of such shares and the net proceeds of sale shall be distributed to the GDR-Holder entitled thereto.

Remaining cash

(1) 20% R.O.C. withholding tax will be charged on the per value of the stock dividend out of retained earnings received by a non-resident GDR-Holder. In order to cover this withholding tax, approximately 7 out of each 50 GDRs attributed will be sold.

Distribution of new shares and cash is expected to be around mid-September 1997, depending upon the date of registration approval from the R.O.C. Ministry of Economic Affairs.

Depository: Morgan Guaranty Trust Company of New York

Avenue des Arts 35, 1040 Brussels Belgium

JP Morgan

the state's local calls. SNET, on the other hand, has been highly successful in stealing long-distance companies from competition in their core markets and the difficulties they have had in breaking into local calling since the passage of the Telecommunications Act.

According to MCI, those problems stem almost entirely from a rearguard action by the Baby Bells, whose monopolies on local calls are proving tough to crack. The Act sought to antitrust the Baby Bells to allow newcomers into their markets by offering the carrot that only then could they offer long-distance calling within their own geographic regions; that, though, has proved too weak an inducement.

It is this one-sided effect of competition that lies behind the two events that have hit the US telecoms industry in the past two months: AT&T's discussions, eventually abandoned, about a merger with SBC Communications, and MCI's announcement that it would lose \$300m this year, and probably as much again in 1998, from its efforts to break

COMPANIES AND FINANCE: UK

ICI changes the formula with £1.7bn sale to rival DuPont as it aims for leadership in speciality chemicals

Disposals throw out bad performers

By Roger Taylor

Mr Charles Miller Smith, chief executive of Imperial Chemical Industries, yesterday got himself out of a tight corner by announcing the \$3bn disposal of two industrial chemicals businesses — titanium dioxide and polyesters — one week before the company's interim results.

After repeated analysts' profit downgrades this year, ICI issued a trading statement yesterday accompanying the disposal announcement, which said interim profits would be marginally below market expectations at £160m — less than half last year's figure.

Analysts described the figure as awful but ICI can now brush criticism aside and say that it is all history. The divisions most responsible for the poor result are the ones being sold to DuPont of the US.

The trading figures illustrate why ICI has been so keen to sell its industrial chemicals businesses and remake itself as a leader in speciality chemicals.

Mr Miller Smith said yesterday the chemical industry was becoming polarised between the bulk industrial chemicals companies such as DuPont and the suppliers of higher margin, specialist products. He was clear

which side of the divide he wanted to be.

In industrial chemicals, ICI has had to endure savage swings in prices and a big exposure to currency movements. The rising value of the pound cost ICI £90m in the first half, it said in its trading statement. Moving into speciality chemicals would mean more consistent earnings and reduced currency exposure since products tended to be manufactured and sold locally.

The first part of ICI's transformation was the £4.9bn acquisition of Unilever's speciality chemicals business last week.

ICL has made clear that this will not be the end of its disposal programme. But analysts said it had sold the best businesses in the division.

The remaining industrial chemicals businesses, with sales of about £2bn plus the explosives and the regional businesses with sales of a further £1bn, might raise up to £1.5bn.

However, Mr Miller Smith said the sale to DuPont meant that ICI was no longer a forced seller and could now afford to wait for the best opportunities. The heat is off, for the time being, and ICI can begin to focus on building its new business as much as on selling off the last bits of the old company.

The company has been under pressure to sell because of the \$8.5bn loan funding the Unilever acquisition. It was forced to take the loan on relatively unattractive terms after a credit rating downgrade.

Mr Miller Smith said the day was now close when it would be able to refinance its debt but he accepted that it would not meet its target of maintaining interest cover of three times until next

DuPont still sees money in white pigment

Tracy Corrigan in New York looks at how the acquisition will fit into the US group's global strategy

DuPont, the largest chemicals company in the US, still thinks it can make money in industrial chemicals. Its acquisition yesterday of ICI's white pigment business outside North America and its global polyester business shows how far the strategies of the two chemicals groups have diverged.

"ICI has chosen to move towards the consumer end of the business," said Mr John Krol, DuPont's chief executive. "Our strategy is to take some of our businesses where we have a strong position and low cost base global." He said the

restructuring in the past three to four years had left DuPont with "16 to 17 businesses, most of which are very strong globally."

Mr Krol implied that the restructuring of the chemicals business was now complete. He said the group would now focus on the life sciences business which was formed last year from its agricultural products and pharmaceuticals businesses.

"It is part of our strategy to strengthen that business. This could include alliances and acquisitions."

DuPont's radical restructuring in the past few years included the sale of under-

performing assets, job cuts and plant closures, resulting in a savings of \$3bn annually in fixed costs.

Businesses sold include printing and publishing, coal, electronics and medical devices. DuPont "has done a good job of streamlining its assets," said Mr Christopher Willis, chemicals analyst at Schroders.

Despite the restructuring, DuPont's business remains broad-based. Conoco, its oil and gas business, is a strong contributor to profits, producing revenues of \$26bn, more than half the group's total. The businesses acquired from ICI are, by

comparison, expected to realise revenues of about \$3.5bn.

There has been widespread speculation among analysts that the oil business could be spun off. Mr Krol said he believed the restructuring had been thorough and he did not foresee any disposals.

But the most significant step of recent years was the 1995 repurchase of Seagram's stake in DuPont. The \$8.8bn transaction was "done at an extremely attractive price and had a very positive impact financially," said Mr Willis. "DuPont" basically bought

back 25 per cent of the stock at a cheap price. It was one of the most successful share buy-backs ever."

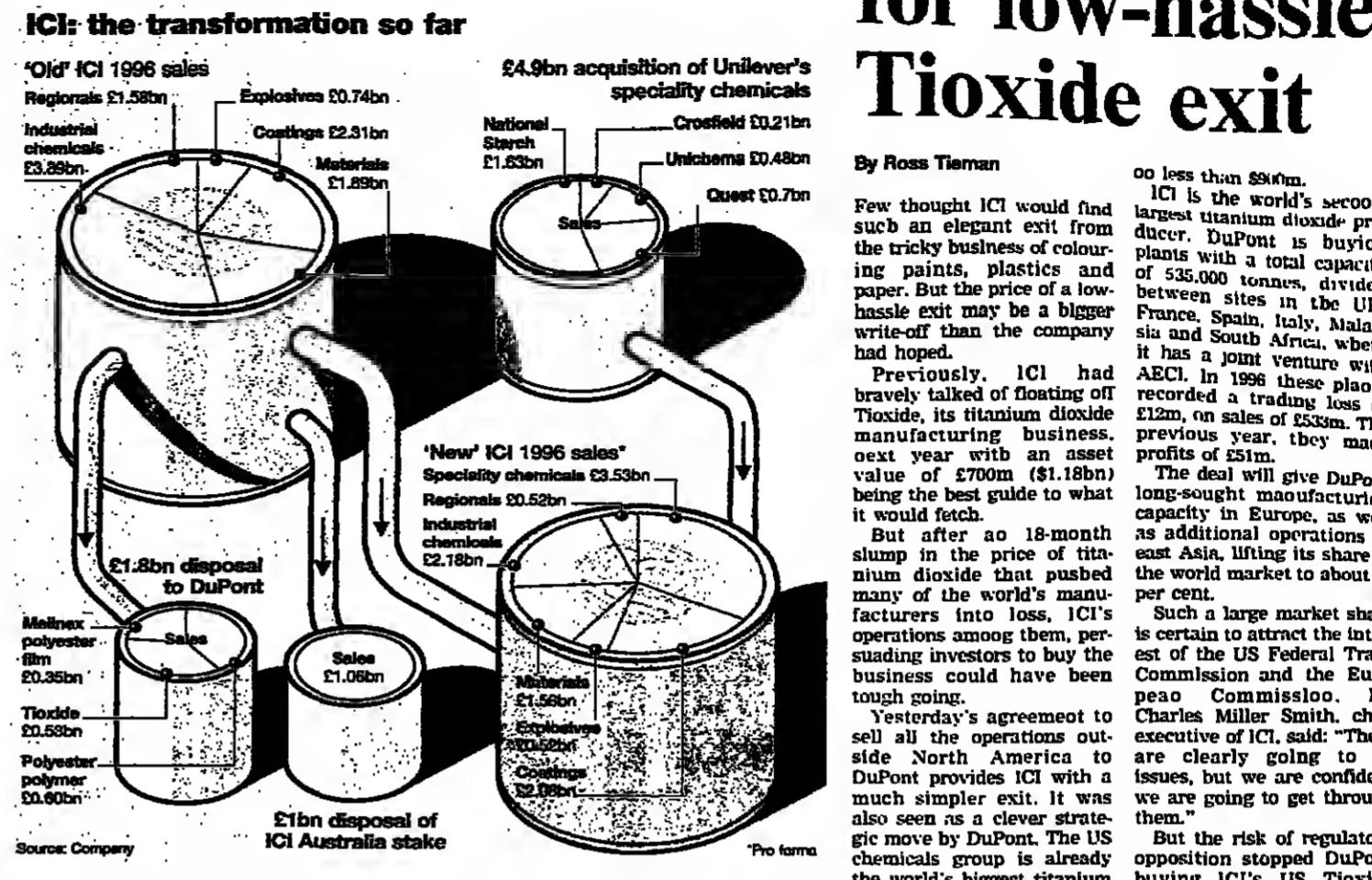
The repurchase had the short-term effect of making its balance sheet appear highly leveraged, by reducing the value of shares, but

the company enjoys a strong cash flow, and had repaid the debt incurred in 1995 by the start of the year. The ICI acquisition is expected to dilute earnings by less than 1 per cent in 1998 and to boost earnings the following year.

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends corresponding to	Total for year	Total last year			
Ashland	Yr to Apr 30	147.6	(65.9)	28.3	(18.8)	161 (13)	2.93	Oct 8	2.42	3.65	3.07
Carugh & Gray	Yr to Mar 31	134.4	(60.6)	5.21	(1.74)	5.421 (3.08)	2.7	Oct 3	2.7	3.7	3.7
Elf & Esso	Yr to Apr 30	645.3	(58.1)	29.6	(25.6)	22.7 (20)	6.7	Oct 6	6.2	10	9.2
Exxon	6 mths to May 31	52.8	(18)	0.898	(0.5)	1.151 (7.1)	2.5	Sept 1	2.5	-	7.5
Paribas	Yr to Mar 31	30.7	(27)	2	(1.17)	33.8 (14.8)	-	-	-	-	-
Primerica	6 mths to Mar 31	5.98	(5.6)	1.93L	(1.08)	3.231 (2.7)	-	-	-	-	-

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge, £1m increased capital. [†]Comparatives for 11 months. [‡]On stock.



Price to pay for low-hassle Tioxide exit

By Ross Tieman

or less than \$750m.

ICI is the world's second-largest titanium dioxide producer. DuPont is buying plants with a total capacity of 535,000 tonnes, divided between sites in the UK, France, Spain, Italy, Malaysia and South Africa, where it has a joint venture with AECI. In 1996 these plants recorded a trading loss of £12m, on sales of £533m. The previous year, they made profits of £51m.

The deal will give DuPont long-sought manufacturing capacity in Europe, as well as additional operations in east Asia, lifting its share of the world market to about 36 per cent.

Such a large market share is certain to attract the interest of the US Federal Trade Commission and the European Commission. Mr Charles Miller Smith, chief executive of ICI, said: "There are clearly going to be issues, but we are confident we are going to get through them."

Yesterday's agreement to sell all the operations outside North America to DuPont provides ICI with a much simpler exit. It was also seen as a clever strategic move by DuPont. The US chemicals group is already the world's biggest titanium dioxide producer, with about 22 per cent of a world market consuming 4m tonnes of the whitener every year.

It has agreed to pay \$750m for all of ICI's operations outside North America. In addition, it has agreed to guarantee that ICI will receive at least \$150m for its residual North American business, promising to make up the difference if a lower price is achieved.

In effect, DuPont has underwritten ICI's exit for

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INTERNATIONAL CAPITAL MARKETS

Dollar strength drags down Europe

GOVERNMENT BONDS

By Krishna Guha and Vincent Boland in London and John Lebante in New York

European bond markets were dragged downwards yesterday by the strength of the D-Mark, which pushed bonds lower. Other markets fell in tandem, with some profit-taking after recent gains in BTPs and gilts.

GERMAN BUNDS fell back after the dollar rose 2 pence to DM1.79, leaving investors nursing currency losses and raising fears that the Bundesbank may raise interest rates to bolster the D-Mark.

The benchmark September futures contract fell 31 basis points to settle in London at 102.67, and continued to fall further in late trading. The 10-year bond yield, which had tested the 5.5 per cent barrier last week, rose to about 5.57 per cent.

December interest rate futures fell by 0.1 to settle at 96.84 at Liffe, implying a 36 basis point tightening by the end of the year.

Bonds took their cue from the currency market. But traders said there was also a "lack of confidence in Germany's ability to reach 3.0 per cent" - the maximum deficit permitted under the Maastricht treaty.

Mr David Brown, chief European economist at Bear Stearns, said the impact was strongest at the front end of the yield curve. Short-dated bonds were "trashed" by fears of German rates rising "sooner rather than later" to curb inflationary pressure from the weak currency.

The 10-year bond spread over two-year bonds narrowed to 196 basis points. Some analysts said the yield curve could flatten further, to about 175 basis points.

However, others said that volumes were light, and most real money accounts remained on the sidelines.

Mr Mark Fox, chief European strategist at Lehman Brothers, said the dollar had risen by only 4 pence since July 4 - a "significant move, but not an enormous one".

ITALIAN BTPs tracked the German bond and currency markets lower, with the September futures contract closing 0.49 down at 136.28. Talks on reform of the country's pension system, seen as an important part of Italy's attempts at "structural convergence" ahead of European monetary union, resume today.

Analysts said the outcome would be a crucial pointer for bond markets, and the talks are set to run into negotiations on the 1998 budget with a lot of political horse-trading.

The FRENCH BOND market, which was closed yesterday for the Bastille Day holiday, is expected to open lower today.

UK GILTS surrendered the strong gains of Friday, fall-

ing sharply in spite of benign producer price inflation figures, which showed output prices fell by 0.2 per cent in June - the biggest monthly fall in a year.

The benchmark September gilt futures contract fell 0.1 to settle in London at 114.5. The 10-year gilt spread over German bonds widened 3 basis points to 164 points as investors concentrated on the risk of higher interest rates to curb consumer spending.

Analysts said gilts offered "excellent relative value". The market was being buffeted by supply considerations - rising on Friday on news that there would be no third-quarter issue of 10-year gilts and falling yesterday in anticipation of a forthcoming issue of popular 21-year gilts.

Trading in IRISH GILTS was quiet, with analysts pointing to a lack of new paper. Redemptions are running far ahead of new issues and the government's com-

fortable budget position means that it does not need to tap the market.

The strength of the punt, and uncertainty about where it will settle against the D-Mark and sterling, kept foreign investors at bay. But Mr Oliver Mangan, at AIB Group Treasury in Dublin, said investors in the market are sitting tight, and domestic buyers are ready to snap up any new paper.

US TREASURIES edged lower in very light morning trade volume. By mid-afternoon the benchmark 30-year Treasury bond had slipped 3 to 101.1, sending the yield higher to 6.581 per cent.

In shorter-term trading, the two-year bill fell 2 to 101.2, yielding 5.878 per cent, while the 10-year bond was down 2 to 102.5, yielding 6.224 per cent.

An early-morning release by the Atlanta Federal Reserve had little impact on the market despite a strong growth component.

Analysts are now more

concerned with price data than economic growth, as they have become used to solid growth figures without strong upturns in inflation.

The Treasury market opened lower after overnight selling in the Middle East.

The dollar strengthened against European currencies. "There's a safe haven in the US market and Treasuries are holding," said Mr Richard Gilbilly, international bond strategist at Paribas Capital Markets in New York.

Tuesday will mark the beginning of what could be a more volatile period with the release of important economic reports, beginning with June retail sales. One survey of economists predicts retail sales will be unchanged for the month.

On Wednesday, the consumer price index for June, industrial production, and capacity utilisation reports will also be issued. Soon after, housing starts for June will also be released.

CAPITAL MARKETS NEWS DIGEST

Bouygues funds telephone network

A FF15bn loan for Bouygues Telecom, part of the French construction group Bouygues, has gone into general syndication. The proceeds will finance the construction and development of Bouygues' telephone network. The company is France's third largest mobile telephone operator, after France Telecom, the state-owned company, and SFR, part of the Compagnie Générale des Taxis group.

Just over a year after the launch of its network, Bouygues Telecom claims to have more than 200,000 subscribers to its DCS 1800 service, a system that is less widely used than the international GSM standard. Earlier this month the company started offering its services in the Normandy region, in addition to existing services in the Paris, Rhône-Alpes and Côte d'Azur regions.

Banque Nationale de Paris, ABN Amro, J.P. Morgan and Westdeutsche Landesbank are arranging the 10-year loan. Ten other banks are participating as co-arrangers.

Stéphane Isakander, Paris

■ EUROPEAN MONETARY UNION

UK 'less likely' to join

The chance of the UK joining European monetary union, in the first wave, has fallen sharply, according to the bond markets. The J.P. Morgan Emu calculator, which estimates the probability of a country joining Emu by examining the spread between government bond yields, puts the likelihood at only 0.23 per cent - down from 0.38 per cent 20 days ago.

UK bonds have missed out altogether on the latest phase of Emu convergence, which brought the spread on 10-year Italian BTPs down to a new intra-day record low of 88 basis points over bunds yesterday. Ten-year gilts now yield 164 basis points over bunds. Analysts say the recent "extraordinary" strength of sterling and the prospect of sharply rising interest rates all but rule out participation in Emu in 1999.

Krishna Guha, London

■ FIRST-HALF FUNDRAISING

M&A surge fuels boom

Some £1.145bn was raised on the international capital markets in the first half of 1997 through bond and equity issues and syndicated loans, according to figures published by International Financing Review, a trade publication.

The boom was fuelled by a surge in mergers and acquisitions activity, cross-border deals, and asset rationalisation as companies restructured to become more global and competitive. It coincides with record highs on the world's main stock markets on the back of confidence about the strength of the global economy.

Syndicated loans accounted for over half the total, with \$65bn raised. Bond issuers raised \$45bn and equity issuers \$50bn. Western Europe and the US led the way in the volume of issuers, but emerging markets saw record activity.

Vincent Boland, London

Brazil launches debut sterling 10-year offer

INTERNATIONAL BONDS

By Edward Luce

Brazil topped the bill on an otherwise lacklustre day with its first sterling denominated offering. The £150m 10-year bond, Brazil's fifth in a European currency to date, was priced to yield 275 basis points over 10-year gilts. Brazil had earlier postponed the deal after the Bank of England raised interest rates by 25 basis points last week.

Worries over the trajectory of the UK market had clearly subsided by yesterday and syndicate officials reported a steady opening session.

"Brazil has prepared the ground quite carefully in the UK so it was not a bolt out of the blue," said a banker at BZW, joint book-runner with Credit Suisse First Boston. About 60 per cent of the paper went to UK institutions, with demand reported from Switzerland, the middle east and offshore US accounts.

Officials said the paper was trading flat to its re-offer price in the secondary market yesterday. Brazil becomes the third Latin American borrower to tap the sterling market after Mexico and Argentina. The UK market is considered one

of the most difficult for emerging market borrowers owing to the conservative outlook of many UK institutions. Argentina's 10-year bond was issued at 280 basis points over gilts and has since tightened by about five basis points.

Elsewhere, GENERAL MOTORS followed Denmark, KfW and the European Investment Bank by choosing to issue D-Marks in a six-year maturity. The DM250m issue was priced to yield 32 basis points over bunds.

"Investors are moving down the credit curve and up the maturity curve to get

New international bond issues

Borrower	Amount m.	Coupon %	Price	Maturity	Fees %	Spread bp	Book-runner
■ US DOLLARS							
Norddeutsche Landesbank	200	6.00	99.50	Aug 2000	0.1675P + 65/16% May/00	Bear Stearns/Morgan	
Aker RGI/AS	150	6.11	99.50	Jul 2002	2.50	-	Lehman Brothers Int'l
Asoci Caja de Pensiones	100	6.01	100.11	Jul 1998	0.025	-	Barclays de Zoete Wedd
■ D-MARKS							
GMAC of Canada	250	5.125	99.63	Dec 2003	0.325P	-32/5% Sep/03 BZW/Dresdner	
■ STERLING							
Federative Rep of Brazil	150	10.00	98.83R	Jul 2007	0.75R	+27/5% +6.67% BZW/Citibank	
■ SWISS FRANCS							
Bayernische Landesbank	150	2.50	101.75	Aug 2002	2.00	-	UBS
■ LUXEMBOURG FRANCS							
CLT UFAM	2.5bn	5.125	102.50	Dec 2002	1.875	-	BIL/Credit Suisse
■ SOUTH AFRICAN RAND							
Eskom	6bn	zero	2.45R	Aug 2027	0.125R	-	Deutsche/Toronto Dom

Final terms, non-callable unless stated. Yield spread over relevant government bond at launch supplied by lead manager.

■ Unrated. 5 Consol, 2 Floating rate note. P: Fixed or re-offer price; less shown at re-offer level. R: Rating. C: Coupon. D: Coupon date. E: Price. F: Yield. G: Yield over 100%.

■ Exchange rate into other currencies at 31 March 1997. All rates are in £/US\$. Premium or discount is in £/US\$. Premium or discount is in £/US\$.

■ Final terms, non-callable unless stated. Yield spread over relevant government bond at launch supplied by lead manager.

■ Unrated. 5 Consol, 2 Floating rate note. P: Fixed or re-offer price; less shown at re-offer level. R: Rating. C: Coupon. D: Coupon date. E: Price. F: Yield. G: Yield over 100%.

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■ Final

Japan

Official deregulation is just one symptom of a wider, spontaneous acceptance of market forces. Old business alliances are being reviewed in a harsher, more market-oriented light, writes William Dawkins

Market forces are allowed to advance

Change is hard to spot in Japan because it tends to happen incrementally, without great fanfare.

But to many people's surprise, not least that of the Japanese themselves, there have been significant changes this year. Market forces have been allowed to advance into several hitherto protected sectors of the most tightly controlled economy in the developed world.

The archetypal Japanese convention that the broad interests of society come before market efficiency and the interests of individuals has been thrown open for reassessment. In several important areas, such as financial services, transport, and energy, it has even begun to break down, with potentially wide-ranging consequences.

All this comes, curiously, with an enthusiasm shown from the Liberal Democratic party government, formerly conservative by instinct and tradition. The administration of Mr Ryutaro Hashimoto was wrongly seen by

many as a symbol of return to the old system when it took office last October. It appeared to mark the end of a four-year political struggle between advocates of a "new Japan" and the scions of the old system, based on defending, not challenging, vested interests.

Instead, Mr Hashimoto has adopted the deregulation policies of his political opponents and carried them out with unexpected energy. This is in line with the LDP's tradition of occupying the opposition's territory, but it has also brought the ruling party on to genuinely new ground.

Foreign attention has focused on the government's 2,800-point deregulation programme which includes the so-called "Big Bang" proposals to make financial markets as efficient and competitive as London or New York by 2001.

A gauge of how real is the Big Bang plan is the speed with which parliament agreed in April to abandon exchange controls from next year. Theoretically, this

makes more sweeping deregulation inevitable – as it was in the UK after the abandonment of exchange controls in 1979 – because it leaves the authorities with no means to stop financial business leaving Tokyo in search of cheaper markets abroad.

The only option now is to bring Tokyo market costs

and efficiency to the same level as its best competitors. In defiance of cynics, the government has adopted a rigorous timetable intended to bring this about.

Finance is not the only sector where Japan is undergoing a culture change. In energy, for example, the end of a cartel on oil imports last year has since caused petrol

prices to fall by a fifth, forcing a collapse in domestic oil refiners' profits. In transport, permission was granted last October for the formation of four new domestic airlines, the first in 46 years, to operate on the world's busiest route, from Tokyo to Singapore.

But official deregulation is just a symptom of a wider, spontaneous acceptance of market forces. Equity inves-

tors, for example, have over

first time in its life for nearly a year until mid-1994, as it was for all leading parties in last autumn's general election.

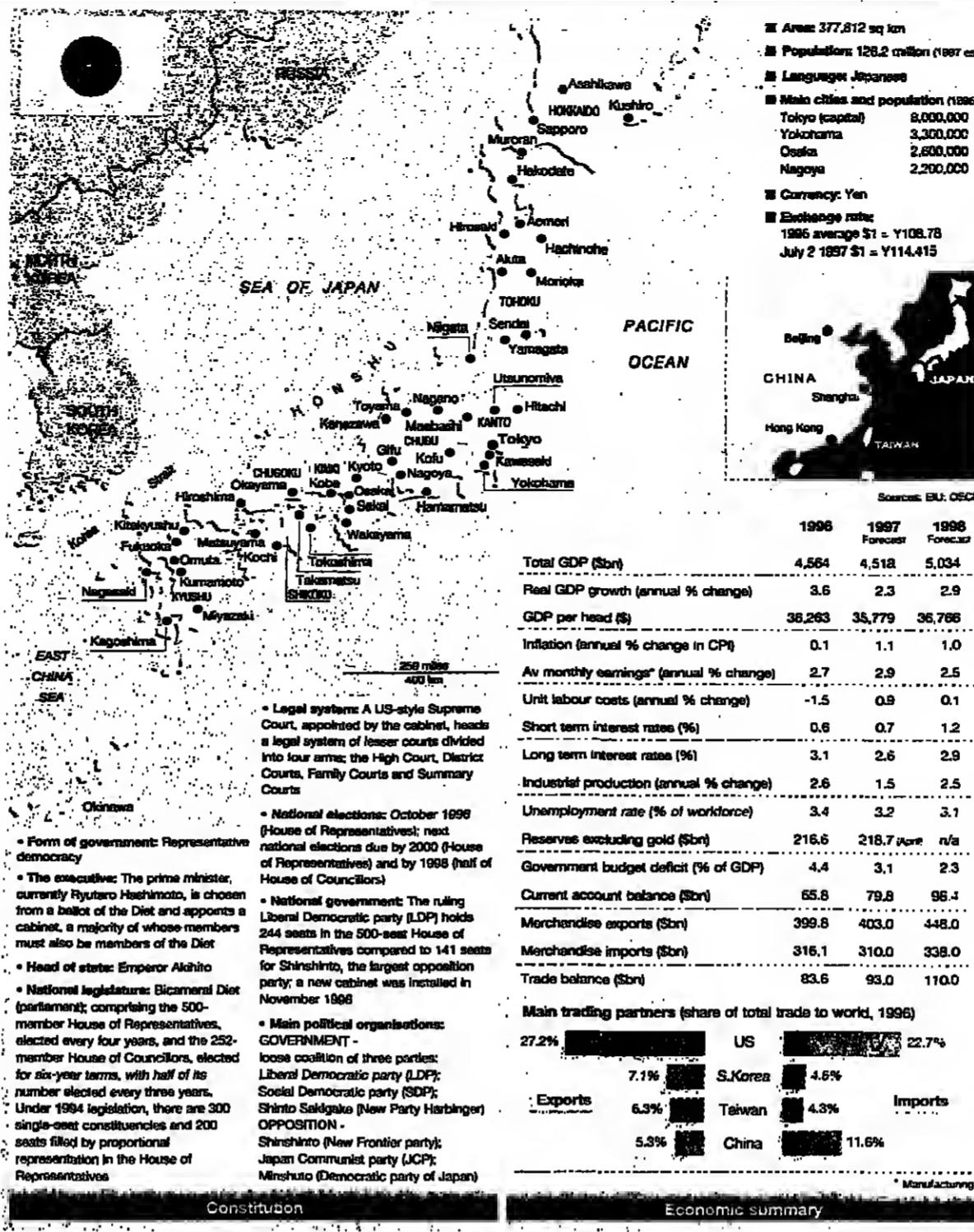
Another factor is the moderate strength of the economy. After the longest slowdown since the 1930s, Japan's gross domestic product grew by 3.6 per cent last calendar year, the best performance in the Group of Seven. Growth in the first quarter of this year was a solid 2.5 per cent over the same period last year.

Unemployment, while high by Japanese standards at 3.3 per cent, is still far from being a social problem. Meanwhile, manufacturers' pre-tax profits rose by a healthy 20 per cent in the year to March, a tribute to the efficiency gains made under pressure of the recession, but also helped by the impact of a weak yen on their foreign competitiveness.

In consequence, policy makers and businessmen feel that the economy is just about robust enough to cope with the short-term pains – a rise in bankruptcies and possibly unemployment – that go with greater competition.

The exception that proves the rule, of course, are the weaker financial institutions, still burdened with bad debts inherited from the rush of irresponsible lending during the late 1980s asset price bubble. They are ill-

Continued on Page II



Area: 377,812 sq km
Population: 120.2 million (1997 est)
Languages: Japanese
Major cities and population (1997 est)
Tokyo (capital) 8,000,000
Yokohama 3,300,000
Osaka 2,600,000
Nagoya 2,200,000
Currency: Yen
Exchange rate:
1996 average St = Y108.78
July 2 1997 St = Y114.415

Source: EU, OECD

	1996	1997	1998
Total GDP (\$bn)	4,564	4,518	5,034
Real GDP growth (annual % change)	3.6	2.3	2.9
GDP per head (\$)	38,263	35,779	36,786
Inflation (annual % change)	0.1	1.1	1.0
Av monthly earnings* (annual % change)	2.7	2.9	2.5
Unit labour costs (annual % change)	-1.5	0.9	0.1
Short term interest rates (%)	0.6	0.7	1.2
Long term interest rates (%)	3.1	2.6	2.9
Industrial production (annual % change)	2.6	1.5	2.5
Unemployment rate (% of workforce)	3.4	3.2	3.1
Reserve (excluding gold) (\$bn)	216.6	218.7	n/a
Government budget deficit (% of GDP)	4.4	3.1	2.3
Current account balance (\$bn)	65.8	79.8	98.1
Merchandise exports (\$bn)	399.8	403.0	448.0
Merchandise imports (\$bn)	316.1	310.0	338.0
Trade balance (\$bn)	83.6	93.0	110.0

Main trading partners (share of total trade to world, 1996)

27.2% US 22.7%

7.1% S.Korea 4.6%

6.3% Taiwan 4.3% Imports

5.5% China 11.6% Manufacturing

Economic summary

IN THIS SURVEY

The economy: Short-term confidence; long-term worries
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Regional profiles: Hokkaido, Kansai, Kyushu

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We're Wherever and Whatever You Want Us to Be.

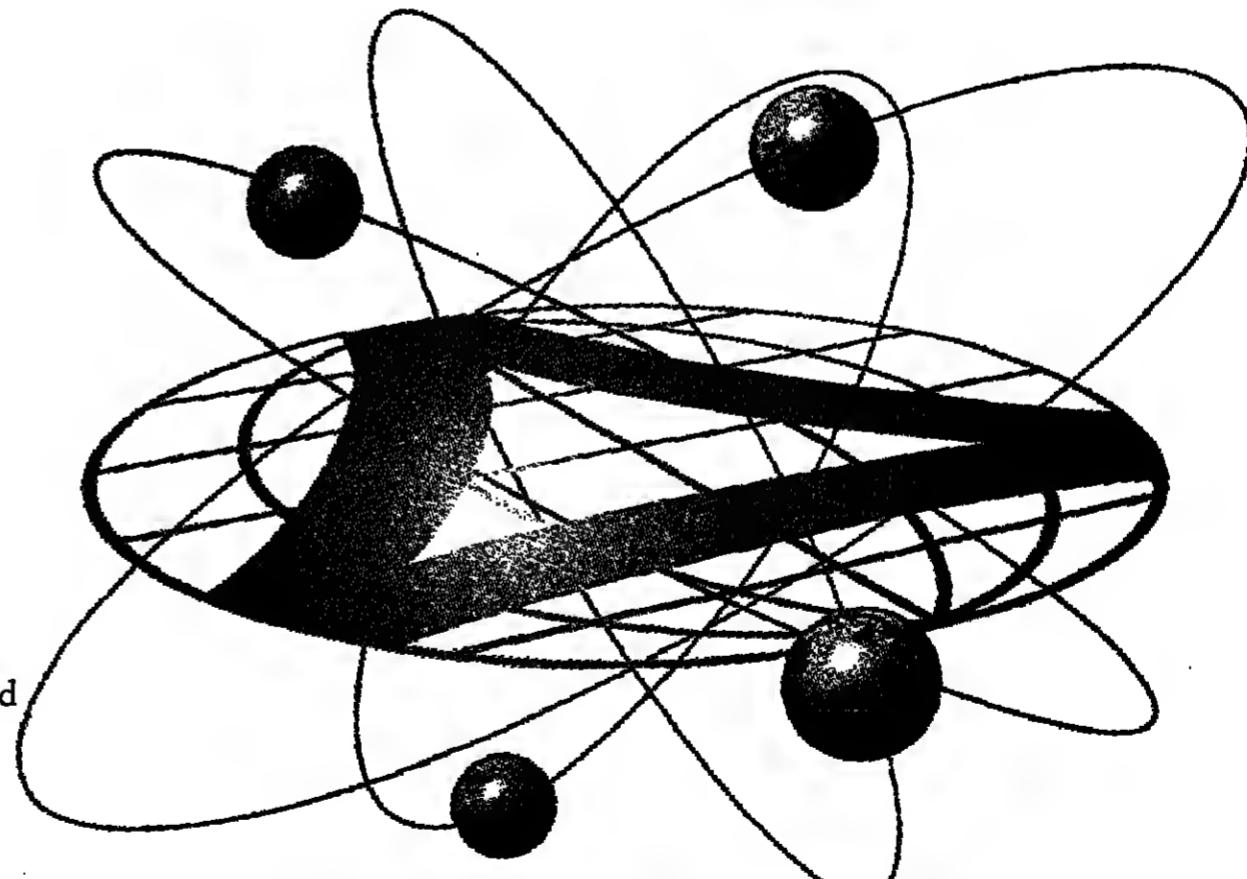
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THE ECONOMY • by Gillian Tett

Short-term confidence and long-term worries

The growth rate is far lower than is needed to tackle the problems of an ageing population

Take a look at Japan's recent economic statistics, and you might think Japan is basking in healthy growth: last year the economy expanded by 3.6 per cent - the highest rate in the G7. But glance at consumer confidence surveys instead, and you might suspect it was in recession: 55 per cent of the population apparently now thinks Japan's economic outlook is "bleak": the highest figure on record.

The paradox reveals a broader dilemma. For though Japan now appears to be on the brink of a long, benign recovery, it is having

to adjust to a growth rate far slower than that seen during the heady 1980s. And this in turn is provoking a flood of anxiety about whether the country will be equipped to cope with the economic consequences of its maturing economy - and, in particular, an ageing population. As one senior government official says: "The short-term economic outlook for Japan is not bad. It is the longer term picture that is the issue now."

The short-term picture is certainly encouraging. After a fragile recovery in 1995, the economy has since been growing steadily, notching up a year-on-year expansion rate of 2.5 per cent in the first quarter on 1997.

Growth this year is expected to be slower than last due to a controversial decision to raise the consump-

tion tax from 3 per cent to 5 per cent at the start of April. Economists at the Long Term Credit Bank of Japan calculate this, coupled with other income tax changes, will remove some Y28,000 worth of personal consumption from the economy this year, or about 0.6 per cent of gross domestic product.

But although some economists feared this fiscal tightening might seriously derail recovery, this does not appear to have happened. Firm evidence about the impact of this will not emerge until later this summer, when second-quarter data on GDP is released.

But early signals are encouraging. Consumption has fallen: department store sales in May, for example, were 5.1 per cent lower than a year earlier. However, this came after abnormally

strong sales before the tax. Meanwhile, the Bank of Japan's authoritative June "Tankan" survey of business confidence was relatively upbeat: although non-manufacturing companies remained gloomy, manufacturers actually became more optimistic after the tax rise.

This relatively cheerful picture still owes much to overseas demand. In particular, exporters have been seeing sharply rising sales on the back of recent currency movements: after soaring to a high of Y79.95 against the dollar in 1995, the yen then fell to a low of Y127 at the end of April.

In May, for example, Japan's trade surplus more than tripled compared to a year earlier, with a 20.5 per cent rise in exports, and a 43.3 per cent surge in foreign car sales.

However, most economists now think that consumption will rebound in Japan later this year, leading to a more balanced recovery. And there seems little serious risk that inflation could mar the picture: although consumer price inflation was 1.9 per cent in June, this was almost entirely due to the impact of the consumption tax increase.

Meanwhile, the Bank of Japan appears to be taking a relaxed stance. Speculation erupted in early June that the Bank might soon raise rates from their current historically low levels of 0.5 per cent. However, this has since faded: whereas in May futures markets were predicting interest rates of 1.5 per cent in spring 1998, they now expect rates of only 1 per cent. These trends leave

most economists forecasting

growth of around 2 per cent this year, and rather higher next - a relatively benign picture in comparison to the G7's longer term trend.

But the problem is that the growth rate is markedly lower than Japan has experienced in earlier decades, and arguably far less than it needs to tackle its longer-term problems of an ageing population.

Japan currently has the fastest ageing profile of any leading economy. But its pension system is woefully underfunded. Consequently, the Organisation for Economic Co-operation and Development calculates that without radical action the pension burden will push the national debt from the present 16 per cent of GDP to nearly three times GDP in 2030.

The government is trying

to tackle this with pension reform. But what is really needed is for Japan to raise its productivity, or the output of GDP per worker. GDP per worker has been growing at an annual rate of 1.4 per cent this decade, according to calculations by Merrill Lynch, compared with 1.8 per cent in the 1980s and 2.3 per cent in the 1970s.

Some economists see signs of improvement. Mr Kenneth Courts, chief economist at the Deutsche Bank group in Asia, for example, suspects that the recession in the early 1990s has left some manufacturers in better shape than ever before. "There has been a shake-out - the survivors are now on a roll," he says.

But since manufacturing now accounts for a mere 24 per cent of GDP, compared with 35 per cent in the 1970s,

the key to productivity growth will lie - as with most mature economies - with Japan's service sector.

The government recognises this: over the past year it has unveiled a host of deregulation plans which aim to introduce more competition into previously protected areas. It calculates that these could push the annual GDP growth rate up to 3 per cent between 1998 and 2000, compared to a projected growth rate as low as 1.75 per cent without the reforms.

The changes could be a painful jolt for Japanese companies and their workers. It may be some time yet before the Japanese opinion polls start to look truly cheerful about their country's longer-term economic future.

CRISIS AT THE FINANCE MINISTRY • by Charles Smith

Empire may be starting to shrink

Concessions by bureaucrats may continue, both to silence critics and aid development

What a difference a year can make - even among the elite bureaucrats of Kasumigaseki, Japan's Whitehall. The powerful Ministry of Finance (MoF), which seemed to be facing dismemberment at one point in the summer of 1996 as a punishment for its role in the bungled liquidation of seven insolvent housing loan companies - the "jusen" - now seems to have recovered its poise, along with the tendency to issue directives to other central government agencies and even, occasionally, to the cabinet.

Insiders say, however, that there have been important changes in the way the MoF operates, not all of them necessarily related to the "jusen" affair and its aftermath. Many of the changes seem designed to meet public criticisms that the MoF has been unnecessarily secretive in the past. Officials have also been at pains to answer charges that the ministry has been amateurish in its economic management, particularly after the bursting of the "asset bubble" in 1990-91, when it underestimated the impact of collapsing real estate prices on the banking sector.

The new MoF which emerged from the 1996 upheavals is expected to focus on policy making, rather than on "gyoshi-shido" (administrative guidance) - a euphemism for direct intervention by bureaucrats in the decision-making processes of private companies. One result of the new approach has been an attempt to introduce greater transparency into the way the MoF responds to periodic liquidity problems in the banking sector: officials claim that they will no longer attempt to keep weaker banks in business by arranging support operations that require a subsidy by stronger institutions under the so-called "convoy system".

In the field of macro-economic policy, the MoF retains full responsibility for budget making and tax policy as well as for management of the national debt through its finance bureau. A senior official attached to the Ministers Secretariat, however, recently conceded that there might have been conflicts in the past between the MoF's fiscal responsibilities and its unofficial role as an adviser to the Bank of Japan on interest rate policy. The MoF will try to stay clear of monetary policy issues in future, the official said, even when the government feels that interest adjustments may be needed to smooth exchange rate fluctuations, or offset the deflationary effects of budget cuts.

While much of the new talk coming out of the ministry may be designed to reassure critics, two important legislative measures should help to lock in the changes. On June 11, the Diet (parliament) approved changes to the Bank of Japan Law which removed the MoF's power to hire and fire senior central bank executives. The ministry cites precedents in the US, Germany and France for the separation of the two functions.

Sceptics note that the Kinyu Kantoku will have to rely heavily on staff transferred from the MoF's banking bureau. On the other hand, the head of the new agency is likely to be plucked from outside the ministry. This is important, say analysts, because the person chosen will be the right to order the closure of insolvent banks - until recently a vital weapon in MoF's armoury of controls over the financial sector.

While the MoF empire may be starting to shrink, there are signs the ministry is still badly over-stretched. The official line from the MoF is that the time may have come to start training specialists in sectors such as insurance or securities instead of rotating administrative level officials around many different departments. The shift towards a more specialised personnel policy could reduce the ministry's political influence. But that may be only part of the price for keeping abreast of the increasingly rapid changes in Japan's economy.

Restructuring will be crucial if the financial system as a whole is to flourish again

When Mr Ryutaro Hashimoto, Japan's prime minister, declared last November that he would deregulate the country's protected financial sector before 2001, some observers might have felt a sense of *deja vu*.

Senior MoF officials opposed hiving off of the ministry's supervisory functions when the idea was first mooted in 1996 by a study group made up of MPs from the three parties supporting the Hashimoto cabinet. Now that the agency exists as a legal entity (though not yet as a functioning body) the MoF says it is "natural" to divvy responsibility for policy making from inspection and supervision of banks.

There is one sign of this at the Ministry of Finance, where senior officials are now extolling their new commitment to free financial markets - and their determination to make Tokyo globally competitive again.

Another can be seen in the hefty pile of documents that the government produced in June setting out a complete timetable for "Big Bang". This starts with the abolition of foreign exchange controls as early as next April.

However, one of the most striking hints of change is coming from Japan's vast and hitherto sleepy financial industry itself.

The prospect of deregulation is already prompting speculation about imminent

restructuring - and leaving some banks and brokers scrambling to improve their relative positions with unusual competitive zeal.

This change is undoubtedly long overdue. For the financial system now operating in Japan is essentially little different from the system established after the second world war.

This system was set up around the national goal of channelling the country's savings to industry. Consequently, different financial services were performed by different types of institutions who were not allowed to compete with each other: the "long-term credit banks", for example, provided longer term financing, while "city" banks concentrated on short-term banking.

Banks and industry were tightly intertwined: banks' customers and the banks themselves usually owned shares in each other.

Innovation and competition in the system were stifled by a practice where new products had to be approved by the government - usually on a case-by-case basis.

This pattern served Japanese industry well. But it left the banks uncompetitive and the financial system dogged by excess capacity. And the cost of this became painfully clear earlier this decade, when it emerged that many banks had lent heavily to the property market in the late 1980s - and were consequently left with huge bad debts when the property market collapsed.

The first is that Tokyo has been losing share to other financial centres in recent years, because of the tight regulations and high cost of doing business in Japan: one third of trading in Nikkei 225 stock futures, for example, is now conducted in Singapore. Consequently, without rapid action it could soon lose any claim to be a main global financial centre.

But the second trigger is that the Japanese population is ageing rapidly and needs to find good ways of investing its Y1,200 trillion savings to prepare for the future.

The present system, which was set up to benefit companies, not consumers, does not provide this. And the weakness of the pension industry was graphically illustrated in April when the

Nissan Mutual Life Insurance group became the first life insurer to collapse for 50 years.

These two factors have left government officials arguing that what is needed is not just the type of stockbroking reforms that were at the heart of the British Big Bang - but a far broader reform that aims to bring Japan's financial system more in line with that in Anglo-Saxon countries.

The timetable of the changes they have proposed to achieve this ambitious goal is bewildering, spanning the next five years. But the key ones include:

• Lifting the current barriers between banks, securities houses and other financial institutions to spur greater competition;

• Removing bans on innovative financial products such as derivatives;

• Halting cartel-like behaviour, such as the use of fixed stockbroking commissions;

• Removing foreign exchange controls;

• Removing restrictions that determine where corporate pension fund money needs to be invested; and

• Encouraging financial industry restructuring by allowing companies to establish holding companies.

Whether these reforms will actually deliver as much as they promise - let alone make Tokyo globally competitive again - remains unclear.

There are still some big gaps in the reform proposals: key issues on taxation, for

example, have yet to be addressed. Bad debts in the banks are now on a downward trend: the financial sector's bad loans between March 1996 and 1997 fell from Y34,799bn to Y27,900bn. But the scale of write-offs still needed remains huge.

One regional bank, Hyogo, has already failed. Other regional groups are still fragile. Although the government has pledged to protect the 20 largest banks, it has only staved off financial problems at two - Nippon Credit Bank and Hokkaido Takushoku - by restructuring plans.

Given this background, starting "Big Bang" now is a distinctly risky step. But the initiative has been given a new urgency for two distinct reasons.

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strongest and weakest is widening. Government officials, for example, concede that it is unlikely that all of the country's 200 small brokerages will survive.

Some Japanese bankers suspect that the number of leading banks could be halved in the next 10 years.

Restructuring of this sort

will be crucial if the financial system as a whole is to flourish again. But it could also be very painful.

Either way, the next year

in Japan's financial sector promises to be a truly

fascinating one.

Market forces are allowed to advance

Continued from Page 1

equipped to face full competition. But, as one stockbroker points out, the alternative to radical deregulation is worse: the long-term decline of the Tokyo market, with the wider economic damage that implies.

At the same time, however, the changes in Japan over the past year should not be exaggerated. Some fear that may be only part of the price for keeping abreast of the rapidly changing world.

A second important measure, adopted by parliament on June 16, provided for the establishment of a new

bosses have the power to share out cabinet jobs.

Then again, there are signs of strain in the biggest LDP factions as followers begin to demonstrate a measure of independence from faction bosses.

The current scandal surrounding questionable payments by Nomura Securities, Japan's largest stockbroker, and Dai-ichi Kangyo Bank, the leading commercial bank, to gangsters, recalls a similar wave of corruption scandals seven years ago.

The message is that, at some companies, corporate governance, a vital feature of an efficient market, remains undeveloped.

The durability of those remaining bulwarks against market forces invites what must be the biggest question facing Japan over the next few years.

That is, to what extent can it embrace the market forces needed to enable its companies to compete in an increasingly international world, while at the same

time retaining valued traditional features such as low unemployment and social stability?

Many Japanese hope that change can come with a minimum of pain. But governments in the west have long become used to surrendering significant economic sovereignty to the markets, with uncontrollable consequences.

It is getting harder for modern Japan to be as different from the west as it used to be.

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POLITICS • by William Dawkins

Significant evidence of changes

The old structure has partially collapsed, but a new one has yet to take shape

After four years of political upheaval, the Liberal Democratic party is consolidating its grip on power, almost – and yet not quite – as if nothing had changed.

On the surface, Japanese politics looks as if it has returned to the stable situation which was startlingly interrupted in the summer of 1993 when the LDP was thrown out of power after nearly four decades of rule.

Two optimistic but wobbly coalitions followed, led by politicians devoted to changing the face of Japan and to making government more responsive to the needs of consumers.

The aim, to foreign trade partners' delight, was to dismantle the cabal of business, bureaucracy and LDP faction bosses which engineered Japan's post-war economic expansion, but commanded decreasing respect among its own electorate. The LDP in particular was making itself increasingly unpopular with a series of corruption scandals, which emphasised the gap between power brokers and average citizens, just at the time when the citizens were feeling the onset of what became the worst recession in 60 years.

But the newcomers were weakened by inexperience and internal bickering among their disparate coalitions. Thus, a chastened LDP returned in mid-1994, in an extraordinary alliance with its traditional enemy, the left-wing Social Democratic party. Last autumn's general election enabled the LDP to form a minority government under Mr Ryutaro Hashimoto, prime minister. Against it stands a fragmented and disorganized opposition. So much for the new Japan.

And yet, beneath the appearance of having turned full circle, Japanese politics has undergone significant change during the LDP's fall and recovery. The old LDP faction structure, much criticised for dominating policy with little regard to the electorate's aspirations, has become slightly more open and a younger generation is

beginning to assert itself. Evidence of these changes is visible in a number of subtle differences in the way in which politicians operate. First, money. Faction leaders' ability to extract cash from companies and dole it out to their minions was the main instrument of political power for much of the post-war period. While good for stability, this stifled political debate and opened the way to corruption on a spectacular scale. The system started to demonstrate its imperfections when Mr Kakuei Tanaka, the late former prime minister and master of money politics, nearly landed in prison for accepting bribes, only escaping sentence by dying in 1993.

A year later, new curbs on political funding took effect in an attempt to purify politics. To compensate, political parties were entitled to a state subsidy. More than half the leading parties' funds now come, for the first time, from the state. Significantly, that cash goes to party headquarters, rather than to faction bosses.

Second, electoral rules. Japan used to have a unique multi-seat constituency system. One district would return up to six members of parliament, several of which would come from different factions of the LDP. Three years ago, the system was changed to a continental European-style mixture of single-seat constituencies and proportional representation.

The norm now is for the LDP to field one candidate, instead of several, per constituency; another blow to factions' power.

The new electoral system has weakened another old structure, the LDP's *zoku* or industrial sector lobby group.

As well as being divided into five factions, the LDP runs a number of *zoku*, whose job it is to co-ordinate policy with the businesses and government ministries involved in that sector, a feature of the traditional iron triangle of politics, business and bureaucracy.

Thus, an old style multi-seat district chose several *zoku-gin* – industry tribunes – from, say, telecommunications, construction and health. Mr Hashimoto, as head of the health and welfare *zoku*, for example, was and still is counted on to influence the finance ministry in Tokyo to allocate a

generous budget for health care in his home town.



Hashimoto: expected to influence the finance ministry to allocate a generous budget for health care in his home town

generous budget for health care in his home town. Now, *zoku* generalists are more electable than specialists.

There is, as yet, only a little evidence that politicians really feel less at the beck and call of faction leaders. One small example is how Mr Taku Yamazaki, a rising star in the LDP – where he is head of policy – has openly criticised his faction boss's calls for case-by-case parliamentary co-operation between the LDP and New Frontier party, the main opposition party.

A further sign of change is the emergence of a more competitive political opposition than the one that existed before the LDP's electoral shock in 1993. Until then, the main opposition group was the Japan Socialist party, which made itself unelectable by pursuing extreme policies such as support for the regime in North Korea or opposition to the security pact with the US.

Now the SDP, with only 15 seats in the 500-seat lower house of parliament, is even less of a force to be reckoned with. The new opposition is chiefly composed of two moderate parties. There is the NPF, under Mr Ichiro Ozawa, a former rising star of the LDP who triggered the 1993 upheaval by leading a defection from his old party, plus the Democratic party, led by Mr Naoto Kan, an aggressive young operator who won fame as former health minister by exposing a health ministry's part in distributing Aids-infected blood to haemophiliacs.

While internally divided over policy and tactics, the current opposition is more serious about taking power than the socialists ever were. But at the same time, features of the old political structure have proved robust. For example, faction bosses still retain one of their greatest powers – to choose cabinet jobs. The old practice of rationing ministers between factions according to numerical strength was again applied when Mr Hashimoto formed his first government after last October's general election. Faction leaders shared out the jobs based on seniority and clout, rather than merit. The Kaiso Obuchi faction, of which Mr Hashimoto is a member, got the largest share, with seven of the 21 posts.

Factions' durability invites the question of whether Japan will ever see a strong political opposition, seen by many as the pre-requisite for generating a political debate of the quality needed to tackle the many complex problems of becoming a mature economy.

Mr Dan Harada, a political consultant, believes that an opposition of sorts is emerging within the LDP itself, in the shape of independent-minded politicians such as Mr Yamazaki. On the surface that is not a thrilling prospect. As an individual, Mr Yamazaki does not set minds alight. Perhaps it would be unfair to expect him to. Tokyo political analysts agree that it will take several general elections for a more open style of government to emerge. The old structure has partially collapsed, but a new one has yet to take shape.

FOREIGN POLICY • by Gillian Tett

Newly independent line

Internal political reform may be the key to Japan's future role on the world stage

This summer a pile of rice is sitting in Japanese warehouses which provides an intriguing hint of policy change.

In recent months a succession of western governments, including the US, have quietly pressured Tokyo to donate rice to North Korea's starving population.

But so far Tokyo has refused. And although diplomats think that Japan may eventually back down, this is unlikely to occur unless Tokyo wins some domestically important compromises, such as permission for Japanese spouses in North Korea to visit Japan. The incident, though tiny, is symbolic. During the past 50 years, Japan has largely followed the US lead on security and other foreign policy-related matters. But six years after the end of the cold war, there are signs that Japan is starting to rethink its policy – both towards the US and other regional players.

This movement is neither rapid nor coherent. For as Mr Yoshio Hatano, a former Japanese diplomat at the United Nations admits, the hallmark of Japan's foreign policy is that the government remains nervous of running ahead of the domestic consensus. "Policy here is very dependent on public opinion and politics," says Mr Hatano.

But in some areas – such as the rice pile – Japan is starting to take a newly independent line. As one Australian diplomat says: "Japan is moving towards a

definition of distinct Japanese interest, as opposed to a US, western or Asian interest."

One sign of this is already emerging in the all-important US-Japan axis. In contrast to earlier years, trade relations between the two countries have been relatively quiet of late: although the US has complained about the recent surge in Japanese exports, these protests have not had the bitter edge of previous years.

But what has stirred debate has been another issue: the US-Japan security alliance. Since the second world war, Japan has eschewed any military role, as atonement for its aggression earlier this century. Instead, the US security umbrella has sheltered it. And Washington was generally happy to provide this commitment to ensure that Japan remained a bulwark against any Communist threat. But both sides now accept that the end of the cold war means that it is time to reconsider this arrangement, so they recently launched the first full review of the alliance for some 20 years.

These discussions are unlikely to lead to any dramatic reduction in the US presence in Japan: senior US military officials have stressed that they remain committed to maintaining their 47,000 troops in Japan.

But an interim joint report from the discussions in June proposed that Japan should give substantially greater support than it is presently committed to provide to the US in the event of an Asian conflict. These proposals are due to be considered by the Japanese parliament in the autumn.

The suggestion is very controversial for Japan, as

because it implicitly challenges its pacifist constitution. This bans the use of so-called collective defence, or the use of force against an attack on a partner. Japan has been gradually tripping towards playing a greater military role overseas – it has recently contributed to UN peacekeeping forces in areas ranging from Cambodia to the Middle East. But taking part in a military attack would be a bold move.

However, the US axis is not the only relationship provoking reflection. China, for example, is currently absorbing considerable Japanese diplomatic effort. It has reacted to the latest US-Japan talks with predictable unease. Although relations between China and Japan have cooled markedly in recent years, Japanese officials are now making pains to build closer ties again. Mr Hiroshi Mitsuoka, for example, made a point of visiting Beijing this year on his way back from the G8 meeting in Denver.

And as Japan eyes the region, it is also re-examining its ties with its giant northern neighbour, Russia. Relations between Moscow and Tokyo have remained distinctly frosty since the end of the cold war because of the north of Japan, known variously as the Northern Territories in Japan, and Southern Kuriles in Russia. The islands, which were seized by Russia in the closing days of the second world war, are claimed by Japan.

Until last year, Japan insisted that it could not develop closer ties until the dispute was resolved. However, the stance has recently changed: although there is no sign of any resolution of the

Japanese government itself insists that this criticism is unfair. But valid or not, it suggests that the real key to Japan playing a more assertive role on the world stage may now lie less with its diplomats and more with the vexed issue of internal political reform.

INTERNATIONAL TRADE • by Michiyo Nakamoto

Common goal with US

US trade officials and Miti mandarins seek deregulation and investment in Japan



Clinton and Miyazawa: their agreement set the stage for a period of strained relations

Four years ago, the US government managed to convince a reluctant Japan to embark on a dialogue aimed at using numerical targets to pry open Japan's markets to foreign goods and services.

The agreement to hold the consultations, arranged between US President Bill Clinton and Mr Kiichi Miyazawa, then Japanese prime minister, created a period of strained relations during which Japanese trade officials accused their US counterparts of trying to "manage" trade.

Last month, with hardly a whimper of protest, the Japanese government once again agreed to a new framework for bilateral discussions with the US over new but similar issues. Given the importance of the US-Japan relationship, and the size of trade between the two countries, it is only natural that the two sides should hold such consultations. What is more, the new framework does not include the abhorred numerical targets for opening up Japan's markets or reducing its trade surplus.

But the seeming willingness with which Japan signed up to the bilateral agreement reflects the changed circumstances the country faces as the economy enters a period of more modest growth than it has known for most of its post-war history.

The difficulty the country has had in climbing out of its latest recession has reinforced the feeling that Japan faces slower economic growth ahead and convinced leading Japanese politicians and bureaucrats that to ensure the economic well-being of the country, they need to restructure the domestic economy through deregulation and other means, much more radically and at a much faster pace than in the past.

As a result, perhaps to

their own surprise, the mandarins at Miti and elsewhere have come to share a common goal with trade officials in the US in promoting deregulation and investment in Japan.

The annual trade white paper, which sums up Miti's view of the state of affairs regarding the trading environment for Japan, reflects that preoccupation. "The focus (of this year's white paper) was on internal reforms rather than on external relations," says Mr Urata.

A spreading public consensus that Japan needs to reform its markets has led Miti officials to spend a good deal more of their time these days wondering how to make Japan a more attractive place for investment by Japanese as well as foreign companies.

"In order for Japan to continue to be an advanced industrial country, it has to carry out economic structural reforms," says Mr Urata.

In addition to having high corporate taxes and high personnel and other costs, the country has lagged other industrialised countries in basic research, he notes. Compared with a total of 3,447 applied for by US universities in 1994, just 124 patents were filed by Japanese universities. This is an issue that merits serious attention if Japan is going to nurture the kind of new high technology businesses that have supported economic growth in the US and elsewhere, Mr Urata points out.

"Universities have played a major part in building up Silicon Valley and the software industry in Bangalore," he notes.

As for deregulation, Miti has become one of the strongest advocates of deregulation and has taken steps to stimulate competition in sectors hitherto protected by regulation and industry-wide collusion. In the oil industry, for example, the liberalisation of oil imports has triggered a fierce battle in the gasoline market, and sent prices tumbling.

Miti is also keen to encourage foreign participation in Japanese markets, particularly in the services sector, according to Mr Urata. The ministry acknowledges that "the lack of foreign investment in the services sector has kept prices high," he says.

When it comes to measures to liberalise specific sectors, the ministry, which has responsibility for regulating as well as nurturing industries ranging from oil to retailing, has not been as keen to take quick action as its rhetoric implies. For example, measures to ease the large-scale retail store law, which restricts the activities of large retailers, have been slow in coming.

At the same time, trade friction with the outside world is increasingly revolved around sectors which are not within the jurisdiction of Miti. The row with the US over port practices and liberalising civil aviation is being dealt with by the Ministry of Transport, while the continuing refusal of Japan to speedily implement tax equalisation for imported spirits as ruled by the World Trade Organisation originates in the Ministry of Finance.

If Miti is serious about its self-designed role of promoting deregulation and more open markets in order to stimulate economic growth, it has to ensure that its rhetoric is matched by its actions and that it has a wider following among fellow bureaucrats. In that respect, Japan's trade officials have their work cut out for them.

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"Japan is moving towards a

IV JAPAN Industry

CAR MANUFACTURING • by Michiyo Nakamoto

Renewed vitality could prove to be short-lived

The industry may now have to cope with a possible slump in the domestic market

Japanese streets have become much more colourful in the past few years, with bright green vans and yellow four-wheel-drive vehicles speeding alongside the black limousines and white family saloons that have long dominated the country's highways.

The more colourful traffic in Japan owes something to the growing presence of imported cars, particularly from Europe, which have caught on among independent-minded consumers eager to stand out from the crowd.

But it also reflects how Japanese carmakers themselves have come in responding to one of the most significant changes in the domestic market in recent years.

After several difficult years which caught them out of sync with their main customers in the home market, Japanese carmakers are again on the offensive.

Last year, total vehicle sales in Japan rose 5.6 per cent to 7.29m units as Japanese companies introduced one new model after another

to whet consumers' appetites.

Mr Enda Clarke, industry analyst at Dresdner Kleinwort Benson, figures that no fewer than 28 new vehicles, of which 12 were totally new cars, were launched in the Japanese market in calendar 1996 alone.

Meanwhile, exports, which had been battered by a strong yen and had fallen for a decade, rose 6.6 per cent in the year to March, as the yen's value dropped sharply against key currencies, particularly the dollar.

Against this environment, and in spite of a fall at one of its key suppliers, Toyota maintained its position as Japan's biggest profit earner among non-financial companies for the ninth consecutive year, according to Wako Research Institute of Economics, an independent think tank.

There is no question that the industry owes much of its turnaround to the windfall from the yen's sudden depreciation, which has boosted overseas profits substantially. Carmakers were also helped by a one-off surge in domestic demand after an increase in purchase tax this spring, which encouraged many people to buy big-ticket items such as vehicles before the increase came into effect in April.

But it is also to the credit

of Japan's leading carmakers that in the past few years they have been able to slash costs and introduce a large number of new models better suited to market needs while at the same time expanding their overseas operations more aggressively than ever before.

Mr Clarke calculates that 11 Japanese vehicle makers cut costs by a total Y570.1bn in fiscal 1994, Y558.4bn in 1995 and a further Y392.1bn last year. These cost-cutting exercises have largely involved standardising components, shortening product development times and raising productivity at the factory.

As a result, Japanese carmakers can now introduce new models into the market in as little as 15 months and at costs 20 per cent lower than previous models, he points out. That compares with an average of 30 months' development time for western competitors, many of which spend more than double the cost of their more efficient Japanese rivals to develop vehicles, Mr Clarke notes.

The turnaround has not been even. While all the Japanese carmakers have implemented cost cuts, speeded up development times and brought out more recreational vehicles, there is a wide divergence in the for-

tunes of the leaders and the laggards.

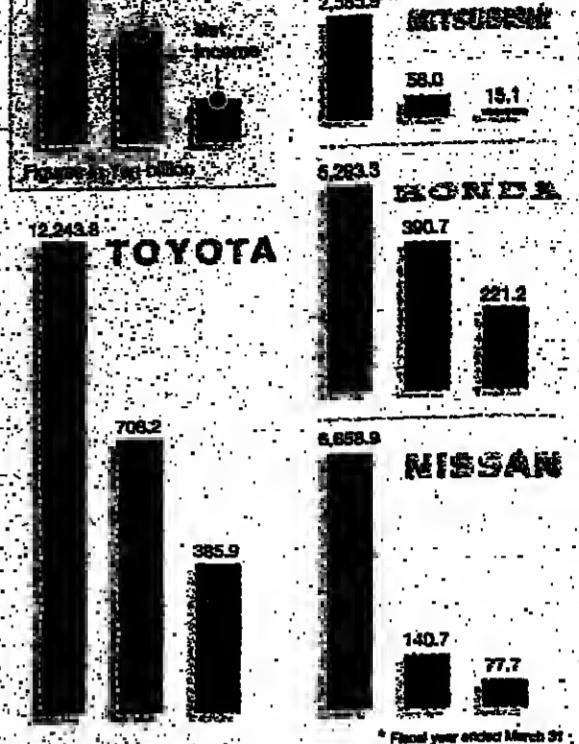
Honda, which has been the star of the industry for the past few years, and Toyota, have charged ahead, sometimes with the support of massive incentives in the latter's case. Nissan, Mitsubishi and Mazda, on the other hand, have put in less stellar performances, due to their lack of appealing models in the recreational vehicle (RV) category.

As the impact of the purchase tax increase is felt, and as demand in overseas markets, particularly the US, begins to slow down, the year ahead will test the ability of the two leaders to maintain their momentum – and of their less successful competitors to make up for lost time.

As for overseas operations, despite an expected slowdown in the US and moderate growth in Europe, the likelihood is that the yen will remain near current levels of Y115 to the dollar, against a break-even rate of about Y100 to the dollar, plus growing demand for Japanese RVs, are expected to sustain firm contributions from overseas sales. The question is how the industry will cope with a possible slump in the domestic market. Domestic sales have already fallen 15 per cent in April and 11 per cent in May.

But the main strategy whereby Japanese carmakers intend to brush aside the dampening effect of the higher purchase tax is to introduce a wide range of new models, most of which will be RVs.

Having launched 11 new models last year, Toyota plans to build on its domes-



Source: Japan Automobile Manufacturers Association; Japan Automobile Dealers Association

* Fiscal year ended March 31

The concern is that by introducing a large number of new models, of which a fair proportion are likely to be RVs, the car companies risk an oversupply.

notes Mr Stephen Volkmann, industry analyst at Morgan Stanley in Tokyo, in a recent report. If that happens, margins are likely to come under pressure as manufacturers

pile up incentives to move their products. Those companies which fail to meet their targets could face high levels of inventory.

Under such a scenario, Japanese carmakers' renewed vitality in the home market could prove to be somewhat more short-lived than they hope.

Deregulation • by Bethan Hutton

Welcomed by consumers

Many services and commodities have become significantly cheaper

One of the interesting paradoxes of Japanese society is that while Japanese officialdom, and to a lesser extent the business world, can be notoriously resistant to change, Japanese consumers adopt new products and services faster than almost anywhere in the world. Those two tendencies are coming head-to-head in the current bout of deregulatory fervour.

Progress in industrial deregulation has been slow, and the level of petty regulation can still seem mind-boggling to outsiders, but the situation is changing at an increasing pace.

Late last year, the head of economics at the Organisation for Economic Co-operation and Development said that deregulation of five key sectors of Japanese industry could boost the country's economic growth by 6 percentage points over the next few years. The five sectors he named were electricity,

airlines, trucking, telecommunications and retail distribution.

In fact, deregulation is under way to some extent in all those sectors, and a great many more. The Hashimoto government has published lists of nearly 3,000 planned deregulatory measures, in areas ranging from construction standards to employment agencies, and car insurance rates to non-prescription medicine sales, as well as the much-trumpeted "Big Bang" in financial services. Some of these are just minor enhancements of measures already planned or implemented, but many are big leaps forward.

When the barriers are lifted, change can happen seemingly overnight. One of the most visible effects of recent deregulation in Japan can be seen in the telecoms industry, in particular mobile phones. Five years ago, when mobile phones were common enough to be seen as nuisances rather than necessities in the UK, they were still a rare sight on the streets of Tokyo. Today, every pocket or handbag seems to conceal a phone, whether it belongs to

The Japanese market has been artificially divided between companies offering local, long-distance or international services. NTT, the semi-privatised giant, is allowed to provide local and long-distance services. But with the planned deregulation, companies currently confined to offering just one type of service will be able to offer all three, while NTT is to be broken up into several smaller companies which will continue to dominate their respective markets.

Many of the smaller companies are already planning mergers or alliances with companies serving other sectors, because the general view is that universal service providers will stand the best chance of survival in the newly deregulated environment.

The arrival of experienced foreign competitors on the field will add to the tension.

Overseas pressure has long played a key role in pushing the Japanese government towards deregulation. The non-life insurance market is a good example of this.

After years of pressure from US insurers, Japan last year submitted, agreeing to give insurers greater freedom to set their own rates. Car insurance premiums, for example, will be able to vary much more widely depending on the customer's age, sex, experience, location and so on, and individual insurers will be able to use their own underwriting calculations, rather than using risk ratings set by a central body.

Rates for many types of non-life insurance have been almost uniform across the industry, and the lack of competition has led to stagnation. The new rules, together with the entry of more overseas insurers into the market, should shake up Japan's sleepy insurers, and provide significant savings for consumers.

The effects of deregulation are already being felt throughout the Japanese economy, and are largely welcomed by consumers. Many commodities and services have become significantly cheaper because of deregulation leading to increased competition, among them petrol, telephone calls and whisky.

All the main political parties are officially pro-deregulation. That is not to say, however, that the traditional attachment to regulations which safeguard social stability has been completely swept away.

So far the deregulatory process has led to gain, but not much pain for Japanese society. But there will come a time in the near future when the harsher effects of deregulation will become apparent: job losses are inevitable in some of the most cosseted industries, and some Japanese companies will undoubtedly be bought out by foreign competitors. How those events are managed will determine whether public support for deregulation will continue down the long road ahead.

Convenience store chains and foreign stores are benefiting from deregulation.

The government's push for deregulation is squeezing Japan's fiercely competitive retail industry, which has been struggling with weak consumer sentiment and falling sales since the end of the big-spending "bubble economy" era of the late 1980s.

Just as consumer confidence appeared to be recovering this year, retailers were hit by the increase on April 1 in sales tax from 3 to 5 per cent. Nationwide department store sales plunged an annual 14 per cent in April and fell a further 5.1 per cent in May.

Real consumer spending,

meanwhile – measured through the government's monthly household spending survey – fell 2.2 per cent in May, far exceeding expectations.

Retail analysts dismiss the longer term impact of the sales tax increase, and compare the currently dismal trends to those in 1989, when the sales tax was introduced.

The truly daunting challenges for retailers in the coming years, they say, stem from the government's ambitious reform programme and the rise of discounters and foreign chains.

In the past year, US companies have stepped up their efforts to bring American-style malls and foreign retailers to Japan, despite early signs of bureaucratic opposition. The moves come

leading the way has been the reform of the Large-Scale Retail Store law, which previously presented daunting obstacles for large-scale retailers wanting to establish new stores in areas where there were existing shops. The law still requires anyone planning to open a shop of more than 500 sq m to gain permission from local-government committees in the area.

Other reforms have led to the steady erosion of traditional distribution methods and the breakdown of rigid relationships between shopping centre developers, department stores and specialty shops. They have also triggered new growth in retail outlets across almost every category, from shopping centres to convenience stores.

The losers, say analysts, are likely to be small shops, particularly the "mom-and-pop" corner stores being shown aside by new growth in small supermarkets and convenience store chains.

Medium-size supermarkets and general merchandising stores are also suffering, caught in the squeeze between larger, more efficient, operators and increasingly competitive convenience stores.

In the developing deregulated environment, convenience store chains are among the winners. As one

of the few retail sectors to show continued profit and sales growth in April and May, they were little affected by the sales tax increase and continue to steadily expand their networks throughout Japan.

at a time of rapid deregulation in Japan's retailing industry.

One of the first and most ambitious entrants to large-scale retailing in Japan is American Malls International (AMI), an offshoot of Western Development Corporation, a leading US developer of retail and office complexes.

After studying the Japanese market for two years, AMI last year established a Japanese subsidiary to oversee plans to build a string of multi-billion-dollar malls called "retail theme parks" throughout Japan.

AMI selected a site for its

first project in the town of Muriya, about 35km north of Tokyo, and began negotiating with local landowners to purchase about 800,000 sq m for construction of what would be one of the world's largest shopping malls. At

the same time, the company drew up plans for a similar large-scale mall in the port city of Kobe, and began looking at candidate sites for other large-scale malls in different locations in Japan.

In April, however, AMI ran into bureaucratic obstacles when Japan's ministry of agriculture, forestry and fisheries said it would oppose AMI's plan because it violated a law designating the site as a prime farming zone for purposes of producing vital crops. Much of the Moriya site is not under cultivation, but the ministry has refused to change the land's special status.

Thousands of designated farming fields easily won

government approval for conversion into golf courses and resorts during the speculative "bubble economy" era of the late 1980s.

Critics say the government is using the law to block the large-scale entry of foreign retailers, and warn that continued refusal could trigger a trade dispute. The government has not commented on AMI's project, but the company has signalled its intention to continue negotiations with local authorities and landowners, and deal with higher-level opposition when the time comes.

"The mall development process is difficult anywhere in the world," said Mr Herbert Miller, AMI chairman.

"What we've learned in Japan is to be patient, work with the communities... and try to find solutions which meet the needs of both local and national authorities."

Meanwhile MGS Japan, a partnership between WPI Koll, a large US shopping complex developer, and Fumai Consulting, a Japanese marketing consultancy, is planning to develop a 300,000 sq m mall in Osaka. MGS has also announced plans to develop four other large American-style malls throughout the country by the year 2003. Large Osaka-based retailers have expressed opposition to the plan.

In the long term, analysts say, the entry of large American-style mall developers to Japan is inevitable and will revolutionise traditional retailing concepts.

Reforms squeeze sector

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GENERAL PROCUREMENT NOTICE

PROCUREMENT OF THE GOODS AND SERVICES UNDER JAPANESE GRANT AID '96 FOR ECONOMIC STRUCTURAL ADJUSTMENT OF THE HACHIMIKI KINGDOM OF JORDAN

The Government of the Hashemite Kingdom of Jordan has received a Grant Aid two billion five hundred million Japanese Yen (JPY 2.5 billion) from the Government of Japan to purchase the Goods and services incidental to such Goods for public organizations and private sector companies of the Hashemite Kingdom of Jordan.

Categories of the Goods are:

INORGANIC CHEMICAL

CEREALS

Eligible source countries are all countries and areas except the Hashemite Kingdom of Jordan. Firms or companies who are interested in supplying the Goods as mentioned above should submit to JAPAN INTERNATIONAL COOPERATION SYSTEM (JICS) the following information in written English as soon as possible.

(1) Name and address of firms or companies

(2) Name(s) of person(s) in charge

(3) Telephone and facsimile number

The information is received by FACSIMILE ONLY. By return, JICS would send APPLICATION FORM by facsimile, which is to be filled and sent back with required documents (e.g. annual report) by registered mail, international courier service, and etc. Only firms or companies who have submitted the APPLICATION FORM prior to a pre-qualification (PQ) will be registered and PQ will be made on only those firms or companies. PQ for each procurement will be held one by one in accordance with the contents of submitted APPLICATION FORM and will commence after three (3) weeks from this publication as soon as all the necessary preparation is ready. Criteria of PQ shall be determined by each procurement which shall depend on each procurement conditions such as its nature, scale, etc.

It should be noted, however, that JICS is not committed to contact ALL firms or companies expressing interest after receiving the above mentioned form. Invitations to tenders to be qualified firms or companies will be issued at a later date.

Attention: Mr. Shunichi KUDO, Project Manager
Procurement Office for Non-Project Grant Aid,
Grant Aid Management Dept.,
JAPAN INTERNATIONAL COOPERATION SYSTEM
5th Floor, Shinjuku Sanshin Bldg.,
4-9, Yoyogi 2-chome, Shibuya-ku, Tokyo 151, JAPAN
TEL: 81-3-5332-5981 through 5987 FAX: 81-3-5332-5994

SURVIVAL GUIDE • by Gwen Robinson and Motoko Kondo

Tranquillity is only an hour away

Advice for visitors on where to find the best sushi, shops, massages, luggage collection - and temples

For casual visitors to Tokyo, the hunt for good, affordable sushi can be fraught with dangers - mainly to the wallet rather than the stomach. In a sushi-loving nation, inferior sushi bars tend to have difficulty staying in business.

First-timers are advised to avoid the simple-looking but astronomically expensive sushi restaurants dotted throughout the Ginza district. At the novelty end of the scale, you can eat your fill at "kaizen" sushi shops, where the goods move around on a conveyor belt, for little more than about Y1,500-Y2,000 a head. But for lingering in more congenial surroundings and ordering piece by piece, as many Japanese do, the Sushisei chain provides good quality and reasonable prices in several locations in Tokyo.

The flagship restaurants are in the Ginza and the business and entertainment district of Akasaka. There is also a branch in the nightlife district of Roppongi. They all provide photo menus. If language is a problem, alternatively, wander down to the Tsukiji fish market.

Sushisei: Akasaka branch, 3-11-14 Akasaka, Minato-ku, Tokyo. Tel. (03) 3582-9503. Ginza Branch: No. 7 Kanai Bldg, 2-18 Ginza 8-chome, Chuo-ku. Tel. (03) 3572-4770. Edogin: 4-5-1 Tsukiji, Chuo-ku. Tel. (03) 3545-4401. Edokozushi: Main store: 3-22-6 Uchikanda, Chiyoda-ku, Tokyo. Tel. (03) 3288-1217.

The perfect massage: The Japanese have perfected the art of therapeutic massage, known as "shiatstu", and have now condensed it for busy people into services that provide quick 10 or 15-minute massages of the back, feet, hands or head. Many also offer longer treat-

ments and even provide acupuncture services.

Little English is spoken at the clinics, although some of those listed below in main shopping areas such as the Ginza and Shibuya are more accustomed to dealing with foreigners who can only nod, smile or grimace. It is advisable, however, to ask a Japanese-speaking person to make a reservation.

Ginzas Seita-in (Tokawa Building, 5/F, 1-6-6 Yurakucho, Chiyoda-ku; tel. (03) 5512-3138) is a small place conveniently located in Yurakucho, near the Ginza Massensei. Shuichi Oshima and his assistant offer massages from Y1,000 for 10 minutes and Y2,800 for 30 minutes.

In the shopping district of Shibuya, Itoh Shisho Massage Centre offers 15-minute massages for Y1,500. A one-hour massage costs Y5,500.

Teimonin, in Akasaka (3-21-15 Akasaka, Minato-ku; tel. (03) 3589-5517), offers special 30-minute leg massage and mud-pack treatments for Y4,000.

The legs are massaged for 15 minutes and then mud from mineral springs is applied to refresh the tired, swollen legs. A 10-minute massage of the neck and shoulders is Y1,050.

Peace and tranquillity can be found little more than an hour or two from Tokyo in the form of hiking paths around shrines and temples on mountain tops.

If time is limited, take the 55-minute train ride on the Yokosuka line out of Shinagawa to Kamakura, one of Japan's ancient capitals.

Alight at Kita-Kamakura, the stop before Kamakura, and do the 90-minute walk to the famous Big Buddha, taking in temples and splendid old buildings on the way.

If you have a free week,

head for Mount Mitake, a 90-minute drive west of central Tokyo, or a two-hour

trip by train and bus to the

famous Big Buddha, taking in temples and splendid

old buildings on the way.

Alternatively, head for the

summit of the Mitake

The Japanese have perfected the art of therapeutic massage, known as "shiatstu", and have now condensed it for busy people into services that provide quick 10 or 15-minute massages of the back, feet, hands or head. Many also offer longer treat-



A short drive from Tokyo: the Mitake Shrine on Mount Mitake

Shrine. According to legend, the original shrine dates back to 90BC. It was rebuilt in the Edo period (1600-1868) and today attracts hikers and sightseers, who come either for a day trip or to stay overnight in one of dozens of traditional inns on the mountain top that originally catered to weary pilgrims.

A simple, friendly family-run inn on Mount Mitake is Komadori Sanso, which provides accommodation in tatami rooms with excellent views over the valley for just Y4,500 per person per night.

An excellent Japanese dinner served in the inn's traditional dining room costs an extra Y2,000 per person and breakfast, Y1,000. For more information and reservations, call: (0326) 75-8472.

Paradise for shoppers:

With its grand department stores and myriad specialty retailers, Tokyo is a consumers' paradise. But finding the right presents at the right price can be daunting for shoppers with limited time.

One way to combine sightseeing and find interesting souvenirs and gifts is to hop on the train to the old north-eastern district of Asakusa.

There, the long entrance path to the famous Asakusa Kancho temple is lined with small shops selling everything from handcrafted wooden toys to traditional cotton "yukata" kimono and delicate hair ornaments.

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fashionable inner-city shopping district of Aoyama and go to Oriental Bazaar (9-13 Jingumae 5-chome, Shibuya-ku; tel. (03) 3400-3333), on the broad main street known as Omotesando. There you'll

find three floors of arts and crafts, antiques, traditional houseware and souvenirs ranging from Y200 up. For last-minute shoppers, there's a branch at Narita Airport.

For old maps, books and woodblock prints, explore the Jinbocho district and start at Ohya-sobo, one of Tokyo's largest purveyors of old prints, maps and books, at 1-1 Kanda-Jinbocho, Chiyoda-ku; tel. 3291-0082.

Bags and baggage:

Smooth departures can be greatly enhanced by the Sky Porter service, which will collect suitcases and packages from any location in Japan and deliver them to any international airport in Japan, where you can collect them on your way to check-in. In Tokyo and its surrounding areas, reservations must be made at least two days in advance, with pick-ups taking place the day before your departure. The costs per package or case range from Y2,000 up.

Similar prices and services apply for arriving visitors who can leave their bags at the Sky Porter desk in the terminal lobby and receive them at home within 24 hours. Call (03) 3590-1919 for more information.

EDUCATION • by Charles Smith

Still groping for a system

A cautious, step-by-step approach to the reform process has been adopted

Part of the price Japan has had to pay for catching up with the West is the need to overhaul and modernise some of the ideas and institutions which helped it to achieve its present level of influence.

For the past 10 years it has been agreed among scholars, politicians and even Ministry of Education officials that education is one such area.

The knowledge-oriented, egalitarian school system that Japan developed in the 1950s and 1960s was well suited to maximising economic growth, suggests Dr Ikuo Amano, Dean of the Graduate School of Education at the University of Tokyo (Todai). But the system probably does not suit a mature society where there is an increasing need to nurture individual initiative and self-expression.

Reforming the education system, however, is clearly a tall order. The problems include the difficulty of breaking with more than a century of tight control by the central government and a serious lack of consensus about the effects of changes in a well-tried system.

Given these uncertainties it is not surprising that officials in the planning division of the Ministry of Education have adopted a cautious, step-by-step approach to the reform process.

A series of reports issued over the past two years by the Central Council for Education (CCE), an advisory body to the ministry, has stressed the need to broaden the scope of high school and university exams so as to place more emphasis on "all-round" achievement by students. The government is also trying to modify a system of graduation-by-age which obliges all students to move through the school system at the same pace, regardless of ability.

Such changes, however,



Japan already boasts one of the world's most productive and efficient education systems

Picture: Ashley Abbott

have run into strong opposition from conservative pre-fectural education boards who are in turn supported by the national teacher's union Nikkyo.

In a recent interview with the Yomiuri Shimbun, a leading daily newspaper, Mr Akiro Arima, CCE chairman, identified "society and teachers" as the main obstacles to building a more diversified school system.

Opponents of change can, and do, cite evidence that Japan already boasts one of the world's most efficient and productive education systems. A strictly-enforced uniform national education curriculum has produced a society which is officially claimed to be more than 99 per cent literate, despite the difficulty of a written language which combines Chinese characters with two national syllabic scripts.

Japanese children are also highly numerate, judging by the results of international tests which consistently rank Japan among the world's top four nations for secondary school maths ability.

Professor Kanji Nishio, an educational specialist at Tokyo University of Telecommunications, adds that the system has delivered quantity as well as quality. Some 98 per cent of children who complete the nine years of compulsory education enforced by the government go on to attend senior high school, and 43 per cent of senior high school graduates enter universities or two-year colleges.

ent system.

In order to enhance *yuji*, the report suggests teachers should encourage children to talk more and should avoid concentration on minute grammatical points when teaching English. Excessive attendance at *juku*, after-school cram-shops, which help children to prepare for over-rigid university entrance exams, is cited as another undesirable source of pressure on teenagers.

The problems of Japan's present education system do not end at the point of high school graduation. Universities suffer from a lack of competition between institutions - and individual teachers - which results in students learning far less than at comparable universities in the US or Europe.

Under Japan's traditional lifetime employment system, inadequate university education was not a big problem, suggests Dr Amano of the University of Tokyo.

Companies recruited staff mainly on the strength of university affiliation, rather than by examination, and were content to hire generalists who could be moulded to suit company needs by in-house education programmes later in their careers.

The fading of the lifetime employment system in Japanese industry and the increasing need for individuals to make their own careers seems to have changed all this. Dr Amano suggests universities need to expand the range of study options they offer beyond a limited range of traditional faculties and introduce what he calls professorial "sofas" in place of the traditional "chair" system where a single head of faculty is insulated from competition by peers or juniors.

Dr Amano claims that Tokyo University is already implementing reforms to enhance competition and broaden opportunities for students. While this may be so, it seems clear that at a national level, Japan is still groping for an education system that will meet the needs of an affluent but increasingly uncertain society.

INFORMATION TECHNOLOGY • by Michiyo Nakamoto

Lure of the superhighway

Industries are racing to adopt advanced IT - but will the investment pay?

Not so long ago, Japanese policy makers and academics warned that the country was falling deplorably behind the US in its adoption of advanced information technology.

The high cost of personal computers and online communications, a lack of familiarity with computers, and the complexities of the Japanese language all meant that Japan was trailing other countries in the race to build an information superhighway, concern officials say.

But a big change has taken place in the past few years. The Japanese public has embraced personal computing and online communications with the same fervour that colour televisions and stereos were bought at an earlier stage in the country's economic development.

Space is being allocated in company offices, family sitting rooms and school classrooms throughout the country for the increasingly indispensable PC, modem and printer, while online service providers have mushroomed to meet surging demand.

Electronics retailers in Tokyo's Akihabara and elsewhere have opened specialised PC shops as consumers have rushed to buy the latest models, add to their software collections or upgrade their modems. As a result, PC shipments have risen from 1.85m units in 1990 to nearly 7m units last year, according to the Japan Electronic Industry Development Association which is forecasting a further increase in shipments to 8.5m units in the current financial year.

Last year, two-thirds of overall capital spending was related to information technology, points out Mr Akihiko Shinozaki, deputy director of the international division at the Japan Development Bank (JDB).

The number of internet users in Japan is also growing at a spectacular rate. Having risen from 1.8m in 1995 to 5.3m last year, the number is forecast to continue rising firmly to 10.8m this year and 31.95m by the year 2000, according to IDC, information technology consulting company.

A study by the Ministry of Posts and Telecommunications showed that in fiscal 1996, 47 per cent of Japanese companies surveyed were already using e-mail and local area networks while nearly 57 per cent were using the internet.

"Things are very different from three years ago," points out Mr Tatsuzumi Furukawa, the executive in charge of multimedia and application software business at Fujitsu, one of Japan's leading IT companies.

"It has become very difficult to differentiate between different hardware products, so it is necessary to combine the hardware with network systems, and software and services to provide value to the customer," notes Mr Furukawa.

The ability to offer customers a computer system that is not only efficient and reliable but also expandable, thereby keeping pace with the speed of change in business developments, will determine success in the business, Mr Furukawa says.

Fujitsu was able to gain knowledge in building a system that is state-of-the-art in terms of reliability, flexibility and expandability when it won an order from NTT DoCoMo, the fast-growing mobile communications group. The mobile phone operator needed a system that could handle the growth in demand both in terms of reliability and expandability.

Given that Japanese investment in IT still lags that in the US by several years, it is the next few years that will provide a crucial guide as to whether the latest surge in IT investment by Japanese companies will really pay off.

Procurement teams and manufacturing experts, and shorten product development times to as little as 16 months.

Leading Japanese electronics companies have been making use of information technology to support their global division of labour in which functions such as design, development, procurement and manufacturing are allocated to the most appropriate locations in the world and linked through wide area networks, notes Mr Shinozaki at the JDB.

Against this background, Japanese electronics companies have been honing their skills in systems integration, service, and support, where the battle for profits lies.

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notes. For example, the number of host computers in Japan, at just over 734,000 units, as a ratio of gross national product totalling \$4,221m, is far below the ratio in the US of 10m units against GNP of \$6,737m, according to the Ministry of Posts and Telecommunications. When it comes to the number of host computers as a ratio of total population, Japan lags behind not just the US but Australia and Canada as well, the MPT notes.

Mr Furukawa emphasises that the high cost of using telecoms networks in Japan is a big impediment to the greater use of IT. Although prices have come down significantly, Japan's network is still very, very expensive and this is a crucial issue," he says.

Meanwhile, the beneficial impact of IT investment on productivity at Japanese companies has been less conspicuous than in the US.

Many Japanese companies in leading industries, such as electronics, have been able to raise productivity with the introduction of advanced IT systems. But the failure by most Japanese companies to combine investment in IT with restructuring measures - such as staff cuts or the adoption of new and more cost-efficient procurement channels - has kept returns on IT investment lower in Japan than in the US, points out Mr Shinozaki.

The high level of investment in IT itself could encourage such restructuring measures in future, Mr Shinozaki says. At the same time, greater competition from highly efficient foreign companies, particularly in service sectors such as distribution, could encourage Japanese companies to adopt measures to raise efficiency.

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PROFILE Hokkaido

Struggling to rediscover its old pioneering spirit

In a country where the long arm – and deep pocket – of the state is central to many sectors of the economy, the island of Hokkaido has the distinction of being the region of Japan most dependent on public funds. The Japanese government is, rather belatedly, trying to wean industries of state subsidies and state control. Hokkaido will struggle more than most with this process.

Hokkaido is Japan's northern-most island, and formally became part of Japan only in 1860. Its image is of wide open spaces, virgin forests, and unspoilt nature. This sits uneasily with the role of the construction industry as a mainstay of the Hokkaido economy, along with agriculture and forestry.

"To tell the truth, construction is the big industry in Hokkaido, so as the central government

decreases funds to Hokkaido, it is affecting the economy," said a local official.

A minister for the development of Hokkaido sits in the cabinet, giving weight to the idea that Hokkaido is underdeveloped and providing official sanction – and funding – for endless infrastructure construction projects.

Environmentalists, and now many others, complain that this has been an excuse for construction companies (often with friendly ties to politicians and senior bureaucrats) to prosper by building roads, dams and resorts, and covering river banks and mountain sides in concrete, even where there is no obvious need.

Consequently, many Hokkaido residents, particularly the remnants of the island's indigenous Ainu people, would now welcome cuts in

government funding for that kind of development, despite the overall impact on the economy. As it happens, this coincides with a government looking to make budget cuts.

The future for the construction industry is uncertain, because private sector construction projects are unlikely to take up the slack left by reduced government investment. But if the role of construction and other public sector projects is set to decline, what can take their place in the local economy?

Hokkaido's manufacturing industry has always been weak, and the high-tech revolution has more or less passed it by. Its coal mines have closed, and it runs a persistent trade deficit with the rest of Japan because its shipments of foodstuffs and timber are outweighed by the

machinery and manufactured goods brought in from other parts of Japan.

Agriculture also has problems. Hokkaido grows some rice but it is better known for its dairy products, wheat and vegetables, particularly temperate-climate types such as potatoes and onions. Like farmers elsewhere in Japan, Hokkaido is suffering from the opening – albeit gradual and limited – of Japan's markets to overseas agricultural produce.

"Since the Uruguay round four years ago, with the liberalisation of the market and also the decrease in government funds, farmers in Hokkaido have been anxious and worried about the future," says a senior official in the agriculture department of the Hokkaido local government.

Misconceived

officially-sponsored agricultural improvement projects have also saddled many farmers in the region with substantial debts, and no prospect of rising incomes to repay them. This has led to interest in agricultural products with bigger margins, or ones where imports are at a disadvantage. Fresh milk, for example, is difficult to import because of its short shelf life, but Japan is not traditionally a milk-drinking nation so dairy processors have been developing new vitamin-enriched, low-fat milk beverages to attract health-conscious consumers.

Another tactic is to adopt organic methods because organically-produced vegetables are growing in popularity and attract a price premium. Farmers are also developing sidelines to attract tourists such as

farm restaurants and farm holidays.

Tourism is a relatively bright spot in the local economy. Japanese consumers have a healthy appetite for travel and leisure, and are showing a growing tendency to use more of their annual holiday entitlements.

Hokkaido is still sufficiently unspoilt compared with the rest of Japan to attract city dwellers looking for a safe taste of the great outdoors, and sports enthusiasts flock to Hokkaido's golf courses and ski slopes.

But the high cost of domestic travel in Japan means that Hokkaido is often at a disadvantage when compared with overseas destinations which have longer flight-times but cheaper airfares and hotels.

The balance could be shifted if current plans are

realised for several new airlines which would offer cut-price flights between Hokkaido and key Japanese cities.

The local authorities have tried familiar tactics to boost the regional economy: business parks, encouragement of venture businesses, tax breaks and special deals for companies relocating from overseas or elsewhere in Japan.

None of this has met with great success. In fact, even Hokkaido's home-grown household names often transfer their head offices to Tokyo when they grow beyond a certain point.

The region would still like to develop a stronger manufacturing sector, but officials say that the new focus is on site likely growth areas for the next century: health and welfare, culture and leisure, support industries, information and telecommunications.

housing, and environment and recycling.

More importantly, the overall emphasis is shifting to generating growth from within, rather than relying on external aid, particularly from the central government.

Hokkaido's isolated position, with not even a high-speed railway to link it to the bureaucratic hub of Tokyo, might be expected to increase its sense of detachment and self-reliance. But a reliance on direction from central government seems surprisingly engrained.

Hokkaido residents still lay claim to the pioneering spirit which drove their forebears to make a new home in Japan's remote north. A modern version of that spirit is needed now if Hokkaido is to move on from its dependent position.

Bethan Hutton

PROFILE Kansai region

Drive for place on global map

There has rarely been a time in recent history when the Kansai region, in west-central Japan, has figured so prominently in the national headlines as in the past few years.

Natural and man-made disasters, ranging from the Hanshin earthquake that devastated the city of Kobe in 1995 to an outbreak of food poisoning that killed several school children in Sakai city, and an oil spill off the coast of Fukui prefecture, have drawn the Japanese public's attention to Kansai in recent years.

But the naturally outgoing people of Kansai are trying to put their region in the international limelight for reasons of their own.

Kansai, which encompasses nine prefectures stretching from Fukui to the north-east to

Tokushima to the island of Shikoku, wants to break out from under the shadow of Tokyo to win international recognition in its own right.

With a gross regional product of \$832bn that ranks it above Canada and Spain in terms of the size of the economy, it is not surprising that Kansai people believe their region deserves wider recognition.

Kansai has Osaka as its central commercial city, the birthplace of many world-renowned companies ranging from Matsushita, the consumer electronics company, to Sumitomo, the trading company, and Nomura, the securities company.

To the north of Osaka is Kyoto, Japan's ancient capital which is also the home to innovative companies including

International Airport, in the face of huge pressures, as its gateway to the rest of the world and a magnet for foreign visitors to the region.

The number of passengers on international flights to or from Osaka, the heart of the Kansai region, increased by 43 per cent in the airport's first year and a further 81 per cent in the year to September 1996. The region's share of all international passengers has risen from 15.6 per cent in 1995 to 22.2 per cent last year, according to the Centre for Industrial Renovation of Kansai.

The Kansai Science City was constructed as a way to attract the world's top scientists to the region and support research and development in advanced sciences and state-of-the-art technology.

Many buildings have been

constructed, mainly in Osaka but also throughout the region, to house trade centres, convention halls, hotels and other facilities designed to make Kansai an attractive venue for globe-trotting businessmen as well as tourists. As a result, the number of international conventions held in the Kansai region has risen to exceed that in the Kanto region which includes Tokyo.

Kansai intends to build on this trend with further investments in infrastructure and by attracting internationally recognised events to the region.

The city of Osaka is the major shareholder in Universal Studios Japan, a huge theme park modelled on the Universal Studios park in Hollywood, that will be constructed on unused industrial land in western Osaka. The park, which is planned to open in 2001, is expected to generate revenues of more than Y70bn in its first year, with the number of annual visitors reaching 8m.

The local community has also launched a massive campaign to win the nomination as Japan's candidate site for the 2008 Olympics.

Planned expansion of Kansai International Airport will also focus attention on the region and a new terminal building for Kyoto station will be the centre of discussion as a very modern element in a traditional city better known for its ancient temples. Such efforts on the part of the community will help significantly to boost recognition of the Kansai region not only in Japan but also overseas. As the deregulation of markets and administrative reforms loosen Tokyo's influence and make Japan a less centralised country, Kansai with its vast economic resources and cultural heritage will enjoy further opportunities to shine.

Michiyo Nakamoto



In Perfect Balance

According to the ancient Chinese philosophy of yin and yang, the universe is composed of opposing but interdependent forces. Interestingly, this philosophy resembles the concept of homeostasis, the natural balance that occurs within living organisms, including the harmony between antagonists and agonists that regulate vital functions. Thus, an important factor in the search for new medicines is developing compounds that work together with the body's own restorative and regenerative abilities. To lead healthy lives, we must seek balance with nature, with society, and within ourselves. As a leading pharmaceutical company, Takeda is striving to help people attain this balance.

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PROFILE Kyushu

A model for the next century

The island of Kyushu, just off the southern tip of Honshu, Japan's largest island, is bustling with activity.

Having just hosted the annual meeting of the Asian Development Bank in May, the people of Kyushu are now turning their attention to the Pan Pacific Swim Meet in August and the World Track Finals in the autumn.

Fukuoka, Kyushu's largest city which hosted the ADB meeting as well as the Universiade or student Olympic Games two years ago, is in the middle of a construction rush that will see the creation of several new commercial and entertainment centres, an artificial island with residential and leisure facilities and one of Japan's largest yacht harbours.

Kitakyushu, to the north-east of the island, boasts its own Renaissance Project that aims to build the city into an international technology and commercial centre. Long an important shipping base, the city is updating its port facilities in an attempt to compete with Pusan, a stone's throw away in neighbouring South Korea, for the title of East Asia's hub port.

Kitakyushu is also building a new state-of-the-art airport on a landfill site which will be one of just four airports in Japan able to handle jumbo jets when it opens in 2005.

In addition to the frenetic urban redevelopment, a network of highways has been built to cover the island of volcanoes and hot springs which spans an area the size of the Netherlands and has a gross domestic product equivalent to that of South Korea and Australia.

Michiyo Nakamoto

Numerous flights from neighbouring cities in Asia and beyond bring hundreds of thousands of business visitors and tourists to Kyushu. They visit theme parks such as the Huis Ten Bosch in Nagasaki, a replica of a Dutch city, or the Space World in Kitakyushu.

All this activity mirrors a distinct feeling among regional leaders that the 21st century belongs to Kyushu. Business leaders and bureaucrats alike are fond of telling visitors about the tremendous promise the island holds for economic growth in the years ahead. That growth will be based on Kyushu's advantageous geographic location as the closest of Japan's four main islands to the rapidly growing economies of Asia, they say. Seoul is just over an hour's flight away, Shanghai, an hour and a half, and Hong Kong three hours.

Kyushu leaders believe that in order to take advantage of its proximity to Asia's growing economies, the region needs to improve its infrastructure and to publicise its potential as Asia's door into Japan, and Japan's gateway to the Asian continent.

Hence the rush to build convention halls, hotels and trade centres has been accompanied by energetic efforts to lure Asian events such as the ADB meeting to the island. Kyushu is, indeed, well placed to take on this self-proclaimed role as Japan's link to Asia. As well as its geographic advantages, the island has been a centre of some of the high tech industries which are fuelling growth in the most vital Asian economies, such as semiconductors.

Meanwhile, Mr Tatsuo Aso, the governor of Fukuoka prefecture, has made it a priority to encourage the emergence of venture businesses in the region and has doubled the prefectoral spending on venture capital from an initial Y10bn over 10 years.

Such venture companies are expected to spur the growth of new businesses that could become future engines of economic growth.

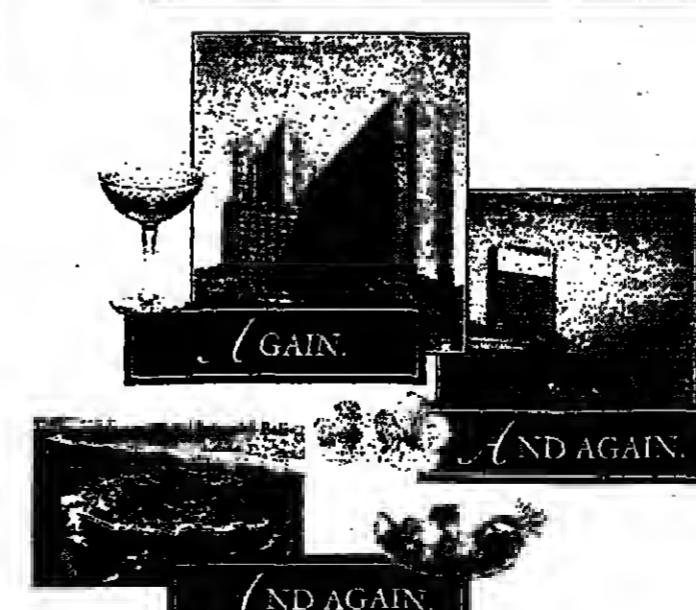
Kyushu needs these new outlets for its energies, to make up for the decline in mature industries which once supported the island's economy. Nagasaki, famous for its hills and its Dutch heritage, was the cradle of Japan's shipbuilding industry where Mitsubishi Heavy Industries built its Nagasaki Shipyard and Machinery Works in 1868. Kitakyushu was the birthplace of Japan's steel industry in 1901.

Even the concentration of newer industries, such as cars and semiconductors, is increasingly threatened by the move of Japanese manufacturing to lower cost locations overseas, particularly in south-east Asia.

A dynamic Kyushu that can balance the need for economic development with the preservation of its natural beauty and laid-back culture, could serve as a model for the rest of Japan.

Michiyo Nakamoto

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CURRENCIES AND MONEY

Pound and dollar continue ascent

MARKETS REPORT

By Simon Kuper

The pound and dollar yesterday extended their Friday gains against the D-Mark, thanks to stop-loss D-Mark sales by investors.

The pound rose 8.2 pence and the dollar 2.9 pence yesterday. In late trading they were at DM1.6301 and DM1.799 against the D-Mark respectively. The pound has now gained 7.5 pence since Thursday's London close, and the dollar 4.8 pence.

The Anglo-Saxon currencies have benefited from their relatively high interest rates and flows out of the D-Mark driven by worries over European monetary union. But Mr Ron Leven, currency strategist at J.P. Morgan in New York, stressed that yesterday's moves were technically driven. "I don't see any evidence of investors coming in

and saying, 'Oh I have to own the dollar because I see it going to DM2'." He said that helped by thin volumes, the pound broke a key level at DM1.600, while the dollar overcame resistance at DM1.760 and DM1.7850 to the D-Mark. Mr Michael Faure, vice president and head of sales at Bank of America in New York, said: "The market is saying, 'The trend is your friend'."

The D-Mark revived only briefly yesterday on a report that an unnamed Bundesbank official had hinted that the bank might intervene if the dollar remained strong.

The Malaysian ringgit yesterday became the third Asian currency to be freed from its pegs in two weeks, as

Malaysia's Bank Negara gave in to speculators' pressure. But the currency's fall was far more modest than those of the Thai baht and the Philippine peso.

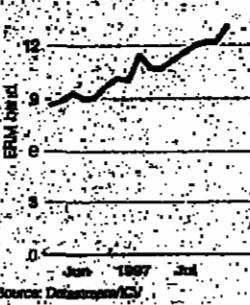
The ringgit, hit by contagion from the two previous devaluations, was trading at about M\$2.5380 to the dollar late yesterday, down from M\$2.5050 on Friday and below the M\$2.5250 level which the central bank had defended since May.

Bank Negara did not let the ringgit fully off the leash, intervening after the currency fell below M\$2.5500. Economists say the bank had abandoned its support of the ringgit at the old level after spending up to US\$200 defending the currency.

Mr Carlos Daurignac, currencies analyst at Credit Agricole Indosuez in London, said the ringgit had been vulnerable to contagion from Thailand partly because Malaysia's current account deficit was about 5

Irish punt

9% deviation over central rate versus French franc in the ERM



Source: Deutsche Presse-Agentur

per cent of gross domestic product. "That's sustainable in normal circumstances, but we are not in normal circumstances," Mr Daurignac said. Mr David Simmonds, emerging markets analyst at Citibank in London, said: "The ringgit remains very firmly in the spotlight."

The baht, Indonesian rupiah and Philippine peso

also suffered yesterday. The Thai central bank intervened to support the baht, saying it had fallen too far at Bt230 to the dollar - its lowest level since its devaluation. It closed at Bt29.90.

■ The Irish punt rose 1.8 pence against the D-Mark to DM1.72, dragged upwards by sterling's strength. The punt is now perilously near the top of its 15 per cent fluctuation band within the European exchange-rate mechanism, and there is increasing market talk that Ireland may seek to revalue its currency. The Maastricht mechanism, and there is

increasing market talk that the D-Mark, and then at

DM3.11. Mr Brian Marber, the technical analyst, said

the strong upward trends on

charts for most currencies

against the D-Mark

suggested that the latter would continue to take a beating. Mr Marber said that if the D-Mark really does

stop falling, he will eat his own hat, that of Mr Hans Tietmeyer, the Bundesbank's president, and Mr Tietmeyer's Lederhosen.

for two years beforehand.

A stronger punt would allow Ireland to raise interest rates and slow down its booming economy. A higher punt against sterling would also reduce the inflationary risk posed by imports from the UK - the punt now buys only 0.884p in Britain.

■ The pound is gathering

pace. Mr Michael Wallace,

senior currency economist at

MMS International in Lon-

don, said it next faces seri-

ous resistance at DM3.05 to

DM3.11. Mr Brian Marber,

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EURO CURRENCY INTEREST RATES										
MONEY RATES										
July 14	Over night	One month	Three months	Six months	One year	Two years	Long term	Dec. rate	Report	
Belgium		3.4	3.4	3.1	3.5	3.2	5.00	2.50		
France		2.1	2.1	3.1	3.2	3.5	3.10	4.75		
Germany		2.1	2.1	3.2	3.3	3.4	4.50	2.50	3.00	
Ireland		6.2	6.1	6.1	6.4	6.4	6.75			
Italy		7.2	7.2	6.5	7.1	7.1	7.15	6.25	5.80	
Netherlands		2.1	3.1	3.1	3.1	3.1	3.15	2.50	2.90	
Switzerland		1.1	1.1	1.1	1.1	1.1	1.00			
US		5.2	5.2	5.2	5.2	5.2	5.00	5.00		
Japan		1.1	1.1	1.1	1.1	1.1	1.1	0.50		

■ 5 LIBOR FT London
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COMMODITIES AND AGRICULTURE

Germany's oil sales to start in August

By Peter Norman

In Bonn

The German government will probably begin selling its 7.3m tonne federal oil reserve in the first week of August, when it expects to accept the first tenders for the crude.

The Bonn economics ministry announced yesterday that it will offer the oil in blocks of about 450,000 cubic metres, which is equivalent to about one day's

national consumption or 338,350 tonnes.

The oil can be acquired by the tankful from the storage depot of Nord-West Oelleitungsgeellschaft near Wilhelmshaven, the north German deep water port, where the oil is stored in specially constructed underground caverns.

The federal reserve, which covers about 19 days' consumption, was assembled between 1973 and 1981 during the first and second oil crises, in line with an international

agreement obliging the industrialised member countries of the International Energy Agency to hold 90 days in stocks. The Bonn government has rejected IEA criticism of the planned sale.

Germany holds reserves totalling 118 days' consumption. It plans to raise DM400m (\$228.5m) from oil sales this year and DM500m and DM450m in 1998 and 1999, respectively, to cap borrowing and to help meet the budgetary costs of high unemployment.

The sales, signalled in last week's draft federal budget, will leave a reserve covering about 99 days' consumption, of which 60 days will be a strategic reserve held by the Erdölbevorratungsverband, an association of German oil companies with the rest held as shorter-term stocks at refineries.

The ministry said the federal oil reserve was made up of 16 different types of oil that had been mixed in storage.

Heavy oils, with an average API

value of 30.5, account for 45 per cent of the reserve while the rest, with an average API of 35.5, comprise light and medium oils from the Gulf region, the North Sea and West Africa.

A typical average quality would comprise 50 per cent Iranian heavy, 25 per cent Arabian light and 25 per cent Kirkuk crude.

The tenders will be handled by the Erdölbevorratungsverband, which will act as agent for the government.

COMMODITIES NEWS DIGEST

Fletcher Canada shuts three plants

Fletcher Challenge Canada closed its three British Columbia pulp and paper mills yesterday as workers at the company went on strike demanding greater job security. The outcome of the strike was seen likely to set a precedent across the province, where the government and unions want to increase the number of jobs in the sector and the forest industry is demanding more flexibility from workers. The company, in which New Zealand's Fletcher Challenge holds a majority stake, and the union representing its 2,400 employees are predicting the strike could last several months.

The Pulp, Paper and Woodworkers of Canada union wants the company to create additional jobs through the elimination of overtime and other measures. The company, which reported a C\$14m (US\$10m) loss on sales of C\$457m in the quarter ended March 31, is demanding greater flexibility to contract out work and reduce the size of its workforce. Practices agreed to by the union in eastern Canada. Financially-troubled Simea Cellulose is making the same demands of its employees before reopening a British Columbia pulp mill closed last month.

The provincial forest industry, burdened by high costs and strict government regulation, lost C\$290m last year and is expected to break even this year, according to Price Waterhouse. In spite of the troubled state of the industry, British Columbia's forestry workers have been encouraged by the province's left-leaning government and have adopted a tough negotiating stance in the face of potential job cuts.

Scott Morrison, Vancouver

■ PERUVIAN PRIVATISATION

Centromin sale continues

Privatisation of the assets of Centromin, Peru's state-owned mining and refining giant, continued yesterday in spite of Friday's setback when Industrias Peñoles unexpectedly announced it would not after all be taking control of the metallurgical complex MetalOroya.

The Mexican decision not to proceed came at the 11th hour. Peñoles had placed a generous valuation of \$185m on 50 per cent of MetalOroya when it was auctioned on April 18. This was well ahead of offers of \$121m from Doe Run, a subsidiary of the Renco group, and the \$83m bid by Switzerland's Glencore. In addition the Mexicans subsequently announced they would buy a further percentage from the Peruvian state making a total investment of \$265.5m.

In a curt communiqué from Mexico City, Peñoles said simply the "requirements fixed to guarantee the adequate profitability of the investment had not come about". Sources in the Peruvian privatisation office said Peñoles had attempted to re-negotiate certain conditions after the auction, which had proved unacceptable.

Centromin's privatisation committee immediately offered MetalOroya to Doe Run, the runner-up at April's auction. The US company has expressed continued interest in the smelter and refineries and will give a definite response once financing hostilities have been evaluated. Doe Run has until September to take up the offer.

Sally Bowen, Lima

Tight supply lifts copper

MARKETS REPORT

By Kenneth Gooding and Gary Mead

The London Metal Exchange three-month zinc price pushed through the \$1.50 a tonne level to a 6% year high but copper claimed most of the attention because of a shortage of metal for nearby delivery.

The premium for copper for immediate delivery, compared with delivery in three months, jumped to \$240-\$260 a tonne from the \$130-\$140 seen on Friday.

Mr David King, LME chief executive, said he continued to watch the copper market closely but insisted that yesterday's ring trading was "totally orderly".

Traders expected copper market tightness to last another two weeks. However, the big premium for copper for immediate delivery was likely to suck metal into LME stocks. The exchange reported a 2,075 tonne rise yesterday but, at 141,200 tonnes, copper stocks remained at an historically low level.

Zinc was \$1,502 a tonne in late trading, up \$16. Traders suggested that producer selling would probably keep prices near the \$1,500 level, at least temporarily.

Forecasts of continued

mild weather for the all-important Brazilian coffee plantations helped ease the price for robusta coffee futures on the London International Financial Futures Exchange yesterday, where the September contract closed \$0.40 down at \$1,736 a tonne, the day's lowest point.

It had earlier traded as high as \$1,783 but news of slackening demand was an additional factor behind the day's lacklustre mood.

Elsewhere on Liffe, cocoa futures also finished lower, with total volume at just 2,100 lots. The benchmark September contract ended 27 lower, at \$1,033 a tonne, which was also the day's highest point. Sterling's strength against other currencies, as well as selling by speculators were seen by traders as pushing the contract down.

On the International Petroleum Exchange the leading indicator for world oil prices, Brent crude, was hit by news that Iraq had moved closer towards resuming oil sales. In afternoon trading in London the September future slumped 21 cents to \$17.88 a barrel, though it later recovered to \$17.99 a barrel. The UN said yesterday it had finalised talks with Iraq on a food distribution plan, opening the way for resumed oil exports.

The new government has made land reform a priority. It pledges to complete the issue of titles to owners this year, which would open the way for consolidation of small plots into larger holdings and encourage development of a land market.

The result was widespread

slaughter of cows, including breeding stock, for food. The cattle population had fallen to \$35,000 at the beginning of 1997 from \$48,000 in 1989, according to the national statistical service.

Analysts say it will take three to five years to overcome the disastrous effects of the ill-prepared transition and put Bulgaria's farm sector on the path to growth.

Yet with its rich plains, abundance of water and year-round pastures, Bulgaria has the potential to become a significant exporter of farm products.

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About 70 per cent of the 6.8m hectares included in the privatisation programme has been returned to pre-communist owners and their descendants. But titles have been issued for only 5 per cent of holdings. Although another 30 per cent of privatised land is registered under a temporary arrangement intended to make it possible to rent or lease landholdings, large tracts of arable land remain uncultivated.

Employment in agriculture has risen to 24 per cent of the workforce as older Bulgarians have returned to cultivate their holdings. In addition to unemployed industrial workers, pensioners moved to the countryside to avoid the effects of last year's economic collapse.

The switch to subsistence farming has caused a sharp reduction in wheat output. From being self-sufficient in the communist era - and in some years exporting small

quantities to the Soviet Union - Bulgaria will have to import wheat to cover a projected shortfall this year of 5m tonnes.

Annual wheat production

has fallen from more than 8m tonnes in the mid-1980s to a projected 2.4m tonnes this year. Apart from the absence of harvesting machinery, farmers have little spare cash to buy fertilisers and pesticides. They have also been subject to bullying by middlemen working on behalf of Bulgarian companies that last year bought wheat cheaply and made substantial profits through illegal exports.

The machinery that has

survived is too big and power

ful to be used on small

holdings. We need as many as 250,000 tractors and small

mechanical cultivators.

Farming has become labour

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back to the villages," said Ms Nelly Stefanova, chairperson of Agricultural Credit Centrale, a state agency which provides loans for farm improvement.

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Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE		ASIA (Ex. Japan)		AMERICA (Ex. USA)		MIDDLE EAST		AFRICA		INDIA & PAKISTAN		SOUTH AFRICA		AUSTRALIA & NEW ZEALAND		MEXICO & CENTRAL AMERICA		LATIN AMERICA		INDONESIA		SOUTH KOREA		TURKEY		CHINA		TOKYO		HONG KONG		SINGAPORE		TAIWAN		PHILIPPINES		THAILAND		INDIA		PACIFIC		MIDDLE EAST		AFRICA	
ASIA (Ex. Japan)		AMERICA (Ex. USA)		MIDDLE EAST		AFRICA		INDIA & PAKISTAN		SOUTH AFRICA		AUSTRALIA & NEW ZEALAND		MEXICO & CENTRAL AMERICA		LATIN AMERICA		INDONESIA		SOUTH KOREA		TURKEY		CHINA		TOKYO		HONG KONG		SINGAPORE		TAIWAN		PHILIPPINES		THAILAND		INDIA		PACIFIC		MIDDLE EAST		AFRICA			
ASIA (Ex. Japan)		MIDDLE EAST		AFRICA		INDIA & PAKISTAN		SOUTH AFRICA		AUSTRALIA & NEW ZEALAND		MEXICO & CENTRAL AMERICA		LATIN AMERICA		INDONESIA		SOUTH KOREA		TURKEY		CHINA		TOKYO		HONG KONG		SINGAPORE		TAIWAN		PHILIPPINES		THAILAND		INDIA		PACIFIC		MIDDLE EAST		AFRICA					
MIDDLE EAST		AFRICA		INDIA & PAKISTAN		SOUTH AFRICA		AUSTRALIA & NEW ZEALAND		MEXICO & CENTRAL AMERICA		LATIN AMERICA		INDONESIA		SOUTH KOREA		TURKEY		CHINA		TOKYO		HONG KONG		SINGAPORE		TAIWAN		PHILIPPINES		THAILAND		INDIA		PACIFIC		MIDDLE EAST		AFRICA							
AFRICA		INDIA & PAKISTAN		SOUTH AFRICA		AUSTRALIA & NEW ZEALAND		MEXICO & CENTRAL AMERICA		LATIN AMERICA		INDONESIA		SOUTH KOREA		TURKEY		CHINA		TOKYO		HONG KONG		SINGAPORE		TAIWAN		PHILIPPINES		THAILAND		INDIA		PACIFIC		MIDDLE EAST		AFRICA									
INDIA & PAKISTAN		SOUTH AFRICA		AUSTRALIA & NEW ZEALAND		MEXICO & CENTRAL AMERICA		LATIN AMERICA		INDONESIA		SOUTH KOREA		TURKEY		CHINA		TOKYO		HONG KONG		SINGAPORE		TAIWAN		PHILIPPINES		THAILAND		INDIA		PACIFIC		MIDDLE EAST		AFRICA											
SOUTH AFRICA		AUSTRALIA & NEW ZEALAND		MEXICO & CENTRAL AMERICA		LATIN AMERICA		INDONESIA		SOUTH KOREA		TURKEY		CHINA		TOKYO		HONG KONG		SINGAPORE		TAIWAN		PHILIPPINES		THAILAND		INDIA		PACIFIC		MIDDLE EAST		AFRICA													
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LATIN AMERICA		INDONESIA		SOUTH KOREA		TURKEY		CHINA		TOKYO		HONG KONG		SINGAPORE		TAIWAN		PHILIPPINES		THAILAND		INDIA		PACIFIC		MIDDLE EAST		AFRICA																			
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HONG KONG		SINGAPORE		TAIWAN		PHILIPPINES		THAILAND		INDIA																																					

NEW YORK STOCK EXCHANGE PRICES

4 pm close July 1

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Dow edges closer to 8,000 level

AMERICAS

Wall Street opened higher in morning trading with the Dow Jones Industrial Average moving within range of the 8,000 mark on the back of good gains for technology and financial services stocks, writes John Labate in New York.

By midday the Dow strengthened 10.68 at 7,932.50 while the broader Standard & Poor's 500 Index improved 3.58 to 920.26. Among Dow stocks, International Paper rose \$1.4 at \$58.75 and Boeing gained \$1 at \$57.50.

DuPont, which announced the acquisition of much of ICI's industrial chemical business, was unchanged at \$83.4.

Technology stocks, large and small, were off to a strong start for the week. Among Dow components, Hewlett-Packard gained \$2.4 at \$63.1 and IBM rose \$1.4 at \$96.4. The Nasdaq Composite Index gained 17.57 to 1,520.19 as Intel surged \$2 at \$78.94 and Microsoft added \$3.4 at \$132.4.

Networking firm Ascend Communications jumped \$4.4 or more than 8 per cent at \$52.4.

Internet access company Netscape Communications rose \$3.4 at \$41.5 while internet company At Home, which went public on Friday, surged more than 25 per cent to \$24.50.

Mexico City falls back

MEXICO CITY ran into renewed profit-taking following the modest sell-off that pushed the market lower on Friday. Volume was light and dealers said that sentiment was holding up well after the recent strong rally. The IPC index, which notched up a run of eight consecutive record highs up to last Thursday, was 1.66 lower at 4,805.96 lower at midsession. Financial group

Banamex-Accival fell 57 centavos to 19.68 pesos.

SANTIAGO moved higher at the opening but by mid-morning had slipped back. There was talk that telecom giant CTC was set to produce earnings towards the bottom end of brokers' estimates. The shares fell almost 1 per cent to 3,400 pesos. At midsession, the IPSE index was off 0.38 at 134.28.

MARKETS IN PERSPECTIVE									
	% change in local currency ↑			% change starting ↑ in US \$ ↑			% change starting ↑ in US \$ ↑		
	1 Week	4 Weeks	1 Year	Start of 1997	Start of 1997	Start of 1997	Start of 1997	Start of 1997	Start of 1997
Austria	-0.01	+4.74	+26.71	+20.75	+6.15	+5.12	+1.51	+1.51	+1.51
Belgium	+0.21	+2.06	+43.14	+29.85	+13.13	+12.04	+1.25	+1.25	+1.25
Denmark	+3.94	+6.82	+52.00	+31.85	+16.57	+15.45	+1.25	+1.25	+1.25
Finland	+2.29	+8.57	+75.58	+59.03	+23.41	+22.22	+1.25	+1.25	+1.25
France	+0.31	+1.65	+39.90	+25.42	+10.20	+9.13	+1.25	+1.25	+1.25
Germany	+2.49	+7.33	+52.73	+37.16	+20.62	+19.45	+1.25	+1.25	+1.25
Ireland	+2.47	+4.37	+38.49	+25.32	+13.41	+12.32	+1.25	+1.25	+1.25
Italy	+3.18	+8.83	+38.58	+35.57	+21.22	+20.05	+1.25	+1.25	+1.25
Netherlands	+1.65	+10.68	+68.45	+44.83	+26.82	+25.60	+1.25	+1.25	+1.25
Norway	-0.12	+5.22	+22.77	+25.08	+8.61	+8.55	+1.25	+1.25	+1.25
Spain	-0.69	+4.53	+75.81	+40.63	+23.77	+22.58	+1.25	+1.25	+1.25
Sweden	+2.74	+8.63	+69.93	+36.77	+21.69	+20.51	+1.25	+1.25	+1.25
Switzerland	-0.68	+7.46	+50.02	+45.76	+35.39	+34.08	+1.25	+1.25	+1.25
UK	-0.40	-0.30	+23.81	+13.55	+13.55	+12.45	+1.25	+1.25	+1.25
EUROPE	+0.85	+4.50	+41.32	+27.64	+16.35	+17.21	+1.25	+1.25	+1.25
Australia	-1.17	+2.01	+28.09	+14.00	+7.66	+6.62	+1.25	+1.25	+1.25
Hong Kong	+1.77	+7.61	+24.85	+4.69	+5.56	+4.54	+1.25	+1.25	+1.25
Indonesia	-3.40	+1.23	+24.83	+10.62	+7.82	+6.78	+1.25	+1.25	+1.25
Japan	-0.67	+1.44	+7.13	+3.16	+1.50	+1.45	+1.25	+1.25	+1.25
Malaysia	-5.54	+7.18	+13.29	+20.15	+16.30	+15.35	+1.25	+1.25	+1.25
New Zealand	-0.69	+4.45	+19.14	+9.95	+5.26	+5.26	+1.25	+1.25	+1.25
Philippines	-1.14	+2.89	+2.93	+1.93	+2.94	+2.83	+1.25	+1.25	+1.25
Singapore	-1.02	+1.05	+2.00	+5.00	+4.98	+4.98	+1.25	+1.25	+1.25
Thailand	-10.05	+24.40	+57.75	+27.26	+37.64	+36.25	+1.25	+1.25	+1.25
Canada	+0.57	+1.34	+35.93	+14.38	+15.53	+14.41	+1.25	+1.25	+1.25
USA	+0.15	+2.71	+41.58	+23.03	+24.23	+23.03	+1.25	+1.25	+1.25
Brazil	-0.71	+10.37	+80.00	+72.08	+67.18	+65.55	+1.25	+1.25	+1.25
Mexico	+4.09	+12.75	+63.37	+41.78	+43.59	+42.21	+1.25	+1.25	+1.25
South Africa	-0.58	+0.38	+3.24	+6.70	+12.82	+11.73	+1.25	+1.25	+1.25
WORLD INDEX	+0.12	+2.55	+28.65	+19.34	+17.99	+16.85	+1.25	+1.25	+1.25

1 Based on July 11, 1997. © Copyright FTSE International Limited, Goldman, Sachs & Co. and Standard & Poor's, 1997. All rights reserved.

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NATIONAL AND REGIONAL MARKETS

Figures in parentheses show number of lines of stock.

US Dollar Change Yester Day's % chg. Sterling Index Yester Day's % chg.
Australia (26) 286.59 0.2 206.98 169.97 217.95 211.82 0.2 3.85 288.14 207.49 168.80 214.88 211.31 243.87 188.44 198.26

Austria (25) 199.64 0.2 174.88 143.43 188.85 183.54 0.2 1.78 201.28 143.88 183.25 183.13 202.98 174.70 183.16

Belgium (29) 255.11 -0.8 223.19 180.26 234.70 229.82 0.2 2.97 257.04 226.03 181.31 234.23 261.11 206.70 207.48

Brazil (30) 314.00 -2.8 274.71 200.48 234.70 229.82 0.2 1.17 249.44 202.48 229.51 222.44 222.44 176.20 187.41

Canada (127) 217.20 1.0 190.23 159.04 198.92 195.52 0.4 1.17 215.82 189.59 154.28 196.49 214.45 176.20 187.41

Denmark (21) 200.24 0.4 252.85 211.93 249.42 218.85 0.4 1.37 408.37 356.94 290.49 309.57 328.72 406.72 322.45 322.45

Finland (26) 200.21 0.4 252.85 211.93 249.42 218.85 0.4 1.89 301.43 274.58 215.49 274.43 292.40 304.08 286.67 286.67

France (26) 233.81 -0.6 204.38 167.93 214.92 218.85 0.4 2.39 224.91 205.26 167.93 213.87 216.13 227.57 195.94 193.74

Germany (59) 226.94 0.2 198.55 163.04 206.78 206.78 1.2 1.36 226.52 198.99 161.83 208.23 208.23 165.70 172.50

Hong Kong, China (65) 530.09 2.3 463.73 380.81 478.75 527.15 1.2 2.97 518.00 455.03 370.30 471.60 514.91 539.85 407.55 424.92

Indonesia (27) 243.68 -1.7 213.17 175.05 224.17 365.85 -1.1 1.77 247.82 217.00 177.18 225.68 268.95 284.50 204.95

Ireland (17) 369.35 0.1 323.13 265.35 338.75 341.05 0.7 2.80 360.82 321.18 265.35 338.75 342.66 359.35 270.08 269.55

Italy (56) 100.23 1.2 67.65 72.01 120.95 128.32 0.5 1.92 102.04 67.65 72.01 122.32 122.32 100.23 72.01 81.04

Japan (485) 135.98 -0.1 118.97 67.69 125.40 127.59 0.4 1.47 126.11 118.97 67.30 122.32 122.32 107.57 110.04 109.98

Malta (21) 100.00 -0.1 92.00 80.21 100.00 100.00 0.1 1.47 102.00 92.00 80.21 100.00 100.00 92.00 92.00 92.00

Mexico (59) 124.69 -0.1 151.70 124.69 159.87 148.85 -0.8 1.28 170.93 152.57 124.65 158.31 173.65 173.65 110.23 115.65

Netherlands (18) 222.18 0.2 205.38 203.31 258.41 363.84 1.3 2.09 421.20 370.00 363.47 373.03 425.86 373.03 292.20

New Zealand (14) 94.78 0.2 82.92 68.00 97.20 75.05 0.5 3.07 94.63 85.13 67.65 85.16 74.72 86.47 75.04 81.71

Norway (41) 320.82 -1.3 260.57 230.49 265.16 321.95 0.5 1.91 321.93 282.00 230.14 293.10 320.40 325.50 248.04 255.55

Philippines (22) 143.30 -2.8 125.37 102.95 131.84 214.25